

Narragansett Bay Commission
OF-217 Consolidation Conduit
Phase III CSO Plan: Contract IIIA-5
April 2021

BASIS OF DESIGN REPORT

DRAFT – 30% Design
60% Design
90% Design
Version 4



B E T A

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OF-217 Consolidation Conduit
Narragansett Bay Commission
Phase III CSO Plan: Contract IIIA-5

BASIS OF DESIGN REPORT

Prepared by: BETA GROUP, INC.
Prepared for: Stantec

April 2021
Version 4

Revisions

Revision History

DATE	VERSION	DESCRIPTION	AUTHOR(s)	REVIEWER(s)	Date of Review(s)
April 10, 2020	1	Basis of Design Report – 30%	BETA/McMillen Jacobs/SAR	Stantec – Feeney / Olson	4-30-2020
May 13, 2020	2	Basis of Design Report – 30%	BETA/McMillen Jacobs/SAR	NBC	
Nov 20, 2020	3	Basis of Design Report – 60%	BETA/McMillen Jacobs/SAR	Stantec / NBC	
April 2021	4	Basis of Design Report – 90%	BETA/McMillen Jacobs/SAR		

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- 2) Specification List
- 3) Geotechnical Data Report (GDR), NBC Phase III CSO Program, Consolidation Conduits IIIA-4 and IIIA-5, McMillen Jacobs Associates, Burlington, Massachusetts, dated 10 April 2020. (Separate Cover)
- 4) Calculations
- 5) Easement Drawings
- 6) Environmental Technical Memo (Separate Cover)
- 7) Risk Register
- 8) Opinion of Probable Construction Cost (Class 4)
- 9) Opinion of Probable Construction Schedule
- 10) Program Design Checklist & QA/QC Statement
- 11) Value Engineering Log

1.0 INTRODUCTION

The Narragansett Bay Commission (NBC) embarked on a three-phase Combined Sewer Overflow (CSO) control program in 1998, aimed at lowering annual CSO volumes and reducing annual shellfish bed closures in accordance with a 1992 Consent Agreement with the Rhode Island Department of Environmental Management (RIDEM). The Phase III CSO Control Program focuses on the Bucklin Point Service Area (BPSA) in Pawtucket and Central Falls and includes the design and construction of large diameter conduits consolidating flows from the existing CSO outfalls to the proposed Pawtucket Tunnel (Stantec/Pare, CSO Control Facilities Phase III Amended Reevaluation Report; prepared for NBC, 2017).

The goal of the project (and the program as a whole) is to limit the number of CSOs within the NBC system such that no overflows occur during the three-month storm event and no more than four CSOs occur for the typical year. The consolidation conduits are designed to have capacity for the peak hourly flow from a 2-year design storm to meet the project goals.

This Basis of Design Report (BDR) presents the design criteria and approach for the OF-217 consolidation conduit as defined in the "Phase III CSO Program, Conceptual Design for Consolidation Conduits and Regulator Modifications, Technical Memorandum, January 25, 2019". The project consolidation conduit will direct flow from the OF-217 outfall (i.e. "overflows" or OFs) to the tunnel via Drop Shaft 213 (DS-213).

The conduit and regulator modifications for OF-217 are the subject of this "Basis of Design Report" and are associated with the Contract IIIA-5 OF-217 Facilities package, as referenced in the Technical Memorandum. The OF-217 facilities will tie into the downstream Contract IIIA-4 Facilities. Although the Contract IIIA-4 Facilities are not addressed in this BDR they include a Gate and Screenings Structure (GSS) and Junction Chamber (JC), which are located immediately upstream of DS-213, and a connecting portion of consolidation conduit for which the upstream OF-217 consolidation conduit will connect.

Additionally, the OF-217 outfall shall be relocated as part of Contract IIIA-5. A significant portion of the existing OF-217 outfall currently runs directly beneath and within the secured confines of the existing National Grid Electrical Substation located at the end of Tidewater Street. Under this Contract, the OF-217 outfall pipe will be intercepted prior to the Substation and redirected to a discharge point to the Seekonk River just north of the Substation.

This BDR will present the hydraulic, geotechnical, and designs of the diversion structure, consolidation conduits, and associated connection structures and relief operation. Drawings that accompany the BDR are included under separate cover and include plans and profiles of the consolidation conduits, structural design layouts for the diversion structure and connection/relocation structure. A list of the Drawings is included as Appendix 1 and a list of specifications has been included as Appendix 2.

1.1 CONSOLIDATION CONDUITS

Consolidation conduits are relief sewers designed to convey wet weather flow (up to the peak hourly flow from a 2-year storm event) to downstream gate and screening structures and drop shafts. Diversion structures are installed over existing CSO pipes to direct flow to the consolidation conduits. The drop shafts bring the flow from the surface to the tunnel for storage. The consolidation conduits are designed to fully drain into the Pawtucket Tunnel (Tunnel) following each storm event.

1.1.1 ALIGNMENT

Alignment of the consolidation conduits is driven by the location of the Tunnel drop shaft and the related gate and screening structure. The site selected for Drop Shaft 213 (DS-213) is 50 Pleasant Street in Pawtucket. 50 Pleasant Street (Parcel 53-551) is the site of the former Pawtucket Masonic Temple. This parcel was specifically purchased by the NBC for this project, and will be the location for DS-213 and the upstream gate and screening structure (GSS). The GSS is being constructed under Contract IIIA-4, while DS-213 and the Tunnel are part of a separate design/build construction project.

OF-217 and the proposed diversion structure are located approximately 2,800 feet south of DS-213 on property commonly referred to as "Tidewater" and is owned by National Grid. The property is the site of a former coal gas manufacturing facility and is well documented to have residual soil and groundwater contamination. Routing of the consolidation conduit through the Tidewater property is necessary to intercept OF-217 flow and convey such flow to the DS-213 location. Provisions for management of contaminated soil and groundwater will be required for construction at this location.

Contract IIIA-5 includes the construction of approximately 1,900-feet of 48-inch diameter consolidation conduit, the OF-217 Diversion Structure, a connection/tie-in structure and approximately 450-feet of 42-inch diameter pipe for the relocation of outfall OF-217, to be located approximately 450 feet north of the current discharge point.

1.1.2 CONSTRUCTION

The consolidation conduit is recommended to be installed using a combination of trenchless construction and traditional open-cut excavation techniques. Microtunneling is the preferred and recommended trenchless method to be used for installing the consolidation conduits through the Tidewater site and towards the northern limit of the project in the vicinity of the City of Pawtucket's Town Landing Boat Ramp, approximately 1,500 linear feet. Approximately 400-feet of the total 1,500-feet will be installed adjacent to Tidewater Street within the Tidewater property and approximately 1,100-feet will be within and parallel to Taft Street. Pipeline installation using open-cut trenching methods are proposed within the Tidewater property, however only in those limited areas where abandoned subsurface foundations, and potentially demolition rubble, are known and expected to be encountered. These areas of open-cut trenching are relatively shallow and will provide an acceptable means to remove underground obstructions that exist and are problematic and/or non-conductive to trenchless techniques (whether by size, composition or amount). The segment of consolidation conduit to be constructed with open-cut trenching methods is approximately 300-feet. For the same reasons stated above, the relocated OF-217 outfall pipe shall also be constructed using traditional open-cut trenching techniques within the Tidewater property.

Depths of excavation in open-cut areas will range from 9.5 to 18-feet for the consolidation conduit and 7 to 10-feet for the relocated outfall. Both operations will require temporary support of excavation systems (SOE). Design of SOE will be the responsibility of the contractor. Jacking and receiving pits will function as working shafts associated with the microtunneling operations and will require excavations to depths up to 40-feet with SOE. Construction will require staging of excavated soil for disposal. Based on borings completed for the project, excavations are anticipated to extend below the bedrock surface at one of the two drive shaft locations.

Deep excavations associated with the microtunnel drive shafts will require major excavation and support equipment all of which is intended to be maintained off the adjacent roadways. The goal is to allow uninterrupted traffic to the surrounding residential neighborhoods and the Blackstone Academy Charter School, which is located at the intersection of Taft Street and Tidewater Street, as well as to National Grid for servicing the Tidewater site. Impacts upon pedestrian traffic will also be limited.

1.1.3 DEWATERING

Microtunneling working shafts and open cut construction will require excavation and construction below the groundwater table. Methods for dewatering and design of dewatering systems will be the responsibility of the Contractor. The Contractor will be responsible for coordinating their SOE design with their dewatering system design. Rigid impermeable SOE socketed into bedrock will be installed for the microtunneling working shafts. The goal will be to limit the amount of groundwater that is required to be managed. Flexible SOE is anticipated for the microtunneling receiving shafts and open cut reaches of installation where the excavations will be open for relatively shorter time duration to either receive the microtunneling machine or allow for pipe/structure installation during which time active dewatering will be required. Groundwater is anticipated to be contaminated and therefore the contractor's design will require dewatering system discharges to flow through a treatment system prior to discharge to the NBC's sewer system. Sediment and fines collected in the treatment system will require proper disposal by the contractor. Environmental conditions for the project are addressed in section 7.0.

1.2 STRUCTURES

Project structures include the consolidation conduit manholes, the diversion structure at OF-217, and the relocation structure for rerouting the OF-217 outfall. The consolidation conduit manholes and diversion and relocation structures are planned to be prefabricated precast concrete. Support of excavation and dewatering systems will be required for the installation. The Diversion Structure will be constructed within the alignment of the newly constructed pipeline for OF-217. The Diversion Structure will contain a weir on the downstream end of the structure to divert wet weather flows to the consolidation conduit. The relocated OF-217 outfall pipe will function to provide system relief. Flows that overtop the diversion weir will discharge to the Seekonk River through the new OF-217 outfall pipe. Flow is intended to overtop the weir when wet weather flow rates exceed the 2-year peak hourly flow rate and/or when the Tunnel is full and the gates to the Tunnel are closed. Relief of the consolidation conduit is necessary to avoid surcharge and flooding.

A fiberglass reinforced plastic (FRP) trash rack with a 3-inch apparent opening size (AOS) will be installed above the weir at the diversion structure for floatables control. A flap gate will also be constructed within the diversion structure to limit flood waters from entering the tunnel system.

1.3 RELOCATION OF OF-217

Approximately 300-feet of the existing OF-217 pipe system resides within a secured area, directly beneath an active Electric Substation located on the Tidewater Property. The CSO pipe, which is currently the property of the City of Pawtucket, recently underwent some structural repair to fix a collapsed section located immediately upstream of the outfall discharge. Because of its existing location being beneath the secured electrical Substation, combined with its age and deteriorating condition, the NBC and National Grid mutually agreed that the CSO flow be redirected. Therefore, the scope for a new CSO discharge pipe

has been incorporated into this Project. The pipeline is approximately 500 linear feet in total length and will be positioned just north of the Substation, within the proposed cap area for the Tidewater site. The existing pipe will remain in service to manage on site drainage.

2.0 PROJECT COORDINATION AND PRELIMINARY INVESTIGATIONS

2.1 PROJECT COORDINATION

Below is a summary of project coordination that has taken place in preparation of the design to date. Coordination has taken place with the City of Pawtucket, and National Grid and utility agencies.

2.1.1 CITY OF PAWTUCKET:

Drainage Plan Information: The City Department of Public Works and the Engineering Department were contacted to access available roadway and drainage plans in the area.

Economic Development: The City has a vision for significant economic development along the Seekonk River, and the Tidewater parcel is integral to the City's plans. The Tidewater parcel abuts a City owned parcel to the north, often referred to as "Town Landing". The Town Landing and Tidewater parcels are currently part of a development proposal called "Tidewater Landing". The



Source: New England Real Estate Journal, 12-13-2019

The proposed project includes expanded waterfront access through a river walk park connecting downtown Pawtucket to the riverfront, a new pedestrian bridge, and other significant infrastructure upgrades. In addition, the project reportedly will include construction of a new multi-use sports stadium, a new indoor sports complex, a parking garage, a hotel, and commercial office space and residential housing. Although there has been some coordination between involved parties the details of the proposed development and related design plans beyond conceptual plans shared with the media, are still being developed. Therefore, such specifics are not available at the time of this Report. The developer's engineer has shared AutoCad files that define approximate development limits and boundaries of proposed infrastructure. The Design Consultant has utilized the conceptual plan information in the preparation of the design.

The NBC directed the Design Consultant (BETA or as also referred to "DC") to evaluate several different pipe alignments to accommodate these future development opportunities. The effort was focused on creating more development space that would avoid conflicting with the NBC's proposed pipe alignment. Several alignment alternatives were reviewed, however all had similar pros and cons. One alignment that was seriously considered was running in the northly direction, parallel to and along the shoreline of the Seekonk River. However, this alternative needed to be abandoned due to concerns related to the predicted hydraulic grade lines of the NBC's operating system.

The recommended alignment, as presented in the design favors the more westerly upland topography of the area. This alignment favors Tidewater Street to the west before turning north and running along the eastern side of Taft Street. The pipeline alignment has been presented and coordinated with the City's developer for their review and coordination.

Further coordination with the City, the City's developer and National Grid is anticipated as they further develop the "Tidewater Landing" plans for the property. Coordination will be required as it relates to the consolidation conduit alignment, as well as the timing of its construction. The developer's construction and the remediation construction being completed by National Grid as described below, as well as the construction of the consolidation conduit, preliminarily have overlapping construction schedules. Timing and coordination of the construction will be critical in reducing conflicts and delays.

Bike Path: The City has a bike path project in the design stage, and a portion of the bike path extends within the Tidewater Parcel. This bike path project is also an element of the Tidewater Landing development discussed earlier. Coordination with the bike path project was an element of the alternative alignment that paralleled the shoreline. The bike path, as currently proposed, does cross the current pipeline alignment in certain areas, but the need for coordination appears limited at this time. Impacted areas are part of the developers surface restorations, within the Tidewater Landing Boat Ramp area entrance and along Taft Street are within the current right-of-way where bike path features are anticipated to be limited to pavement striping.

2.1.2 NATIONAL GRID

Tidewater: National Grid owns Parcels 54-826 and 65-662 and the consolidation conduit will be located within portions of both properties. The subject parcels, located east of Taft Street and north of Tidewater Street, are the site of a former manufactured gas plant (MGP), and often referred to as the "Tidewater" property. The properties are known to have soil and groundwater contamination associated with its former use and are listed as a "State Site" under RIDEM's Remediation Regulations (RIDEM Case No. 95-022). The former MGP operated from the 1880s until 1954 and coal was used as the principal fuel to produce coal gas. In the later years of operation (1954 until the late 1960s), the MGP produced gas using oil and propane.

The Site is generally vacant except for:

- Active natural gas regulating station located on the southeast end of Tidewater Street on its south side,
- Former Power Plant currently used as an active switching station, and
- Electric substation on the central portion of the Site.

The Site is secured with a locked perimeter chain-link fence.

National Grid is currently progressing forward with a plan to construct a cap over the site as part of their Sitewide Remedy Design project. The design was submitted to RIDEM for review in August 2019. The project is expected to be an 18-month, six-phase project scheduled to commence in late Fall 2020 and be completed by Fall of 2022. A second project includes substation construction. That project is estimated to start in Spring 2021. Demolition of the existing buildings is scheduled for July 2022. Upon completion of these projects, it is the DC's understanding that the National Grid parcels, or a portion thereof, will be

leased to the City. These parcels are part of the potential development vision noted above (Tidewater Landing).

Initiated by the NBC, the DC has provided design support and resources for communication with National Grid throughout development of this design. It is anticipated that further coordination is required as their closure project advances, specifically with respect to closure phasing and provisions to allow construction of the NBC facilities and to limit cap disturbances. Staging and construction access plans have been provided to National Grid for planning and coordination purposes. Preliminary conversations with National Grid have identified shared construction access roads, and potential shared stockpile areas. The DC will continue to provide design information as the NBC continues this coordination.

At the request of National Grid, no environmental investigations were conducted on the site as part of this Project. Numerous investigations previously completed by National Grid are available for review. It is anticipated that National Grid will dictate requirements associated with health and safety, soil management, dewatering treatment, and material disposal. These requirements will be developed in the final design and incorporated as contract requirements for the NBC Project.

Gas Infrastructure: The alignment takes into consideration minimum separation clearances with an existing 16-inch cast iron gas main that runs parallel to the alignment of the consolidation conduit for the length of Contract IIIA-5. The condition of the gas main has reportedly been reviewed by National Grid and there is no plan for its rehabilitation or replacement. National Grid has provided their requirements for work in the vicinity of cast iron gas mains and the requirements have been incorporated into the design documents. National Grid requires a minimum separation distance of ten (10) feet for excavation activities and that criteria was a prominent element in the alignment design.

Overhead Electric Infrastructure: The consolidation conduit alignment extends beneath power lines in three locations and will require coordination with National Grid to provide protective measures to allow advancement of the construction. The three locations are summarized as follows:

- Tidewater Street at Merry Street: Overhead power lines will require protection for installation of the consolidation conduit structure that will connect the consolidation conduit to the existing CSO pipe. The structure is referred to as the "Relocation Structure" with the document.
- Microtunneling Working Shaft 217-6: Construction of the working shaft and the associated Support of excavation system will require protection of overhead wires.
- Taft Street at Tidewater Landing Entrance: Construction of the microtunneling receiving shaft, the associated Support of excavation system, consolidation conduit construction and drainage improvements will require protection of overhead wires.

2.1.3 PAWTUCKET WATER SUPPLY

Relocation of water main will be required to allow installation of the consolidation conduit structure that will connect the consolidation conduit to the existing CSO pipe. The structure is referred to as the "Relocation Structure" with the document. Watermain relocation will require operation of existing valves by Pawtucket Water Supply crews to allow isolation of the water main. The water main services the National Grid substation, and proper coordination with National Grid will be required for notification of the water shut down.

2.2 SURVEY

Survey for the project was completed by Bryant Engineering, Inc. in accordance with the following datum:

Horizontal Datum: RI State Plane Coordinate System (NAD '83)

Vertical Datum: National Geodetic Vertical Datum 1929 (NGVD 29)

The survey included topographic survey, location of edges of vegetation, wetland flagging, visible utility covers and inverts for drain and sewer pipes.

2.3 GEOTECHNICAL

This section presents a high-level overview of the subsurface conditions in the vicinity of the Project and the geotechnical investigations performed.

2.3.1 GEOLOGIC SETTING

The Project is in the New England physiographic province of the Appalachian Highland physiographic division, lying within the Seaboard lowland section (Denny 1982). The physiographic area is referred to as the Narragansett Basin, the result of a complex sequence of a combination of geosynclinal sedimentation, volcanism, plutonism, and erosion (Quinn 1971). The basin is made up of several thousand feet of non-marine sedimentary rock that has been folded, faulted, and slightly to moderately metamorphosed.

The geologic history of the proposed project area is one of weathering, erosion, and deposition. Periods of glaciation have shaped much of the visible landscape and the Project area is characterized by the adjacent river valley. Glacial and post glacial deposits dominate the landscape and generally consist of stratified layers of sand, silt, gravel, cobbles and boulders.

Drainage in the area is by the Blackstone River/Seekonk River, which trends north south.

2.3.2 TOPOGRAPHY AND LAND USE

The topography in the area is the result of a long and complex history of glaciation and site filling, which has had an influence on the current site and subsurface conditions. The topography is generally rolling to flat, with less than 200-feet of relief, sloping towards the east. The ground surface along the Project alignment varies from about Elevation 16 to Elevation 38-feet, with a slight rise just south of the Division Street overpass before sloping gradually back down towards the south. The bedrock surface topography is irregular and is expected to range from about 10-feet to 30-feet below existing grade with the highest rock in the area adjacent to the National Grid building located at the end of Tidewater Street.

Land use along the Project alignment varies from residential, public land, a high school, and a utility company. South of the Pawtucket Boat Landing, the alignment traverses the Tidewater Site, a former MGP and power plant site currently owned by National Grid that is classified as a superfund site.

2.3.3 GEOTECHNICAL INVESTIGATIONS

A geotechnical investigation program, consisting of borings and groundwater monitoring wells has been completed to obtain information on the subsurface conditions for the Project. The geotechnical investigation program has been augmented by a laboratory testing program. The objective of these programs was to provide an interpretation of the ground and groundwater expected to be encountered during construction of the Project's consolidation sewers, shafts, and near-surface structures. This information will be used by the Design Team to design the underground elements of the Project, and by

the contractor to plan, price, and schedule the work. A summary of the subsurface exploration program completed for this project is included as Table 2-1. A figure depicting the approximate locations of the borings is provided in Figure 2-1.

Table 2-1: Summary of Subsurface Exploration Program

Test Boring Designation	Total Depth (ft)	Depth Drilled in Soil (ft)	Depth Drilled in Rock (ft)	No. of Split Spoon Samples	No. of Rock Cores	Observation Wells
B-1	22	10	12	3	2	0
B-2	34	29	5	9	1	1
B-3	37	27	10	5	2	1
B-9	39	28.8	10.3	9	2	1
B-10	31	21	10	8	2	1
B-11	39	29	10	10	2	0
B-12	51	28.8	22.3	7	5	0
B-13	21	21	n/e	5	0	0

Notes

1. Refer to 30% Design Plans for the location of test borings.
2. Test borings were vacuum excavated to a depth of 6 feet below the existing ground surface.

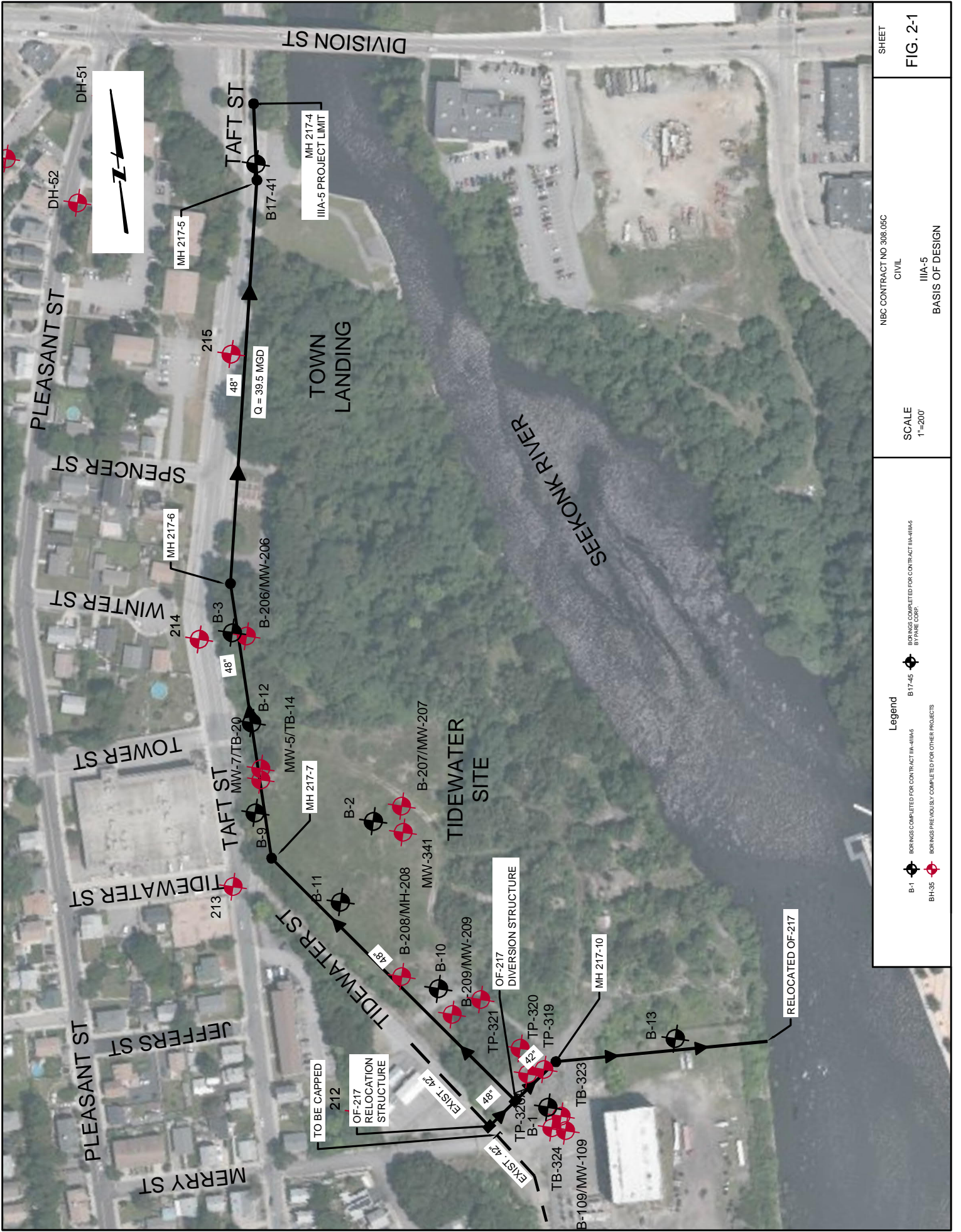
Details of the procedures used for conducting the field work and laboratory testing, and the factual results are summarized in the report found in Appendix 3. Geotechnical Data Report (GDR), NBC Phase III CSO Program, Consolidation Conduits IIIA-4 and IIIA-5, McMillen Jacobs Associates, Burlington, Massachusetts, dated 10 April 2020.

In addition to the new data being collected by the Design Team, a geotechnical investigation program was completed for a planning-level geotechnical study of the Project (Stantec and Pare 2019). Data from that study were incorporated into the interpretation of the ground conditions in the Project area and were used to plan this geotechnical exploration program. Existing data relevant to the Project alignment will be included in the GDR.

2.4 SUBSURFACE UTILITY ENGINEERING / TEST PITS

Subsurface Utility Engineering (SUE) efforts were conducted as part of the conceptual design, and is specific to Taft Street. Based on the current horizontal and vertical alignment additional SUE is not anticipated for Taft Street.

Test pitting on the Tidewater site is not proposed. National Grid provided utility information for the property. Utilities on the Tidewater property, north of Tidewater Street, have reportedly been abandoned except for an existing 16-inch cast iron gas main that runs adjacent and parallel to the north side of the roadway. The gas main reportedly has been leak tested and found to be of adequate condition to remain in service. The gas main and its proximity to the NBC construction has been reviewed by National Grid. Utility locations within the proposed location of the Relocation Structure (location on Tidewater Street where structure will be installed within alignment of existing CSO pipe to intercept and redirect flow to



Legend

- B-1 BORINGS COMPLETED FOR CONTRACT IIIA-411A4
- BH-35 BORINGS PREVIOUSLY COMPLETED FOR OTHER PROJECTS
- B17-45 BORINGS COMPLETED FOR CONTRACT IIIA-411A4 BY PARE COMP.

SCALE
1"=200'

NEC CONTRACT NO. 308.05C
CIVIL
IIIA-5
BASIS OF DESIGN

SHEET
FIG. 2-1

new consolidation conduit and diversions structure) have been investigated by National Grid at the request of the DC. The position of the Relocation Structure has subsequently been revised to reduce utility conflicts. National Grid has cautioned that, due to the age of the facility and lack of documentation, unidentified underground pipes may be encountered during construction. National Grid should be notified if this occurs to help identify the source of the pipe.

It is noted that multiple test pits were conducted by National Grid on the Tidewater Site. The test pits appear to have been conducted to obtain information on surficial soils as part of their environmental investigations and for developing remediation strategies.

3.0 DESIGN CRITERIA

This section presents the overall Design Criteria for the project to achieve the desired program goals. In addition, it provides a discussion relative to different construction methods that will be employed in the construction of the new OF-217 facilities considering geotechnical factors associated with the existing geologic conditions.

3.1 HYDRAULICS

A hydraulic analysis of localized level of service (LOS) has been assessed, by the Program Manager (Stantec), using the BPSA InfoWorks Integrated Catchment Model (ICM) software, calibrated through December 2017. Hydraulic grade lines (HGL) were developed for the 2-year design storm. The model estimates and the resulting hydraulic grade lines are the basis for the consolidation conduit design criteria.

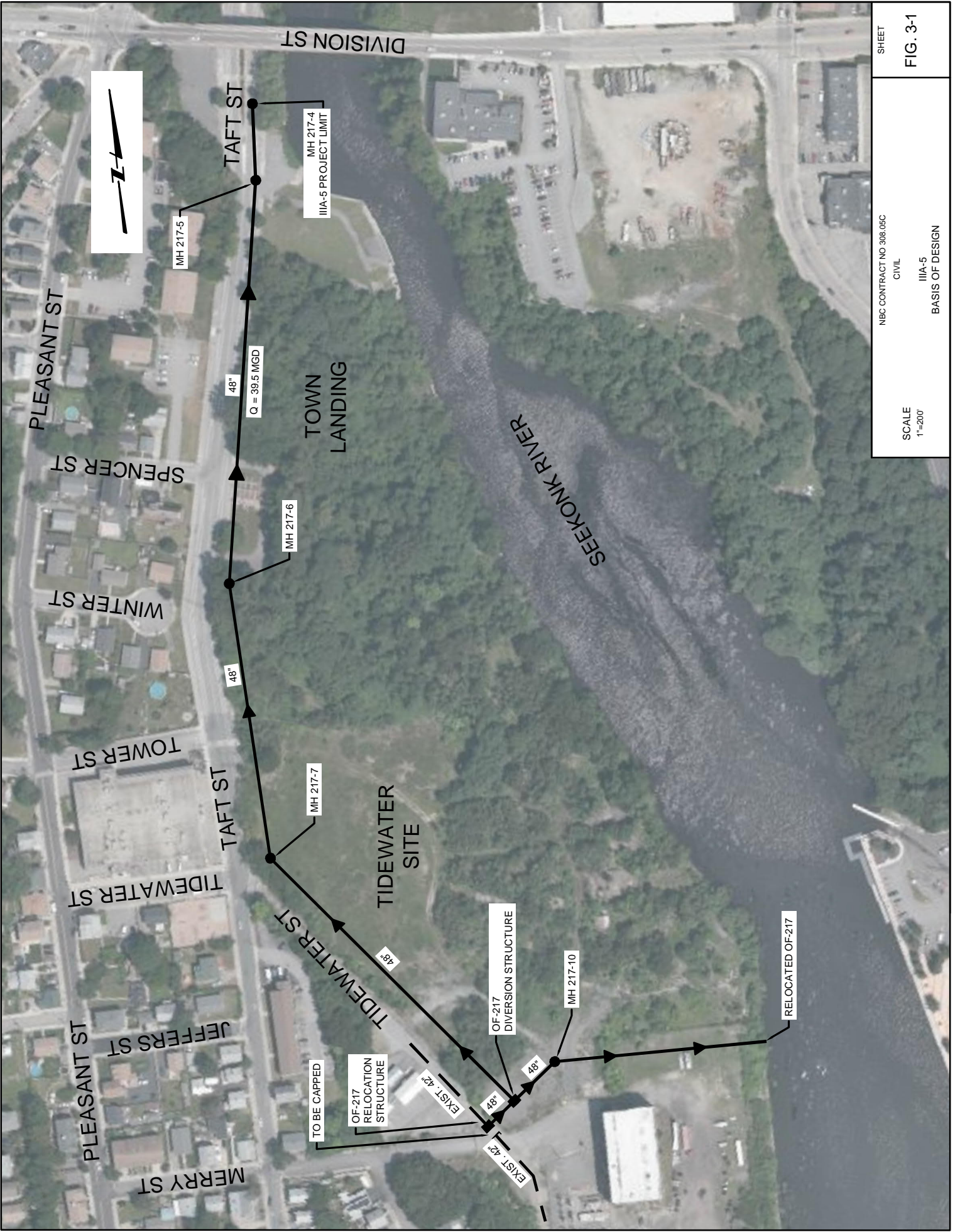
The horizontal alignment and profile of the consolidation conduit were developed to achieve the specified hydraulic requirements. Table 3-1, below summarizes the design capacity and the required minimum slopes for the consolidation conduit, as provided by the Program Manager. Peak hourly flow is presented as the peak hourly flow discharging from the structure.

Table 3-1: Consolidation Conduit Summary and Design Peak Flow

Diversion Structure		Peak Hourly Flow	Consolidation Conduit				Overflow Pipe
	Weir Elevation (ft)	2-year (MGD)	Size (in)	Min Slope (ft/ft)	Capacity (MGD)	Velocity (FPS)	Size (in)
OF-217	10.5	39	48	.0018	39.5	4.9	42
Junction Chamber	NA	155.2	72	.0032	155.2	8.5	NA

OF-217 Consolidation conduit will flow towards facilities constructed under Contract IIIA-4 including the Junction Chamber (JC) where flow will combine with consolidation conduits from OF-210, OF-213, and OF-214 before it flows into the Gate and Screening Structure (GSS) and ultimately to the Tunnel via Drop Shaft 213. Figure 3-1 depicts a general layout of the consolidation conduit.

Consolidation Conduit sizes were presented in the "Phase III CSO Program, Conceptual Design for Consolidation Conduit and Regulator Modifications – Technical Memorandum". Pipe sizes were



SHEET	
FIG. 3-1	
NBC CONTRACT NO. 308.05C CIVIL	
III-A-5 BASIS OF DESIGN	
SCALE	1"=200'

confirmed based on an analysis using the Manning Equation and Calculations are provided in Appendix 4. The minimum slope presented considers gravity flow without surcharging. The pipeline profile presented in the design documents takes into consideration minimum slopes, existing topography, and utility clearances and are adjusted accordingly.

Additional considerations incorporated into the design of the consolidation conduit system include:

- Conduits and structures conveying the 2-year Peak hour flow at a velocity of 10 fps or greater will consider special design consideration for protection against displacement by erosion and impact. Manhole and pipe lining will be considerations for protection against scour and manhole anchoring will be considered for protection against displacement.
- Manholes are designed with minimum 0.1-foot elevation difference between inlet and outlet pipes
- Manholes are spaced every 300 to 500-feet and at changes in alignment, in areas where the consolidation conduit is to be installed with traditional open-cut. In areas where the pipe is to be installed using microtunneling techniques, manhole spacing is increased to up to 1,000-feet.

3.2 GEOTECHNICAL CONSIDERATIONS

This section presents a high-level overview of the subsurface conditions in the Project Area. This information is based on the subsurface investigation programs described above. In addition, interpreted subsurface conditions and preliminary soil and rock engineering parameters will be provided in the Geotechnical Design Summary Report (GDSR).

3.2.1 SUBSURFACE CONDITIONS

The subsurface materials in the Project Area are anticipated to consist of the following geologic units from top downward (i.e., from youngest to oldest):

- Fill
- Alluvium Deposits
- Glacial Deposits
- Bedrock

All geology units may not be encountered at all locations along the Project alignment.

The Fill consists of variable composition, uncontrolled man-made materials and other construction debris. The nature, quality, and thickness of the fill is expected to vary and includes fragments of glass, brick, and concrete.

More recent deposits of Alluvium are expected beneath the Fill and consist of medium dense, silty sand to stiff clayey silt. The Alluvium is discontinuous and is not expected in all areas of the Project.

Glacial Deposits lie directly over the bedrock and is variable in nature due to the complex process of deposition either by retreating glaciers (glaciofluvial/outwash) or directly beneath the glacial ice (lodgment till). The Glacial Deposits consist of a medium dense to very dense, unsorted mix of sand and gravel and includes occurrences of cobbles, boulders and rock fragments from the underlying bedrock.

The bedrock consists of the Rhode Island Formation of the Narragansett Bay Group. The Rhode Island Formation consists of predominantly sandstone with lesser amounts of conglomerate sandstone and

siltstone. Minor occurrences of mudstone, shale, and coal are also present along with discontinuous short intervals of the Wamsutta Formation at shallow depths which appear as dark red in color. The bedrock is generally described as strong, slightly weathered to fresh, sandstone to siltstone, laminated, with joints ranging from 20 degrees to 50 degrees from the horizontal. Quartz filled fractures are common. Evidence of faulting in the wider area is present but not expected along this Project alignment.

3.2.2 PRELIMINARY SOIL AND ROCK ENGINEERING PROPERTIES

Soil and rock engineering parameters will be determined based on the results of empirical correlations to standard penetration testing, laboratory index test results, and engineering judgment. The geotechnical design parameters needed by the Design Team to complete their work is included in the Geotechnical Data Summary Report, issued to the NBC. The geotechnical data, including boring logs and lab data, required by the contractor is provided as an appendix to the Specifications in the Geotechnical Data Report (GDR).

3.3 TRENCHLESS CONSTRUCTION

The current plan is to install the majority of the OF-217 consolidation conduit using trenchless construction methods. Trenchless methods result in less disruption and are cost-effective beyond a certain depth of installation or in adverse ground conditions below the groundwater.

In selecting trenchless methods for this Project, consideration was focused on line and grade requirements, depth of installation, pipe size, installation lengths, presence of glacial soils and bedrock, groundwater table above pipe invert, ground cover, presence of contaminated soil and groundwater, impacts to adjacent structures and managing surface disruptions. Table 3-2 lists the approximate length and range of installation depth anticipated for IIIA-5 trenchless construction.

Table 3-2: Trenchless Summary for Consolidation Conduits IIIA-5

Trenchless Installation Reach	Location	Trenchless Method	Nominal Diameter of Pipe (inches)	Approximate Length (ft)	Approximate Depth Range to Invert (ft)
MH217-5 to MH217-6	Sta. 1+26 to 7+90	Microtunneling	48	664	17 to 36
MH217-6 to MH217-7	Sta. 7+90 to 12+40	Microtunneling	48	450	25 to 36
MH217-7 to Sta. 14+55	Sta. 12+40 to 16+65	Microtunneling	48	395	18 to 25

3.3.1 ALIGNMENT DISCUSSION

As indicated in Table 3-2 above, the alignment is broken down into three drives that will require four shafts – one jacking shaft, two receiving shafts and one receiving/jacking shaft. Manhole structure are typically provided upon completion of jacking pipe into place to accommodate changes in alignment and

connect pipes at the jacking pit locations. The plan alignment has a very slight change in direction at MH 217-6 and a much more pronounced change in direction at MH 217-7. A preliminary evaluation of the potential to lengthen drill lengths and eliminate structures has been conducted but resulted in no significant change to the design. Soil and mixed face conditions, as described below, limit the opportunities for lengthening the drives and any potential for applying curved methods. The alignment and the positioning of the structures are also dictated by the proposed development.

3.3.2 MICROTUNNELING

Microtunneling is a slurry-based pipe jacking process that employs a remotely controlled, closed face tunneling shield, also commonly referred to as a Microtunnel Boring Machine (MTBM). Closed face slurry-based shields can exert a positive pressure against the excavation face to maintain face stability and the pressurized slurry counterbalances the hydrostatic head to prevent uncontrolled ground and groundwater inflow that can lead to over-excavation and ground settlement. Because a pressurized slurry is used to counterbalance groundwater, contaminant migration can be mitigated with pressurized slurry and subsequently the pressurized lubricant. The remote-control nature of the system does not require personnel entry for the tunneling operations. The pipe diameter range for microtunneling is generally from 36 to 144-inches, however the most common pipe diameter range for microtunneling is between 42 to 72-inches.



Microtunneling Layout

The primary advantages of microtunneling are that the product pipe is often installed directly behind the machine in a one-pass installation, and the depth of the tunnel can be adapted to the subsurface conditions. Considerations for microtunneling pipe selection and cutter head design include, but are not limited to soil type, strength, consistency, potential for encountering obstructions or cobbles and boulders, groundwater levels, and drive distance. Subsurface explorations along the microtunnel alignment and material laboratory testing have been completed along the alignment.

Based on those subsurface explorations, portions of the alignments are expected to encounter mixed ground conditions, such as soil and bedrock or glacial deposits overlying rock, which can be very challenging and cause difficulty in maintaining line and grade of the pipeline. The risks associated with mining and controlling line and grade in these varied ground conditions can be minimized by selecting a vertical and plan alignment that places the alignment in similar ground type to avoid mixed ground or

mixed face conditions. Where the vertical alignment cannot be adjusted to avoid mixed ground or mixed face conditions, the risk can be reduced by utilizing appropriate cutterhead tooling that is adaptable to the anticipated ground conditions and tunneling from hard to soft ground (bedrock to soil). The disadvantage to that is different tooling is required for the rock and the soil and that can impact the efficiency in mining through those conditions.

Another advantage of microtunneling is that advanced guidance coupled with sophisticated steering allows the method to develop horizontal curves to optimize alignments and overcome constraints inherent with straight alignments. Because of the short drive lengths for the three reaches, there should be no need to utilize Intermediate Jacking Stations along the pipe string to distribute jacking loads and keep them within acceptable limits.

3.4 PIPE CONSIDERATIONS

With the new 48-inch diameter consolidation conduit and a new 42-inch diameter CSO outfall (OF-217) proposed to be located on the Tidewater property, National Grid expressed their concern relative to the subsurface contaminants that exist. They indicated that the pipelines installed below the groundwater table must be constructed watertight to reduce the potential migration of contaminants from the site. They identified concerns relative to the contaminants potentially impacting the plastic pipe material, as well as their standard gaskets. They indicated that the specified pipe and related gaskets proposed for this area must be resistant to the existing contaminants.

Residual contamination from the MGP operation is consistent with coal tar and includes volatile organic compounds (Benzene, Toluene, Ethylbenzene and Xylene) and semi-volatile organic compounds (polycyclic aromatic hydrocarbons). These constituents in their pure form can degrade certain pipe and gasket materials. When reviewing material compatibility charts with contaminants, it is important to note that the tests are completed with contaminants in their pure form, while the contaminants present at the site are diluted. It is recognized, however that it is important to be conservative considering the lifespan of the proposed infrastructure.

The impact to pipe joints will be the greatest in a one pass installation where the carrier pipe is installed directly behind the microtunnel machine placing the joints in direct contact with the contaminated ground and groundwater. Plastic or fiberglass material types of pipe are typically inert to many types of contamination, but the pipe manufacturers would need to address performance of their pipe and the identified contaminants. The weak point in a one pass approach are the joints themselves, as the joint seals will be exposed to the contaminants in the groundwater and possibly the soil that may find its way into a joint. Consequently, seal manufacturers will need to address the performance of their seals for the anticipated contaminants.

The impact to pipe joints can be eliminated with a two-pass installation where the carrier pipe is installed in a casing, most often steel, that isolates the carrier pipe from any external contamination. Unfortunately, this has an appreciable cost on microtunneling as the carrier pipe must be sleeved inside the casing and grouted in place, which are added costs over a one pass installation.

The consolidation conduit is anticipated to be below the groundwater table, but the outfall pipe is expected to be above the groundwater table. It is anticipated that no special considerations are required for pipe systems that are above the groundwater table.

3.4.1 GASKETS

Based on a review of gasket materials and the contaminants present, FKM gaskets (common trade name Viton) is the most suitable pipe gasket for the application. FKM gaskets provide a resistance to volatile and semi-volatile organic compounds, petroleum products, and many chemicals and solvents. Their chemical resistant properties differentiate them from other common types of gaskets. The Table below published by the American Ductile Iron Pipe summarizes the gasket materials and their suitable applications.

Common Name or Trade Name*	Chemical Name	Maximum Service Temperature**		Common Uses
		Water & Sewer	Air	
Plain Rubber	Styrene Butadiene Copolymer(SBR)	150°F	150°F	Fresh Water, Salt Water, Sanitary Sewage
Plain Rubber (conductive)	Styrene Butadiene Copolymer(SBR)	150°F	150°F	Electrical continuity for thawing of Service Water and Sewage
EPDM	Ethylene Propylene Diene Monomer	212°F	200°F	Water, Sewage, Ketones, Dilute Acids and Alkalies, Vegetable Oil, Alcohols, Air
Neoprene	Polychloroprene(CR)	200°F	180°F	Fresh Water, Sewage
Nitrile Buna-N	Acrylonitrile Butadiene(NBR)	150°F	150°F	Non-Aromatic Hydrocarbons, Petroleum Oil, Hydraulic Fluids, Fuel Oil, Fats, Oil, Grease†
Fluoroelastomer Fluorel Viton®***	FKM	212°F	300°F	Aromatic Hydrocarbons, Gasoline, Refined Petroleum Products, most Chemicals and Solvents, High Temp., Air (Least permeable of all available Fastite gasket rubbers)

*AMERICAN reserves the right to furnish any Trade or Brand rubber for the chemical formulation specified.
 Temperature is in reference to conveyed fluid. **Lubricating oil in air can adversely affect SBR and EPDM performance. SBR, Nitrile and Neoprene are not recommended for hot air exposure in wastewater treatment systems.
 ***Viton® is a registered trademark of DuPont Dow Elastomers.
 Refer to Section 11 for temperature and service capabilities of pipe linings.
 Refer higher temperatures or other special requirements to AMERICAN for recommendations regarding suitable gasket material.
 †This gasket rubber is chemically resistant in the non-potable water uses shown but is not as resistant to permeation in potable water applications as FKM.
 All Fastite gaskets made from the materials in the above table are suitable for use with water containing normal concentrations of chloramine. Where increased resistance to chloramine is desired, neoprene or fluoroelastomer materials should be considered.

A source from the state of Washington documented similar and consistent information and is provided in the table below.

ENVIRONMENTAL CONSIDERATION MATRIX FOR PIPELINE DESIGN THROUGH IMPACTED MEDIA

Contaminant of Concern	Screening Criteria Reference			Environment 1 Monitoring Reference	Compatible Materials*			Trench Backfill**	O&M
	Soil	Groundwater	Air		Piping	Gaskets	Trench Lining		
Volatile Organic Compounds	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	Epoxy-coated Ductile Iron Pipe (hydrocarbons) Steel casing	NBR FKM EPDM (MEK, acetone)	Flowable Fill	Flowable Fill Bentonite	Venting Liquid Monitoring Groundwater Treatment Dewatering Health and Safety Plan
Semi-volatile Organic Compounds	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	PVC HDPE	Neoprene (heat and oil only) FKM	Overexcavate Geotextile fabric Warning layer	Clean Fill	Health and Safety Plan
Polychlorinated Biphenyls and Pesticides	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	PVC HDPE	NBR FKM	Overexcavate Geotextile fabric Warning layer	Clean Fill	Health and Safety Plan
Corrosive Soil/Groundwater	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	PVC HDPE	EPDM (dilute acids) FKM	Overexcavate Geotextile fabric Warning layer	Clean Fill	Health and Safety Plan
Mixed Impacts (Landfills)	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	Epoxy-coated Ductile Iron Pipe Steel casing	NBR FKM EPDM	Flowable Fill Bentonite	Flowable Fill Bentonite	Venting Liquid Monitoring Groundwater Treatment Dewatering Health and Safety Plan
Metals	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	PVC HDPE	NBR FKM	Overexcavate Geotextile fabric Warning layer	Clean Fill	Health and Safety Plan
Asbestos	MDE Cleanup Standards USEPA RBCs	MDE Cleanup Standards USEPA MCLs	PEL or TLV/STEL IDLH	NIOSH OSHA	***	***	***	***	Health and Safety Plan

Source: Washington Suburban Sanitary Commission: Common Design Guidelines, Pipelines crossing contaminated areas.

The Viton gaskets are widely used on PVC and ductile iron pipe, however based on our research, are not commonly used on pipe systems installed utilizing microtunneling techniques. The cost for the Viton gasket is approximately \$6,900 per gasket for a 48-inch diameter pipe (for PVC or ductile iron pipe).

A review of pipe materials and their suitability for use with Viton Gaskets is provided below.

3.4.2 48-INCH CONSOLIDATION CONDUIT

The consolidation conduit through the Tidewater property will be installed with traditional open-cut methods (approximately 230 linear feet) and microtunneling methods (approximately 815 Linear feet). Trenchless construction is proposed due to the depth of the installation and to limit exposure and effort related to contaminated soil and groundwater management. Pipe material options for use in microtunneling include reinforced concrete pipe (RCP), reinforced concrete cylinder pipe (RCCP), ductile iron (DI), centrifugally cast fiberglass reinforced plastic pipe (CCFRPP or “FRP”), vitrified clay pipe (VCP), and polymer concrete pipe (PCP).

Of the pipe options presented, only ductile Iron pipe is available for use with FKM (Viton) gaskets, however U.S. Pipe does not recommend Ductile Iron Pipe with this application, due to the distance. Concerns include:

- Pipe will have flexible joints and pipe could stray from the required alignment
- The cost of welding steel push bars to a thick pipe will be cost-prohibitive

If ductile iron pipe were to be pursued as an option, the pipe would need to be installed within a steel casing pipe. The cost for the ductile Iron pipe with the Viton gasket is estimated to be \$708 per linear foot. The cost for the ductile iron pipe does not include the cost for the steel sleeve. The cost for a two pass microtunneling approach would be on the order of 2.5 times that of a single pass system. At this time ductile iron pipe is not being recommended.

Below is a description of the other types of pipe considered.

Reinforced Concrete Pipe (RCP): RCP that is manufactured specifically for jacking and adheres to strict manufacturing tolerances and is considered the only kind of pipe to use for such a microtunneling application. It has added strength and if applicable, the joints allow for the pipeline to curve. FKM gaskets are not an available option, the gasket is relatively stiff and difficult to stretch into position. It is the suppliers experience that the gasket can also come apart during the stretching process.

In a typical gravity sewer application, RCP would require protection against sulfide corrosion; however, sulfide corrosion is not anticipated to be a concern with this application because sanitary flow will be diluted by the storm flow, and the consolidation conduit system is designed to drain. The cost of this pipe material is approximately \$400 per linear foot. In this application however, National Grid has expressed concern with reinforced concrete pipe in that concrete is inherently porous, and therefore the pipe and joints would require additional protection. See Section 4.4.3 Pipe Joint Protection.

Reinforced Concrete Cylinder Pipe (RCCP): RCCP is a reinforced concrete pipe that has a welded steel cylinder encased in concrete. Joints are typically both rubber and steel to provide water-tightness. The concrete provides corrosion resistance for the steel. Sulfide corrosion of the concrete is not anticipated to be a concern with this application as noted above. In this application the general concern is the long-term integrity of the pipe joint considering the contaminants in the soil and groundwater. The cost of this pipe material is approximately \$400 per linear foot, but provisions to further protect the joints are warranted. This pipe can only be used in a two-pass installation as there is too much risk to damaging the concrete encasement during the microtunnel jacking process (as related to the jacking forces required to install such lengthy runs). This pipe is therefore not recommended.

Centrifugally Cast Fiberglass Reinforced Plastic Pipe (CCFRPP): CCFRPP, commonly referred to as Hobas Pipe or FlowTite pipe, is equipped with a structural sleeve coupling that provides a gasket sealed connection. EPDM and Nitrile gaskets are available, and the coupling allows a few degrees of angular deflection to allow simple grade and line corrections. CCFRPP can be installed in a one pass installation, The cost of this pipe material is on the order of \$555 per linear foot, but provisions to further protect the joints are warranted.

Manufacturer has indicated that there are some compounds that are also not compatible with the resins in the pipe. The concentrations do not seem to be in a problem range, but for surety in the installation a two-pass application would be warranted. A two-pass option would provide two layers of protection. The outer casing and the annulus grout.

Vitrified Clay Pipe (VCP): VCP is not an option for this application since the pipe is not available in 48-inch diameter.

Polymer Concrete Pipe (PCP): The polymer concrete technology provides high compressive strength that resists higher jacking forces for longer stretches of pipes and provides watertight joints with a gasket seal and stainless-steel collar. A vinyl Esther resin coating was recommended based on the

contaminants present on site. The cost of this pipe material is approximately \$1,250 per linear foot, but provisions to further protect the joints are warranted.

3.4.3 PIPE JOINT PROTECTION

Another option to address the existing contaminants would be to use a traditional pipe and gasket material followed by installing an interior coating system that seals off the sewer from external contaminants. Epoxy coating, geopolymer concrete, and resin impregnated polyester tube systems were reviewed.

Epoxy Coating: The epoxy coating system would be spray applied once the pipe is installed and could be applied either for the entire pipe length or limited to the pipe joints only. The installation would require man-entry into the pipeline along with the required equipment and materials. The estimated cost associated with lining the size and length of the pipe under this application is approximately \$400 per linear foot. The cost for lining the joints is approximately \$3,000 per joint. The estimated level of effort required to complete this application is approximately two (2) weeks, 6 days per week with 10-hour workdays.

Geopolymer lining: Based on manufacturer's information, geopolymer is a formulated mortar comprised of aluminosilicate powder with an alkaline activator to form a monolithic mineral polymer with ceramic properties. Like epoxy coating, the geopolymer is spray applied to the interior of the pipe system. The NBC has recent experience with use of this material as it was the selected material for their rehabilitation of the brick interceptor located within the RIDOT Route 6 and 10 Interchange. The estimated cost for lining the pipe is approximately \$440 per linear foot.

Insituform CIPP lining: Based on conversations with the installer, the cost associated with lining the pipe is approximately \$1,000 per linear foot. Factors impacting cost include onsite wet-out restriction for the liner and resin selection. The liner cannot be wet-out at the manufacturer's facility since the liner will be too heavy to ship. The wetting out process will need to occur onsite, which results in a significant cost associated with mobilization of the equipment, materials, and resources. Also, a more costly vinyl ester resin is recommended over the standard polyester resin due to its resistance to the site contaminants.

3.4.4 RECOMMENDATION:

Each of the viable pipe systems requires additional protection, it is therefore recommended that RCP pipe be utilized for all consolidation conduit installed by both microtunneling, with additional protection installed between MH217-6 and the OF-217 Diversion Structure. Calculations supporting use of RCP are included in Appendix 4. The geopolymer lining and the epoxy coating systems are feasible alternatives and are comparable in cost. Further development of the cost information is warranted as the project progresses and specifications for use of the geopolymer are included in the 60% submission.

3.4.5 42-INCH OUTFALL PIPE (OF-217)

Gasketed reinforced concrete drainpipe is recommended for construction of the OF-217 outfall pipe. Based on information reviewed, the depth of the outfall pipe should be above the groundwater table thereby eliminating any pipe material or gasket concerns.

3.5 SHAFTS

Excavation support to accommodate construction of MH217-6 and MH217-7 will be provided by 20-foot inside diameter circular secant pile shafts designed by the contractor in accordance with criteria provided by the EOR. Secant pile or slurry diaphragm wall method may be used. Depending on method used, secant piles or diaphragm wall panels with piles will be drilled-into sound rock for water tightness. Efforts to reduce or eliminate Inflow into these shafts is considered critical due to the existing ground contamination. MH217-6 and MH217-7 will serve as launching pits for the deep MTBM drives necessary to complete the trenchless reaches. The circular secant pile shaft resists lateral loads through ring compression and could therefore be designed as unreinforced without any internal bracing. Maximum installation tolerances of 1-inch within in-plan design location and 1% out-of-verticality are recommended to ensure contact between adjacent piles for water cut-off and effective bearing area to act as a compression ring. The secant pile concrete circular shaft will be designed in accordance with ACI 318.

Earth pressures acting on the circular shaft will be derived from effective at-rest pressures based on soil parameters from the GDSR. This will be used to design the excavation support system for strength. Lateral loads to be considered in the design include earth, groundwater and construction surcharge based on a vertical surface load of 600-psf. Unbalanced loading to the shaft due to construction surcharge should be considered. The design should also consider temperature effects where applicable. Secant pile circular shafts are inherently stiff such that lateral deformations are expected to be negligible.

3.6 OPEN-CUTS

Temporary earth support for installation of diversion structure, Relocation Structure MH-217-8, 8-foot diameter precast concrete manholes and RCP consolidation conduits and outfall pipes, will also be the responsibility of the contractor. Performance specifications will be provided by the DC and will require that his SOE system be fully coordinated with his dewatering and treatment system plans. The Contractor will present his SOE design plan with his dewatering plan in the Shop Drawing review process. To evaluate clearances and construction costs, it has been assumed for the purposes of this report that excavation support will consist of steel soldier piles and timber lagging. Trench box for earth support may be considered when excavations for outfall and consolidation conduits are 10-feet in depth or less, and dewatering can be completed with sump pumps in open sumps and discharged to the treatment system.

A steel soldier pile and timber lagging system would be designed by the Contractor in accordance with criteria established and provided by the DC. Drill-holes are to be backfilled with concrete to final excavation subgrade after each soldier pile is in-place. Above the excavation subgrade the drill holes will be backfilled with lean mix concrete to the existing site grade. The excavation support system will be internally braced with steel struts and walers and arranged to accommodate easy installation of the permanent concrete structures and RCP carrier pipe.

The excavation width for the consolidation conduit and outlet pipe should be 3-feet wider than the outside diameter of the RCP carrier pipe. The excavation width for precast concrete manholes should be 3-feet wider than the manhole base diameter. Where the manhole braced excavation is also being used to support MTBM operations, (MH-217-5), the footprint size will be adjusted accordingly. Soldier piles, struts and walers are to be designed in accordance with AISC 360 ASD.

Limit Equilibrium Method using appropriate apparent earth pressure diagrams derived from effective active pressures based on soil parameters from the GDSR, will be incorporated into the performance

specifications and utilized by the Contractor for the SOE design. Lateral loads to be considered in the design include earth and construction surcharge based on a vertical surface load of 600-psf. The design should also consider temperature effects where applicable and protections against surface settlements. To limit surface settlement and protect adjacent structures, nonlinear analysis using beams on elastoplastic Winkler springs will be performed to check and limit lateral deformations to response level criteria

Pile toe embedment is to be determined using a reduced passive earth pressure coefficient ($K_p/1.5$). To account for soil disturbance at excavation depth, passive resistance will be ignored or discounted 2-feet immediately below that depth.

Excavation dewatering with open sumps is anticipated to install the RCP pipe and design of the groundwater control system and discharge treatment system is the responsibility of the Contractor. Provisions related to groundwater controls will be provided in the contract documents. Utilities not being relocated prior to excavation will be supported in-place keeping deflections to within allowable criteria as dictated by the utility owner.

4.0 CONSOLIDATION CONDUIT

Wet weather flow from the regulators Reg-217T and Reg-217M will be diverted from the 42-inch OF-217 CSO pipe and will be conveyed through a new 48-inch diameter RCP consolidation conduit to Drop Shaft 213. The OF-217 Diversion Structure will be located at the south east corner of the Tidewater property owned by National Grid. The Consolidation conduit extends west and then to the north to Drop Shaft 213, located at the Masonic Temple property, Parcel 53-551. The OF-217 consolidation conduit is:

- Approximately 2,700 linear feet
- 48-inch diameter RCP
- Designed to convey a peak flow of approximately 39 MGD
- minimum slope of 0.0018 ft/ft.

The portion of OF-217 consolidation conduit to be constructed under this Contract is 1,900 linear feet. The downstream section of 800 linear feet that extends within the limits of Taft Street, beneath the Interstate Rte. 95 bridge and the Division Street bridge to the Junction Chamber, upstream of the GSS is to be constructed under Contract IIIA-4.

Relocation of OF-217 is also a part of this Project. The outfall location will remain on the Tidewater property but will be relocated approximately 450-feet to the north along the river.

4.1 TIDEWATER PROPERTY

Approximately 1,000 linear feet of consolidation conduit with two (2) associated structures, and 470 linear feet of outfall pipe with two (2) associated structures, will be constructed within National Grid's Tidewater property. Tidewater is a former MGP site and is known to have soil and groundwater contamination associated with its former use. The MGP operated from the 1880s until 1954 and coal was used as the principal fuel to produce coal gas. In the later years of operation (1954 until the late 1960s), the MGP produced gas using oil and propane.

National Grid is currently progressing forward with a plan to construct a cap over the site. The project is an 18-month project scheduled to commence in the late fall of 2020 and be completed by late fall 2021. A second project includes substation construction and is estimated to start in July 2020, with demolition of the existing substation building scheduled for July 2022.

4.1.1 ALTERNATIVES

The conceptual design for the OF-217 consolidation conduit depicted an alignment that bisected the Tidewater property to the northwest before turning to the north running parallel to Taft Street toward Drop Shaft 213. However, recent information about the Tidewater parcel's development potential warranted review of alternative alignments within the Tidewater property. Development plans include both the Tidewater parcel and the City's Town Landing parcel that is adjacent to the Tidewater property to the north.

The alternatives focused on creating more development space that would avoid conflict with the pipeline alignment. Two alternatives to the conceptual design alignment were developed for review, a "shoreline" alignment and a tidewater property "perimeter" routing. Below is a discussion of the alternatives.

Shoreline: The shoreline alignment considers routing the consolidation conduit from the OF-217 Diversion Structure to the north, parallel to the shoreline, through the Tidewater property and the City's Town Landing property. This alignment runs approximately fifty (50) feet east of the river wall and was coordinated with the City's proposed bike path along the same route. The pipe would reside within the velocity zone of the flood plain. As such it would require placing additional fill above the pipe to provide protection and maintain structure heights above the flood plain. This fill would also be necessary to maintain the system's hydraulic grade line. The advantages to this alignment were limited compared to the potential issues associated with damage from flooding and hydraulic concerns. In addition, the existing river wall is in a dilapidated condition for much of its length and is set below the flood plain. Because fill is required for pipeline protection and because the pipe is in the flood plain and its velocity zone, it was determined that the risk associated with potential pipe damage from flooding exceeded the benefits of this routing. In addition, the poor condition of the river wall will, over time, subject the shoreline to erosion and put the pipeline at further risk.



View of existing river wall – looking south

Perimeter Routing: The perimeter routing followed a path from the OF-217 Diversion Structure to the west, along an alignment that was parallel to Tidewater Street. The pipeline would extend towards Taft Street, and then continue to the north along the western boundary of the Tidewater site. National Grid extended caution regarding the proximity of the work to Tidewater Street because of the utility congestion within Tidewater Street and the unknown condition of an aging 16-inch diameter, cast iron, high pressure gas main that also runs parallel, and north of Tidewater Street. National Grid has provided additional information about the gas main as the design has progressed. National Grid has indicated that the gas main has been leak tested and its condition is such that there is no plan for replacement of the main. National Grid has provided protocol and rules for utility construction in the vicinity of their infrastructure and the information is being incorporated into the design documents. The alignment has been proposed with the rules and protocol in full consideration. The most limiting rule relative to

separation from the cast iron main is that in which defines that the gas utility needs to be replaced if construction is proposed within 10 feet.

The recommended alignment is the perimeter routing and it has been presented to National Grid and the City's developer for their review. The developer indicated that the alignment was improved and has been working with the information. Information pertaining to the perimeter routing is presented below.

Connection to the existing OF-217 CSO pipe will be made downstream of the junction manhole where the CSO pipe from Merry Street joins the CSO pipe on Tidewater Street. A new Relocation Structure and 48-inch diameter pipe will be installed to redirect all flow towards the north to the new OF-217 Diversion Structure. The consolidation conduit will exit to the west, with the new OF-217 CSO pipe exiting the same structure downstream of the weir to the north west towards the new outfall location.

The first 210-foot stretch of consolidation conduit downstream of the diversion structure ranges in depth between 10 and 20-feet. Open-cut construction is recommended due to anticipated subsurface obstacles, which are discussed in Section 4.1.2 below. The remainder of the consolidation conduit on the property ranges in depth between 20 and 35-feet. Microtunneling methods are recommended for this construction due to the depth of the pipe and to limit exposure to the contaminants present in the soil and groundwater.

4.1.2 CONSTRUCTION CONSIDERATIONS

The selected consolidation conduit alignment will involve installation by microtunneling methods and open-cut construction. Below is a summary of the following construction considerations:

- Site and Subsurface Conditions
- Excavation Support and Dewatering
- Utility Relocation and Coordination
- Shaft and working space
- Traffic flow and access for vehicles and pedestrians
- Regulations

Site and Subsurface Conditions

Mixed ground conditions are anticipated with the tunnel zone alignment in the Tidewater property. Beginning at MH-217-6, bedrock is anticipated and consists of strong, slightly weathered, purple Sandstone. Proceeding up-station, the subsurface conditions within the tunnel horizon transition to a full face of soil in the area of MH217-7. Alluvium Deposits overlying Glacial Deposits are expected within the tunnel horizon. The Alluvium is expected to consist of medium stiff dark gray clayey silt. The Glacial Deposits are anticipated to consist of very dense, coarse to fine gravel with varying amounts of sand and silt.

Heading up-station from MH217-7, the subsurface conditions within the tunnel horizon are expected to consist of Alluvium Deposits overlying Glacial Deposits or a full face of Fill. The Fill consists of dense brown sand with varying amounts of gravel and silt and contains fragments of brick.

Groundwater levels are anticipated to be above the tunnel crown.

Depending on the timing of construction relative to National Grid's remediation contract, the construction may require disruption of a Tidewater cap system. Pipe installation on the Tidewater property will require

construction through foundations for abandoned buildings and tank structures, as well as the potential for encountering subsurface demolition debris.

Tidewater Cap System: The Tidewater property is to receive a cap system as part of their Sitewide Remedy Design. The cap system will consist of soil cap areas and areas that consist of a combined barrier layer and drainage media system constructed with linear low-density polyethylene (LLDPE) liner. The cap system within the NBC temporary and permanent easement areas will be a soil cap system consisting of 24-inches of low permeable soil. Construction of the soil cap will be part of the contract restoration requirements and will include the following open-cut construction areas:

- Drive Shaft Locations (1)
- Exit Pit (1)
- OF-217 Relocation Structure / OF-217 Diversion Structure,
- Consolidation Conduit (300 linear feet) and associated manholes
- OF-217 Outfall Pipe (470 linear feet) and associated manholes

Existing Foundations: The foundations and features of former gas and power plant structures, buildings, concrete and brick foundations, tanks, piping, etc. are anticipated to be encountered for portions of the alignment. Provisions will be made within the contract for the management and disposal of these materials as necessary.

Portions of the foundation for Tank holder Number 7 will require demolition for construction of the Working Shaft for MH 217-7. Also, at the transition from microtunnel to open-cut construction, the depth of construction will range between 10 and 20-feet. These depths carry through the 300-foot section of pipeline between the microtunnel/open-cut interface and the tie-in point with the existing CSO pipe to the west. It is anticipated that foundations for the former Meter Room and Relief Holder No. 4 will be encountered during this stretch, as well as any potential subsurface debris related thereto. Open-cut construction is recommended for this relatively short stretch of pipeline to allow effective management of any obstructions encountered and the relatively shallow depth of excavation.

Management of Contaminated Soil and Groundwater: At the request of National Grid, no environmental investigations were conducted on the site as part of this project. Although environmental testing was not completed, evidence of contamination was observed during the geotechnical subsurface investigation completed for the project. Oil sheen was noted on some of the split spoon samples along with elevated PID readings.

Based on review of investigations previously completed by National Grid, historic releases at the Site include spills, overflows and other releases of oils, tars and process residuals. Below grade releases to the river associated with MGP residuals in the forms of sheen outbreaks have been witnessed in the past. Releases resulted from activities such as equipment maintenance and leakage from above and below grade equipment, vessels, and tanks. Process residuals and their associated contaminants include:

- Coal tar: PAHs
- Lighter oils: benzene, toluene, ethylbenzene, and xylenes,
- Raw condensate and purifying waters: cyanide, metals, sulfur, ammonias, phenols, and tars.

The area where construction is anticipated is referred to in documents as the North Fill Area (NFA) and Former Gas Plant Area (FGPA). Review of data in the vicinity of the work indicates that soil and groundwater contamination can be expected. Surface soil contamination exists with elevated readings above RIDEM direct exposure criteria (Commercial/Industrial) for PAH's, TPH, Arsenic, and lead. Groundwater contamination also exists with concentrations of VOCs including Toluene, Xylene, Styrene, trimethylbenzene, and Naphthalene and SVOCs including Naphthalene, Acenaphthene, and fluorene.

Excavation Support and Dewatering

Performance specifications for the excavation support system to accommodate construction of MH217-6 and MH217-7 will provide guidance and supporting documentation to provide the contractor sufficient information to design circular concrete working shafts that provide sufficient support and limit the intrusion of ground and provide an effective groundwater cutoff with the bedrock surface. No inflows will be permitted into these shafts considering the ground is contaminated. MH217-6 and MH217-7 will serve as launching pits for the deep MTBM drives necessary to complete the trenchless reaches. The circular concrete working shafts will be designed by the contractor in accordance with ACI 318. The circular shafts resists lateral loads through ring compression and could therefore be designed as unreinforced without internal bracing.

Performance specifications will provide the contractor earth pressures based on soil parameters from the GDSR. This will be used to design the excavation support system for strength. Lateral loads to be considered in the design include earth, groundwater and construction surcharge based on a vertical surface load of 600-psf. The design should also consider temperature effects where applicable.

Excavation support to accommodate construction of the 42-inch diameter RCP outfall and the sections of the 48-inch diameter RCP consolidation conduit that is identified to be constructed with open-cut construction methods, as well as manholes MH217-8 and MH217-10 to MH217-11, will also be provided by the contractor. To evaluate clearances and construction costs, it has been assumed for the purposes of this report that excavation support will consist of steel soldier piles and timber lagging. The excavation support system should be designed and installed in accordance with the methods described in Section 3.6

Trench box for earth support may be considered when excavations for outfall and consolidation conduits are 10-feet in depth or less.

Utility Relocation and Coordination

Approximately 300-feet of the existing OF-217 pipe system resides beneath an active substation on the Tidewater Property. The CSO pipe, which is the property of the City of Pawtucket, has recently undergone structural repair for a collapse section located immediately upstream of the discharge. Because of its existing location being beneath the secured electrical Substation, combined with its age and deteriorating condition, the NBC and National Grid mutually agreed that the CSO flow be redirected.

The new outfall will be positioned approximately 450-feet to the north of the existing location. Improvements to the river wall on the eastern perimeter of the National Grid site is part of the Sitewide Remedial Plan, and the river wall in the vicinity of the new outfall involves construction of a steel, sheet pile, bulkhead wall with a rip rap revetment on the river side. The new OF-217 will require a penetration in the Sheet pile wall

The new OF-217 design will include the horizontal and vertical location of the pipe, and a penetration detail through the steel sheeting. To reduce the potential for river water to enter the tunnel during flood conditions, a flap gate is being incorporated into the design. The flap gate is to be installed within the Diversion Structure.

The existing OF-217 outfall will remain in service until completion of the consolidation conduit project.

Shaft and Working Space

Shaft to launch the microtunneling machine, jack the pipe and receive the machine are located where there is adequate working space on the surface to accommodate support equipment close to the jacking shaft and for staging and material laydown. Typical microtunneling support surface area requirement to accommodate the following:

Operator control room	Generator and backup power supply	Lubrication system
Shaft crane	Slurry separation system	Temporary muck storage
Pipe storage	Crew change trailer	Field office
Material and parts storage		

The jacking shaft will be of adequate size to accommodate the earth support system, the jacking system required for the 48-inch diameter pipe to be installed, thrust reaction block, slurry system piping valves and pumps, shaft emergency access and egress, ventilation and sufficient workspace for bottom shaft personnel. Receiving shafts will be sized to provide adequate space and clearance for lifting equipment to retrieve the microtunnel boring machine. Shafts will be located to avoid overhead and subsurface utilities and minimize traffic and community impact. Poles and overhead wires associated with area street lighting will likely require temporary relocation to accommodate construction.

The staging area associated with the microtunnel operation will be established on the Tidewater property and is confined to areas identified by the temporary construction and permanent easements.

Traffic flow and access for vehicles and pedestrians

It is anticipated that the Tidewater facility will be used for contractor staging and for passage of construction vehicles. Traffic management plans will be developed with the goal of limiting impact to local traffic, residents and businesses as well cyclists and pedestrians.

Regulations

The design for microtunneling and shaft construction will identify and meet the applicable federal, state and local regulations and identify the need for environmental documentation, and permits, local regulations for discharges and handling of materials, erosion control measures and noise limitation.

Special project and site-specific considerations will be identified which may include limited work hours, restricted access, haul routes and disposal sites, dust control, disposal of slurry, spoils and groundwater.

4.2 TIDEWATER TO TAFT STREET

The OF-217 consolidation conduit continues from the Tidewater property and extends to a point south of the Division Street Bridge on Taft Street. The limit of the project is the termination of consolidation conduit to be constructed under Contract IIIA-4.

The 48-inch diameter consolidation conduit is approximately 796-feet long, located between Sta. 0+00 and Sta. 7+96(MH217-6) as presented on the 60% Design Drawings, is designed to convey a peak flow of approximately 39 MGD, and has a minimum slope of 0.0018 ft/ft. The consolidation conduit runs south to north, approximately parallel to Taft Street and a portion of the alignment is within the Town Landing Property, Parcel 54-827, owned by the City of Pawtucket. Much of the Parcel is currently undeveloped, with a boat ramp and park area at its northern end and a small community garden located at the south west corner of the property.

As previously noted, the City of Pawtucket's Town Landing property is part of a planned development project, and the alignment of the consolidation conduit is based on coordination with the developer and their interest in limiting restrictions to the development parcel. The proposed alignment considers the new development and, to the extent practical, the alignment has been shifted to the west towards Taft Street. The alignment also takes into consideration minimum separation clearances with an existing 16-inch cast iron gas main, as required by National Grid. Construction of the proposed consolidation conduit will require temporary disruptions to the sidewalk the access drive for the boat ramp and park area. The community garden will also be temporarily disrupted during construction. The consolidation conduit will connect to the IIIA-4 consolidation conduit and flow to DS-213.

4.2.1 CONSTRUCTION CONSIDERATIONS

The alignment between Station 1+26 and 7+96 is proposed to be constructed with microtunneling methods. The tunneling will progress from the south to the north with a drive shaft located in one of two locations:

- South west corner of Town Landing property
- North west corner of Tidewater property

The two potential locations are adjacent to each other. The sole benefit to maintaining the location on the Tidewater property is that the Community garden will remain undisturbed during construction and if the property remains undeveloped clearing can be avoided on the Town Landing Parcel. The benefits to locating the shaft on the City property include:

- Avoid National Grid construction and soil management requirements

The location at the south west corner of Town Landing property is selected for the 60% design. The drive shaft will be approximately 20-feet in diameter and will be about 40 feet in depth. Approximately 15-feet of rock removal is anticipated.

The exit shaft will be located within Taft Street between a 16-inch gas main and a 12-inch storm drain. The pit will favor the drain and will require rerouting of the drain around the pit. The exit pit construction will also require disruption of the sidewalk, access drive to the boat ramp, and temporary relocation of poles and overhead wires associated with street lighting. The exit pit will be approximately 10-feet by 12-feet.

The vertical alignment for the consolidation conduit ranges in depth between 16-feet and almost 40-feet with the exit shaft at approximately 16-feet, and 35-feet at the drive shaft.

Subsurface Conditions

Subsurface conditions within the tunnel horizon along Taft Street from MH217-5 to MH217-6 are anticipated to be in mixed ground conditions. Beginning at MH-217-5, Glacial Deposits are expected. Heading up-station, Glacial Deposits overlying Bedrock are expected to transition to a full face of bedrock expected in the vicinity of the Taft Street Community Gardens to MH217-6. The Glacial Deposits are anticipated to consist of very dense, coarse to fine gravel with varying amounts of sand and silt. The bedrock is anticipated to consist of strong, greenish gray, slightly to moderately weathered Siltstone or Sandstone.

Groundwater levels are anticipated to be above the tunnel crown.

Excavation Support and Dewatering

Excavation support to accommodate construction of MH217-5, will be the responsibility of the contractor. To evaluate clearances and construction costs, it has been assumed for the purposes of this report that excavation support will consist of steel soldier piles and timber lagging. The excavation support system should be designed and installed in accordance with the methods described in Section 3.6. Design of excavation dewatering systems is the responsibility of the Contractor and it is anticipated that open sump dewatering with discharge to a treatment system will be required.

5.0 STRUCTURES

5.1 OF-217 RELOCATION STRUCTURE

Connection to the existing OF-217 outfall pipe will be made in-line between the junction manhole where the CSO pipe from Merry Street joins the CSO pipe on Tidewater Street and the down stream manhole on Tidewater Street . A new structure and 48-inch pipe will be installed to redirect all flow to the north to the new OF-217 Diversion Structure and new OF-217 outfall location. The relocation of OF-217 is discussed in Section 4.

5.1.1 STRUCTURE DESCRIPTION

The OF-217 Relocation Structure, identified as MH-217-8 on the plans, is a pre-cast concrete structure . The structure will be constructed in-line with the existing outfall pipe. The 48-inch diameter discharge pipe conveys flow to the north east towards the new OF-217 Diversion Structure.

The structure is a box type configuration with overall plan dimensions of 8-feet by 8-feet and is approximately 11-feet deep. The structure is in a paved area of the site.

5.1.2 CONSTRUCTION CONSIDERATIONS

Cap System: The cap system will be constructed after NBC Contract work is complete. Trench paving will be completed in paved roadway areas.

Utility Relocation: Site utility information has been provided by National Grid. Based on review of the available information, relocation of a water main will be required for the installation of the new manhole.

Flow Management: The goal of the flow management scheme is to continue to manage flow through existing pipes and facilities until the new OF-217 outfall is established and complete, at which time short system interruptions need to occur with careful planning and a clear understanding of the weather conditions. Flow management includes construction sequencing, employed construction methods, and temporary dams and pipe connections. It is understood that this contract will be completed in advance of downstream tunnel improvements. The intent is to provide a temporary plug within the consolidation conduit and continue to allow CSO discharges to the new OF-217 location until downstream improvements are complete. The downstream improvements include the tunnel, pump stations, drop shafts, and associated appurtenances required for operation of the CSO control system.

Flow management will be critical in the construction of the Relocation Structure. The pre-cast structure will be installed in-line with the existing combined sewer outfall pipe, and should be constructed after the new OF-217 outfall and associated structures are complete. The pipe should have no baseline sanitary flow, but groundwater flow may be present. CSO pipe can be removed and reinstalled at end of day to prepare for a wet weather event. It is understood that Under-drains may be present beneath the CSO pipe and will add to the challenge of dewatering the excavation. Available drawing information for the pipe do not indicate the presence of an underdrain

Proposed sequence of construction for OF-217 Relocation Structure is as follows:

- Secure the site
- Construct new/relocated OF-217 outfall – Coordinate with Milestone Date
- Construct new OF-217 consolidation conduit and diversion structure complete including testing
- Install plug in OF-217 Consolidation conduit within OF-217 Diversion Structure
- Install invert in new precast structure and pipe stubs.
- Relocate utilities on Tidewater Street
- Install excavation support and dewatering systems for OF-217 Relocation Structure
- Excavate to expose existing outfall pipe
- Review weather conditions and schedule construction for a dry period and/or manage existing flow if necessary.
- Manage existing flow (if any)
- Provide support for the existing pipe and cut out existing pipe section to accommodate new structure
- Connect existing upstream CSO pipe and new downstream OF-217 outfall to new structure
- Install permanent plug / bulkhead within existing OF-217 outfall pipe, within new structure.
- Backfill around structure
- Construct low permeability soil cap system

Underdrain: Although not identified on plan information, the sewer on Tidewater street, may have an underdrain associated with original construction. The Contractor will be made aware that the underdrain may be abandoned.

5.1.3 SUBSURFACE CONDITIONS

The Relocation Structure (MH217-8) will require excavation of soil and possibly bedrock. Approximately 10-feet of Fill is expected to be encountered. Bedrock may be encountered at the planned invert of the structure. The Fill consists of dense fine sand with some gravel and trace silt. Bedrock consists of strong,

grey conglomerate Sandstone. Possible boulders or weathered bedrock are expected at the interface between the fill and the top of rock surface. The groundwater level is anticipated to be about 5-feet below the existing ground surface.

5.1.4 EXCAVATION SUPPORT AND DEWATERING

Excavation support and dewatering systems to accommodate construction of MH-217-8 will be the responsibility of the contractor. To evaluate clearances and construction costs, it has been assumed for the purposes of this report that excavation support will consist of steel soldier piles and timber lagging. The excavation support system should be designed and installed in accordance with the methods described in Section 3.6. Dewatering is anticipated to be completed with sumps within the excavation.

Trench box for earth support may be considered when excavations for outfall and consolidation conduits are 10-feet in depth or less, however, man-made obstructions, such as old foundations expected below grade, this may be prohibitive.

5.1.5 STRUCTURAL

MH 217-8 will be of pre-cast construction in accordance with ACI-350 for strength and durability considering moderate exposure to sulfate containing solutions, both on the interior and exterior, and freeze-thaw where applicable. Pre-cast manufacturer shall be directed to design the structure considering the following loads: earth, groundwater, surcharge, earthquake and AASHTO HL-93 truck loading.

Minimum 28-day compressive strength for concrete design will be 4,500 psi.

MH-217-8 will also be designed to resist uplift either solely based on self-weight of the permanent structure and overburden on the roof, or alternatively by a combination of self-weight of the permanent structure and engaging adjacent overburden by employing an extended base of 8-inches or more. Skin friction from adjacent earth will not be permitted in participating in the resistance to uplift. A minimum factor-of-safety of 1.15 shall be achieved to demonstrate adequate uplift resistance when considering the design groundwater elevation.

5.2 OF-217 DIVERSION STRUCTURE

Located downstream of the tie-in structure, the OF-217 Diversion Structure serves to divert wet weather CSO flow from OF-217 to the downstream facilities and ultimately to the Tunnel via DS-213. OF-217 Diversion Structure is located approximately 95-feet northwest of the Relocation Structure, off the paved surface and west of the existing substation.

5.2.1 STRUCTURE DESCRIPTION

The diversion structure will be constructed of pre-cast concrete with new pipe entering and exiting the structure. A new 48-inch RCP influent sewer will enter the south side of the structure, the 48-inch diameter consolidation conduit will exit the structure to the northwest and the new 42-inch diameter CSO pipe will flow to the new outfall location north and east of the diversion structure. A weir wall shall be constructed within the structure to direct flow to the 48-inch diameter consolidation conduit.

Flow that overtops the diversion weir will discharge to the new outfall location. Relief of the consolidation conduit is necessary to avoid surcharge and flooding when the tunnel is full and the gate at DS-213 closes.

When the gate to the tunnel is closed the system will surcharge until it overflows the top of the weir. The weir elevation within the diversion structure is below the FEMA Velocity zone elevation of 13.8. When the Seekonk River elevation is above the flood plain elevation, river flow will travel up the new OF-217 outfall pipe, overtop the weir at the diversion structure, and be conveyed to the tunnel by the consolidation conduit unless restricted. The flap gate over the weir at the diversion structure restricts this potential flow pattern. To limit the ability of flood waters to enter the into the system, a flap gate above the weir is incorporated into the design.

The structure has a rectangular shape and overall plan dimensions of 15-feet by 10-feet. The depth of the structure is 12-feet.

5.2.2 CONSTRUCTION CONSIDERATIONS

The structure is in an unpaved area of the site. As previously noted, the cap system within the NBC temporary and permanent easement areas will be a soil cap system consisting of 24-inches of low permeable soil. Construction of the soil cap will be part of the contract restoration requirements and will include the following open-cut construction areas:

Flow Management

The goal of the flow management scheme is to continue to manage flow through existing pipes and facilities until much of the construction is complete, at which time short system interruptions need to occur with careful planning and a clear understanding of the weather conditions. Flow management includes construction sequencing, employed construction methods, and temporary dams and pipe connections. The flow management considerations presented assume that the downstream tunnel improvements will not be complete. The downstream improvements include the tunnel, pump stations, drop shafts, and associated appurtenances required for operation of the CSO control system.

Since existing flow will be managed through the existing OF-217 outfall during construction of the OF-217 Diversion Structure, no flow management at the diversion structure is required. Flow management will be critical in the construction of the Relocation Structure. The pre-cast OF-217 Relocation Structure will be installed in-line with the existing outfall pipe, and the outfall will be maintained in service until the structures and connecting consolidation conduit and new outfall pipes are complete.

Proposed sequence of construction for OF-217 Diversion Structure is as follows:

- Secure the site
- Install excavation support and dewatering systems for open cut construction
- Construct new/relocated OF-217 outfall
- Construct upstream section of new OF-217 consolidation conduit with Microtunneling methods
- Excavate and install Precast diversion structure
- Relocate utilities for construction of OF-217 Relocation /tie-in Structure and connecting piping
- Install connecting consolidation conduit and new outfall pipe to new diversion structure
- Construct invert in the diversion structure and weir / trash rack and flap gate
- Install plug in the consolidation conduit at the diversion structure
- Construct piping towards OF-217 Relocation Structure
- Backfill around structure
- Construct Low Permeable Soil Cap

5.2.3 SUBSURFACE CONDITIONS

The DS-217 structure will require excavation of soil and possibly bedrock. Approximately 10-feet of Fill is expected to be encountered. Bedrock may be encountered at the planned invert of the structure. The Fill consists of dense fine sand with some gravel and trace silt. Bedrock consists of strong, grey conglomerate Sandstone. Possible boulders or weathered bedrock are expected at the interface between the fill and the top of rock surface. The groundwater level is anticipated to be about 5-feet below the existing ground surface.

5.2.4 EXCAVATION SUPPORT AND DEWATERING

Excavation support to accommodate construction of the diversion structure will be the responsibility of the contractor. To evaluate clearances and construction costs, it has been assumed for the purposes of this report that excavation support will consist of steel soldier piles and timber lagging. The selection of Contractor ma

5.2.5 STRUCTURAL

The diversion structure will be precast concrete structure designed in accordance with ACI-350 for strength and durability considering moderate exposure to sulfate containing solutions, both on the interior and exterior, and freeze-thaw where applicable. The precast manufacturer will be directed to consider the following loads as part of the design: earth, groundwater, surcharge, earthquake and AASHTO HL-93 truck loading.

Minimum 28-day compressive strength for concrete design will be 4,500 psi.

The structure will also be designed to resist uplift either solely based on self-weight of the permanent structure and overburden on the roof, or alternatively by a combination of self-weight of the permanent structure and engaging adjacent overburden by employing an extended base of 8-inches or more. Skin friction from adjacent earth will not be permitted in participating in the resistance to uplift. A minimum factor-of-safety of 1.15 will be required to demonstrate adequate uplift resistance when considering the design groundwater elevation.

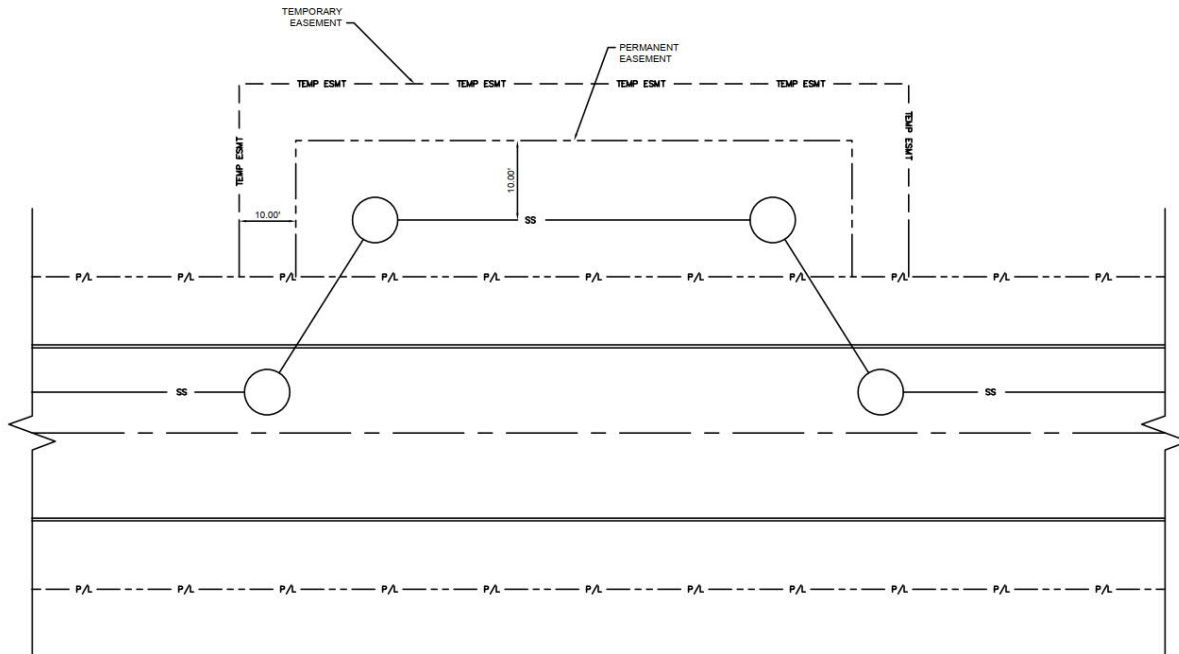
5.2.6 LEVEL INSTRUMENTATION

Level instrumentation for the OF-217 Diversion Structure consists of a non-contact radar transmitter like the VEGAPLUS 66 shall be bracket mounted from the top of the diversion structure. A high-level float switch shall be suspended from a bracket mounted to the top of the diversion structure. The level instrumentation and transmission of output signals from the devices back to the SCADA Control Panel PLC I/O modules at the Gate and Screening Structure are part of a separate NBC Contract.

6.0 EASEMENTS

The proposed improvements were positioned, to the extent practical, within the public rights-of-way. However there are locations where the alignment extends onto private property to avoid existing infrastructure that would be costly to relocate, or the relocation of that utility would in-turn need to extend onto private property. Permanent and temporary easements will be required in locations where the contractor's activities are required to extend onto private property for the construction of the improvements. Permanent easements will be required where permanent works extend onto private property. Measured by the square foot, the easement will cover the area occupied by the infrastructure

as well as an agreed upon off-set area that will be utilized for future maintenance or access. Temporary easements generally cover areas of private property that will likely be disturbed by contractor activity during the construction of the permanent works. Easement plans for the project are anticipated and although the alignment is not expected to change, the City and developer are working with National Grid on a subdivision plan for new lot alignment. Lot lines will not impact geometry of NBC easements but will impact the referenced parcel number. Draft easement plans are provided in Appendix 5. A schematic of a general easement scenario is provided below.



It is noted that staging and equipment storage areas, required by the contractor, are not addressed here. It is assumed these areas will be arranged by the Contractor independently and they will form a separate Agreement with the property owner.

6.1 CITY OF PAWTUCKET

Permanent and temporary construction easement areas will be required on City property. The selected consolidation conduit alignment extends on City property for approximately 400 linear feet. The alignment was dictated by providing safe working distance from the existing 16" gas main in the roadway. It is noted that MH-217-6, a microtunnel shaft location, initially planned for the Tidewater property was shifted to the north of the Tidewater property to reduce soil management costs associated with the Tidewater property and accommodate future Tidewater development.

Table 6-1: City of Pawtucket Easement

Parcel	Property Owner	Temporary Easement Area (SF)	Permanent Easement Area (SF)
54//827	City of Pawtucket	34,113	5,103

6.2 NATIONAL GRID

Permanent and temporary construction easement areas will be required on the Tidewater Property. NBC infrastructure included on the Tidewater Property includes manholes, microtunnel shafts, OF-217 diversion structure, CSO pipe for OF-217 and consolidation conduit. Development of the easement plans is pending. It is our understanding that further subdivision of the parcels is pending Agreement between National Grid and the developer.

Table 6-2: National Grid Easement

Parcel	Property Owner	Temporary Easement Area (SF)	Permanent Easement Area (SF)
54//826	Narragansett Electric Co	58,818	16,704
65//662	Narragansett Electric Co	33,947	12,512
65//645	Narragansett Electric Co	8,292	428

7.0 ENVIRONMENTAL CONDITIONS

Performed In conjunction with the subsurface investigation work, BETA conducted an Environmental Investigation program with the Project area. The purpose of the Environmental Investigation program was to identify areas and potential areas of soil and/or groundwater contamination that may be encountered during construction activities. The program sought to identify potential contamination through research of historical information and databases, site reconnaissance, and soil and groundwater sampling and analysis.

The Environmental Investigation was performed in accordance with the “NBC Phase III CSO Program Consolidation Conduits Phase IIIA-4 and IIIA-5, Subsurface Investigation Work Plan”, by McMillen Jacobs Associates, revised July 1, 2019. A summary of findings is presented in the “NBC Phase III Consolidation Conduits IIIA-4 and IIIA-5, Environmental Technical Memorandum,” by BETA Group, Inc., dated March 30, 2020. The following summarizes the environmental conditions in the project area, conclusions, and recommendations.

Historic research identified several properties along the proposed project route with known releases and the potential to impact the property. The project crosses two of these, Town Landing and Tidewater, both of which are active remediation sites with the Rhode Island Department of Environmental Management (RIDEM).

BETA reviewed a “Site Investigation Report/Targeted Brownfields Assessment” prepared by Fuss & O’Neill for the Town Landing property. This report included laboratory data from four soil borings near the

proposed layout on the Town Landing property. The data indicated concentrations of lead and polynuclear aromatic hydrocarbons (PAHs) in soil above RIDEM's residential and ICDEC standards.

Tidewater is the site of a former manufactured gas plant (MGP). The proposed project area is known to have soil and groundwater contamination associated with its former use and are listed as a "State Site" under RIDEM's Remediation Regulations (RIDEM Case No. 95-022). The former MGP operated from the 1880s until 1954 and coal was used as the principal fuel to produce coal gas. In the later years of operation (1954 until the late 1960s), the MGP produced gas using oil and propane. BETA reviewed a January 2011 "Site Investigation Data Report" prepared by GZA GeoEnvironmental, Inc. (GZA) for the Tidewater property. This report included laboratory data from six soil borings near the proposed layout on the Tidewater property. The data indicated concentrations of arsenic, lead, PAHs, volatile organic compounds (VOCs), cyanide, total petroleum hydrocarbons (TPH), and polychlorinated biphenyls (PCBs) in soil.

In August and September 2019 and February 2020, BETA oversaw the advancement of eight (8) soil borings with installation of monitoring wells in four of these borings on the Tidewater property. At the request of National Grid, no environmental sampling was conducted as part of this project.

Based on the investigatory activities conducted in support of the NBC Phase III CSO Consolidation Conduits IIIA-5 project, BETA makes the following conclusions:

- Review of reports for the Town Landing property indicate the presence of lead and PAHs in soil
- Although soil and groundwater sampling was not allowed on the Tidewater property, review of GZA's report for the site indicate the presence of lead, arsenic, TPH, cyanide, PCBs, and SVOCs in soil near the proposed work areas above RIDEM's Residential Direct Exposure Criteria (RDEC) and, in some cases, above RIDEM's Industrial/Commercial Direct Exposure Criteria (ICDED). The concentrations of lead (up to 19,000 milligrams per kilogram) could result in some soil being classified as hazardous waste. Soil and groundwater management requirements on the Tidewater Property will be dictated by National Grid.

BETA makes the following recommendations for the project:

- Contractors will need to develop Health and Safety Plans and Soil Management Plans that address contaminants identified at the Town Landing and Tidewater properties. Requirements for the Soil Management and Health and Safety Plans will be included in the Contract documents for Contractor's to price work.
- Soil management at Tidewater will consist of excavation of impacted soil, stockpiling at locations designated by National Grid, backfilling with excavated material, and restoration of the cap system to National Grid's standards. Disposal of excess soil at Tidewater will be coordinated with the requirements of National Grid.
- Soil management outside of the Tidewater area will consist of excavation of impacted soil, stockpiling at locations to be determined, backfilling with excavated soil to the extent possible, and backfilling with documented clean fill if needed. After stockpiling of the soil, sampling of the soil for disposal facility parameters will be required. Disposal of soil will be at approved facilities based on the results of stockpile sampling.
- Groundwater dewatering will require treatment prior to discharge to the NBC system. The contractor will be required to design a treatment system to meet NBC's Bucklin Point Wastewater Treatment Facility (BPWWTF) local limits. Treatment will likely include settling tanks, bag

filtration, and carbon treatment. Effluent sampling will include twelve metals, VOCs, SVOCs, TPH, total suspended solids, and pH. Effluent quality requirements and minimum sampling frequencies are provided in Rules and Regulations for the Use of Wastewater Facilities within the Narragansett Bay Water Quality Management District Commission, effective February 1, 1995, and will be referenced in the Contract documents to allow for contractor pricing.

The Environmental Technical Memorandum is provided as Appendix 6. As noted, soil and groundwater sampling was not allowed on the Tidewater property, soil management criteria will be dictated by National Grid when working on the Tidewater property.

8.0 RISK MANAGEMENT

As is the case with every project, risk is an ever present and inherent part of the design and construction industry. To determine how risk may affect a project, risks must be identified, then evaluated for their likelihood of a particular risk event occurring and the anticipated impact to the project cost and project schedule should said event take place. A risk management strategy and associated approach must be identified for each risk and the residual risk likelihood and impacts to cost and schedule, post-risk management, must be assessed.

BETA has identified several risks to the project and cataloged them in a Risk Register. The Risk Register categorizes risks into a few different categories, specifically Safety, Planning & Permitting, Procurement, Design, Construction, Environmental, Stakeholder Engagement, Financial, Land Acquisition/Easements/Right of Entry, and Operations & Maintenance. The likelihood of each risk is assessed, ranging from "Rare" (1% chance of occurring) to "Probable" (70% chance of occurring) and assigned a corresponding likelihood score ranging from 1 to 5, with 1 being the least likely to occur of occurrence and 5 being the most likely to occur. Cost and schedule impacts associated with risk event are assessed, ranging from "Very Low" (<\$100k for cost, <15 days for schedule) to "Very High" (>\$2.5M for cost, >90 days for schedule). Cost and schedule are each assigned a corresponding score based on the identified impact ranging from 1 to 100, with 1 representing the lowest impact to cost or schedule and 100 representing the highest impact.

The Cost Risk Level and Schedule Risk Level are calculated for each risk based on the risk's likelihood score and cost and schedule scores.

$$\text{Cost Risk Level} = \text{Likelihood Score} \times \text{Cost Score}$$

$$\text{Schedule Risk Level} = \text{Likelihood Score} \times \text{Schedule Score}$$

The Cost Risk Level and Schedule Risk Level are used to evaluate the risks across all the various risk categories to identify which risks pose the highest threat to the project.

For each risk, a strategy is identified as to how the risk would be managed if such an event occurred, as well as an approach defined to better clarify some of the mechanisms of risk transfer and proposed measures for risk mitigation. The risk strategies employed for this project include:

- Transfer – Transferring a risk involves assigning the risk to another party usually through contractual terms or through insuring against a particular risk or threat.
- Avoid – Avoiding a risk event involves not performing the activity for which the risk affects or advancing an alternative that eliminates the risk.

- Mitigate – Mitigating a risk involves specifying measures to reduce the likelihood and/or consequence of a risk occurrence.
- Accept – Accepting the consequences and associated impacts should a risk event occur.

The risk status is also identified. Many of the risks are simply identified as potential risks. Other risks have already occurred on the project. They are active and currently being mitigated, accepted, transferred, or avoided. Risks that did not occur over the life of the project are identified as “Expired”. Risks that have occurred and the strategy is complete are considered closed. Currently, many risks have simply been identified with a risk strategy to be implemented later. However, some identified risks have occurred, and the risk management strategies actively implemented.

Ideally, the implementation of a risk management strategy will reduce the risk level from its pre-managed identified risk levels, either by reducing the likelihood that the risk event will occur or by reducing the cost and/or schedule impact to the project. However, most risks will have a residual risk component after risk management strategies are implemented. Likelihood of occurrence, cost impacts, and schedule impacts for each risk are reevaluated after chosen risk strategies are implemented and scored in the same manner as when the risks were initially identified. Corresponding Cost Risk Levels and Schedule Risk Levels are calculated in the same manner as when the risks were initially identified. Based on the resulting Levels, one can again compare risks across the various risk categories to identify which risks pose the highest threat to the project and may require further investigation.

Currently, forty-one (41) risks have been identified and included in the risk register. Nine of these risks are confirmed as “Active”.

The highest risks with respect to cost impacts (post-mitigation), rated “Red” on the Risk Register, are presented below:

Risk	Status	Cost Risk Level	Risk Mgmt. Strategy
Existing outfall OF-217 must be relocated due to National Grid construction plans	Closed	250	Accept
Presence of bedrock identified	Active	250	Accept
Contamination migration during groundwater management at Tidewater site	Identified	300	Mitigate

Two of the three high cost level risks have been accepted, which accounts for the elevated risk levels post-mitigation. Contamination migration remains a high cost-level risk due to the high overall cost, even the risk likelihood has decreased. This risk is continuing to be evaluated to reduce the likelihood of occurrence further. Additionally, BETA recommended additional soil borings / rock cores to better identify the bedrock profile. The NBC has elected not to pursue the additional investigation as part of the 60% design stage, thereby eliminating the potential for risk reduction in this area at this time.

The highest risks with respect to schedule impacts (post-mitigation), rated “Red” on the Risk Register, are presented below:

Risk	Status	Schedule Risk Level	Risk Mgmt. Strategy
Existing outfall OF-217 must be relocated due to National Grid construction plans	Closed	400	Accept
Relocation of OF-217 (consolidation conduit) due to development	Active	250	Accept
CRMC approvals delayed	Identified	240	Mitigate
RIDEM approvals delayed	Identified	240	Mitigate
Existing utility information is inaccurate.	Active	240	Mitigate
Presence of bedrock identified	Active	250	Accept
Additional requirements imposed by Tidewater for site investigations	Active	250	Accept
Stakeholder-requested scope changes	Active	400	Accept
City of Pawtucket changes Development Plans	Active	320	Accept
Complications in acquiring easement on Tidewater site	Identified	300	Mitigate
Complications in acquiring easement on Town Landing site	Identified	240	Mitigate

Six of the eleven high schedule level risks have been accepted, which accounts for the elevated risk levels post-mitigation. The highest schedule risk level associated with the existing outfall OF-217 relocation has occurred and was accepted by the NBC. Schedule impacts include a combination of additional design time/ cost and additional construction scope, adding to the project construction timeline. Delays in permitting agency approval and complications with land acquisition pose the highest risk to the schedule for non-active risks. Mitigation measures to be employed for these risks include early identification of property targets and coordination with property owners as well as advance coordination with permitting agencies.

The Risk Register and associated basis documentation is provided as Appendix 7.

9.0 TRAFFIC MANAGEMENT

Maintenance of pedestrian, bicycle and vehicular traffic around the work zones and construction activities is critical to the public safety with respect to the Phase III CSO Contract IIIA-5 project. BETA has prepared a site-specific traffic management plan with associated Temporary Traffic Control (TTC) Plans for the section of the project west of the Blackstone River extending between Main Street and Tidewater Street along Taft Street/Roosevelt Avenue. The traffic management strategies and TTC plans are based on currently proposed construction locations and activities. Pedestrian and bicycle traffic management shall consist of sidewalk and bicycle route closures with detours and diversions to allow access along the routes and to abutting properties. Vehicular traffic management shall consist of lane shifts, and lane and shoulder closures. Typical traffic control details in accordance with the Manual on Uniform Traffic Control Devices (MUTCD) will be implemented and have been included in the documents. Vehicular

The proposed work will impact vehicular traffic along Taft Street that includes lane shifts, and lane and shoulder closures.. It is anticipated based upon trench and construction zone requirements that at a minimum one 11-foot travel lane could be maintained for either one-way or alternating one-way traffic as necessary. Full width roadway closures are not anticipated.

9.1 SHOULD A TEMPORARY ROAD CLOSURE BE REQUIRED TO FACILITATE CONSTRUCTION, PEDESTRIANS

Sidewalks are provided on both sides of Taft Street within the construction zone limits. Consistent with the preliminary design outlined in the Technical Memo, it is anticipated that sidewalks will be closed to pedestrians daily as needed in short segments along Taft Street requiring detours. Sidewalk on the west side of the street shall remain open at all times along Taft Street. Typical Sidewalk Detour and Diversion details are provided in the current submission and will be implemented by the contractor on a day-by-day basis dependent upon construction activities. Sidewalk closures requiring crossings will be provided at an existing marked crosswalk. The proposed plan includes closure of the Taft Street east side sidewalk in the vicinity of the Boat ramp and near the community garden. Pedestrians will be provided accessible routes in accordance with provided contract specifications that are compliant with the American with Disabilities Act (ADA) guidelines.

9.2 BICYCLIST

Taft Street/Roosevelt Avenue within the project area provides for an on-street bike route as part of a shared vehicular/bicycle lane. South of I-95 extending south to Tower Street, the bike route is separate dedicated bike lanes in each direction.

Consistent with the preliminary design, during construction where separate bike lanes are temporarily closed due to narrowing in the construction zone, but vehicle travel lanes are maintained, bicycles will be permitted to operate in a "shared lane" with vehicles through the work area similar to existing conditions north of I-95. Applicable MUTCD details with signage for direction of bicycle users will be provided in the TTC plans.

10.0 OPINION OF PROBABLE CONSTRUCTION COST AND SCHEDULE

10.1 OPINION OF PROBABLE CONSTRUCTION COST

An Opinion of Probable Construction Costs (OPCC) has been prepared for the preliminary design. The OPCC is a Class 3 Conceptual Cost Estimate prepared in accordance with the Association for the Advancement of Cost Engineering (AACE) International Recommended Practice 18R-97. The OPCC is provided as Appendix 8.

The Engineers' Opinion of Probable Capital Costs for infrastructure are initially developed as part of the planning process. As the project progresses, it is critical that these costs are updated and refined at each stage of the planning and design process to accurately reflect items that may impact them. Items that could impact cost include, but are not limited to:

- Changes in bidding climate and tariffs.

- Design changes resulting from planned property development.
- Owner-driven decisions and changes.

The 60% Design level OPCC includes a 20% construction contingency to cover undeveloped parts of the project and bidding variability. Cost elements that are known to require further development include the cost for management of soils on the Tidewater and Town Landing properties. During final design, a reduced contingency will be carried, as more design details will be addressed. The final design contingency is primarily for variability in the bidding climate, project changes before bidding, and change orders due to unforeseen conditions.

Elements of the work that will impact the price of the work, and that are difficult to define, are associated with working on the Tidewater property and include:

- Sharing the site with multiple contractors due to the overlapping of construction schedules associated with the National Grids remediation project and the construction of the new stadium.
- Health and Safety Measures to be enforced due to the presence of contamination, i.e. minimum training standards, working in advanced levels of PPE, and air monitoring with low action levels
- Potential construction stoppages associated with uncovering unknown pipes, special soil management, air monitoring, and dust monitoring,
- Construction with a mix of microtunneling and open cut may result in higher open cut construction costs than typical construction estimates.

The OPCC for the project increased from \$12.82M at the 30% Design level to \$15.25M at the 60% Design level, an increase of approximately \$2.43M. In comparing the OPCCs from the 30% Design and the 60% Design, the increased project costs are largely attributed to the following items:

- Increased General Conditions cost (+\$0.32M)
- Increased soil management and disposal cost (+\$0.30M)
- Increased site work cost (+\$0.55M)
- Increased structure cost for the Diversion and Relocation Structures (+\$0.46M)
- Increased project scope (+\$0.56M)

Increased General Conditions cost

“General Conditions”, as depicted in the OPCC, include project costs for such items as contractor procurement (e.g. bonds, insurance, etc.), mobilization, health and safety, administrative and management personnel, site security, traffic management, and field office expenses. As the design has advanced and National Grid’s (NGrid) site-specific requirements for working on the Tidewater property have developed, the cost associated with General Conditions has increased, primarily in the areas of site security and health and safety. General Conditions cost presented in the 30% OPCC were \$2.07M,

including OH&P and contingency. General Conditions cost presented in the 60% OPCC were \$2.39M, an increase of \$0.32M.

Increased soil management and disposal cost

Two factors have impacted the cost increase for soil management and disposal: 1) the volume of soil anticipated to require off-site disposal and 2) the expected unit cost associated with disposal of soil from the Tidewater and Town Landing properties. The expectation is that soil generated from excavation activities be reused at the site of generation to the greatest extent possible. Excess soil is expected due to displacement of existing soil from new infrastructure and potential geotechnical unsuitability of existing soil to be reused as backfill material.

During the 60% design, BETA developed a volume estimate of anticipated excess soil. Based on this estimate and schedule discussions, it is assumed that approximately 50% of the soil generated from excavations on the Tidewater site shall be reused as fill material on site. 100% of the material displaced by the microtunneling pipe and associated structures (all sites) and pipe/structures installed by open cut excavations (City streets) shall be disposed. Soil disposal costs for material generated on the Tidewater property and the Town Landing site have been increased to account for increased disposal costs reflective of the contamination expected at both sites. Soil Management and Disposal cost presented in the 30% OPCC were \$0.96M, including OH&P and contingency. Soil Management and Disposal cost presented in the 60% OPCC were \$1.26M, an increase of \$0.30M. As noted in the 60% Design TRM, soil disposal cost has the greatest degree of variability with respect to the project schedule and is inversely proportional to the volume of material that can be reused on the Tidewater property.

Increased site work cost

General site work (site activities not directly related to pipe and/or structure installation) were limited in the 30% Design OPCC to site clearing and grubbing. Through the design development, other site activities were deemed necessary and not captured in the 30% OPCC, including construction of a gravel access road, increases in required pavement and sidewalk restoration, and abandonment of an active gas stub on the Tidewater property. These costs have been included in the 60% Design OPCC. General Site Work cost presented in the 30% OPCC were \$0.02M, including OH&P and contingency. General Site Work cost presented in the 60% OPCC were \$0.57M, an increase of \$0.55M.

Increased structure cost for the Diversion and Relocation Structures

At the 30% Design level, the Diversion and Relocation Structures were anticipated to be cast-in-place concrete construction. Due to alignment modifications made during the 60% design, the Diversion and Relocation Structures are now anticipated to be precast concrete construction. In reviewing the OPCCs, the structure cost increased largely due to the cost of furnishing the precast units. BETA is currently contacting local precast concrete vendors to refine pricing. Given the cost increase for the structures between the 30% and 60% Design stages, we believe that the structure cost presented in the 30% OPCC may have been underrepresented. We expect that the anticipated cost for the structures will be better defined with actual price quotations for the proposed units.

Structure cost for the Diversion and Relocation Structures presented in the 30% OPCC were \$0.33M, including OH&P and contingency. Structure cost for the Diversion and Relocation Structures presented in the 60% OPCC were \$0.79M, an increase of \$0.46M.

Increased project scope

At the 30% Design level, the northern project limit was defined as manhole MH 217-5, located just south of the driveway to the boat ramp on the Town Landing property. During the 60% design, it was decided that the consolidation conduit reach between MH 217-5 and MH 217-4 would be included within the IIIA-5 contract. The segment had been included in the IIIA-4 contract at the 30% Design level. Additionally, the location of the MH 217-5 shifted to the north during the 60% design. These modifications resulted in the addition of approximately 150 linear feet of consolidation conduit to the IIIA-5 project, approximately 90 linear feet installed by microtunneling and a net addition of approximately 60 linear feet by open cut construction. One (1) additional 8-foot diameter manhole (MH 217-4) was also added to the project scope. The resulting cost increase of this additional scope is estimated at approximately \$0.56M.

Two important points of note:

1. All cost presented herein and in the previously provided OPCCs include a contingency percentage. For the 30% design, a 25% contingency was carried. In the 60% Design OPCC, a 20% contingency was utilized. The contingency percentage will continue to decrease as the design advances and the project elements are refined.
2. As discussed at the 60% Design TRM, both the 30% and 60% Design OPCCs were prepared in accordance with the guidelines set forth by the Association for the Advancement of Cost Engineering (AACE). Per the CSO program guidelines, an AACE Class 4 estimate was developed at the 30% Design stage and an AACE Class 3 estimate was prepared at the 60% Design stage. Each class of estimate carries an accuracy range commensurate with the level of project definition. As the project becomes more defined, the accuracy range of the OPCC becomes narrower.

For the original conceptual design (DCR) prepared by the Stantec/Pare team, an AACE Class 5 estimate was developed. For the Class 5 OPCC developed at the DCR stage, the accuracy ranges between -50% and +100% of the presented cost. As such, the project cost range at the DCR level was roughly between \$7.3M and \$29.2M based on a \$14.6M OPCC.

For the Class 4 OPCC developed at the 30% Design stage, the accuracy ranges between -30% and +50% of the presented cost. As such, the project cost range at the 30% Design level was roughly between \$9.0M and \$19.2M based on a \$12.8M OPCC.

For the Class 3 OPCC developed at the 60% Design stage, the accuracy ranges between -20% and +30% of the presented cost. As such, the project cost range at the 60% Design level was roughly between \$12.2M and \$19.8M based on a \$15.2M OPCC.

For the Class 2 OPCC developed at the 90% Design stage, the accuracy ranges between -15% and +20% of the presented cost. As such, the project cost range at the 90% Design level is roughly between \$13.1M and \$18.5M based on a \$15.4M OPCC. See summary table below.

	DCR	30% Design	60% Design	90% Design
Opinion of Probable Construction Cost (OPCC)	\$14,596,747	\$12,817,606	\$15,250,833	\$15,434,348
AACE Class	5	4	3	2
Accuracy Range	-50% to +100%	-30% to +50%	-20% to +30%	-15% to +20%
OPCC Range	\$7,298,374 - \$29,193,494	\$8,972,324 - \$19,226,409	\$12,200,666 - \$19,826,083	\$13,119,196 - \$18,521,218
Contingency Percentage (included in OPCC)	20%	25%	20%	15%

The OPCC for the project increased from \$15.25M at the 60% Design level to \$15.43M at the 90% Design level, an increase of approximately \$0.18M. Generally, the cost increase is attributed to addition of two allowances included in the Bid Documents. The miscellaneous utility coordination allowance (\$0.2M) includes known electric and gas service work and the unforeseen underground obstruction allowance (\$0.5M) includes provisions for a rescue shaft to retrieve the MTBM should it be required. The contingency percentage was also reduced to 15% at this design stage, accounting for an OPCC reduction of \$0.49M.

10.2 OPINION OF PROBABLE CONSTRUCTION SCHEDULE

The construction schedule will be influenced by the planned Stadium Development and National Grid construction, and coordination with the two entities is ongoing. The schedule presents the work such that the work on the Tidewater site is completed first. The schedule is presented with little overlap of construction activities, but it is anticipated that further coordination will result in establishment of milestone dates to be incorporated into the contract. The dates will likely require that the contractor schedule different portions of the work to occur coincident with each other to limit the time that the IIIA-5 contractor is occupying the site. In addition to limiting time on site, expediting and overlapping construction activities may also allow for reuse of soil on site. National Grid is currently developing that window of opportunity, and if excess soils are available before National Grid completes capping of their site, the excess soil may be used as grading material. Both the NBC and National Grid will benefit from this coordination, as NBC will realize a cost benefit and National Grid has indicated that they would like to limit the amount of soil disposed off-site.

Refer to Appendix 9 for the Opinion of Probable Construction Schedule. Dates currently incorporated into the schedule include:

- Bidding: August 2021
- Notice To Proceed: December 2021
- Construction Start: March 2022

The total Contract timeframe is 540 days from the Notice To Proceed with the following milestone dates incorporated into the Contract. Milestone 1 was requested by National Grid and was coordinated with their closure project. Milestone 2 was requested by the developer for the stadium.

- Milestone 1: May 1, 2022 – Completion of OF-217 outfall relocation
- Milestone 2: December 30, 2022 – Completion of work on Tidewater Property

11.0 REFERENCES

Stantec

“Phase III CSO Program, Conceptual Design for Consolidation Conduits and Regulator Modifications, Technical Memorandum, January 25, 2019”

Tidewater Property

“Site Investigation Data Report, Former Tidewater MGP and Power Plant, Pawtucket, Rhode Island, RIDEM Case No. 95-022, Prepared for RIDEM, OWR, Providence Rhode Island, Prepared by: GZA GeoEnvironmental, Inc., On Behalf of National Grid, Waltham MA, Date: January 2011.”

“Former Tidewater Facility, Pawtucket, Rhode Island, Sitewide Remedy Design, Permit Set, August 2019, Prepared by: GZA GeoEnvironmental, Inc.,

12.0 VALUE ENGINEERING PROCESS

Following the 30% design submission the Program Manager initiated a Value Engineering (VE) process for Contract IIIA-5. The results of the VE are included in Appendix 11.

APPENDIX 1
DRAWING LIST

IIIA-5: List of Drawings

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- G-1 List of Drawings
- G-2 Location and Vicinity Map
- G-3 Symbols
- G-4 Abbreviations

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- C-2 OF-217 Consolidation Conduit Plan and Profile I: STA 0+00 – 4+00
- C-3 OF-217 Consolidation Conduit Plan and Profile II: STA 4+00 – 8+00
- C-4 OF-217 Consolidation Conduit Plan and Profile III: STA 8+00 – 12+00
- C-5 OF-217 Consolidation Conduit Plan and Profile IV: STA 12+00 – 16+00
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- C-7 OF-217 Consolidation Conduit Plan and Profile VI: STA 0+00 – 4+46
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- T-2 Temporary Traffic Control Details

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- S-2 OF-217 Diversion Structure Plan and Sections
- S-3 OF-217 Revetment Plan and Section
- S-4 OF-217 Diversion Structure Floatable Screen Details

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- GE-2 Abbreviations
- E-1 Site Plan, Ductbank Sections, and OF-217 Diversion Structure Plan
- E-2 Conduit Riser Diagram and Details

APPENDIX 2
SPECIFICATION LIST

**NARRAGANSETT BAY COMMISSION
CSO PHASE IIIA-5
OF-217 CONSOLIDATION CONDUIT
CONTRACT NO. 308.05C**

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16000	Basic Electrical Requirements	16000-1 to 16000-6
16060	Grounding System	16060-1 to 16060-2
16080	Underground Systems	16080-1 to 16080-2
16085	Miscellaneous Equipment	16085-1 to 16085-2
16120	Wires and Cables	16120-1 to 16120-2
16130	Raceways and Fittings	16130-1 to 16130-4

Appendix A – Geotechnical Data Report

Appendix B – Environmental Technical Memo

Appendix C – National Grid Health & Safety Requirements

Appendix D – National Grid Gas and Electric Service Orders

Appendix E – Test Pit Information for Tank Holder #4 on Tidewater Property

Appendix F – National Grid’s specifications, guidance and policies for working near and around gas utilities

Appendix G – RIPDES Stormwater Permit

Appendix H – CRMC Assent

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APPENDIX 3
GEOTECHNICAL DATA REPORT
(Separate Cover)

APPENDIX 4
CALCULATIONS

Consolidation Conduit Capacity
 Contract IIIA-4 and IIIA-5
 NBC - Pawtucket RI

Purpose:
 Purpose of computation is to determine minimum slope and confirm pipe sizes for Consolidation Conduit

Source: " Phase III CSO Program: Conceptual Design for Consolidation Conduits and Regulator Modifications - Technical Memorandum January 25, 2019
 Table ES-5, Pager 21 of 32 and RFI #10 **RFI 10 Superseded by CFD and ICM Model dated 11-12-2020**

Design Criteria:

Maximum Velocity: < 10 ft/sec
 >8 ft/sec requires evaluation to determine if special design considerations are required
 Capacity: Manage 2 year peak hourly flow without surcharging

Design Flow IIIA-4 Of 210, 211, 213, 214 179.78 cfs Revised / Superseded **140.79 CFS**
 2-year Peak Hourly Flow 116.20 MGD CFD Model & ICM Model Results **91 MGD**

Determine minimum Slope and Pipe Size for OF-210 and 211 Consolidation Conduit
 Q=63.2 MGD (RFI 10) Revised / Superseded CFD Model & ICM Model Results 11/12/2020 **52.3 MGD**

OF-210,211												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>63.2 MGD)	48	12.56	0.013	1	1	0.0225	0.15	17.19	215.94	96,912	139.55	
Maximum Slope	48	12.56	0.013	1	1	0.0162	0.1272792	14.59	183.23	82,232	118.41	
Maximum Slope	48	12.56	0.013	1	1	0.0075	0.0866025	9.93	124.67	55,952	80.57	

Determine minimum Slope and Pipe Size for Down Stream of OF-213 Consolidation Conduit
 Q=83.2 MGD (RFI 10) Revised / Superseded CFD Model & ICM Model Results 11/12/2020 **64 MGD**

OF-210,211, 213												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>83.2 MGD)	54	15.90	0.013	1.125	1.0816872	0.0043	0.0655744	8.13	129.23	58,000	83.52	
Maximum Slope (V<8 ft/sec)												
Maximum Slope (V<10 ft/sec)	54	15.90	0.013	1.125	1.0816872	0.0065	0.0806226	10.00	158.89	71,310	102.69	

Determine minimum Slope and Pipe Size for Down Stream of OF-214 Consolidation Conduit

Q=116 (MGD) RFI 10 - Superseded CFD Model & ICM Model Results 11/12/2020 **91 MGD**

OF-210,211, 213, 214												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>116 MGD)	60	19.63	0.013	1.25	1.1603972	0.0048	0.069282	9.21	180.83	81,158	116.87	

Determine minimum Slope and Pipe Size for Down Stream of OF-217 Consolidation Conduit

Q=39 (MGD) CFD Model & ICM Model Results 11/12/2020 **36.3 MGD**

OF-217												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>39 MGD)	48	12.56	0.013	1	1	0.0018	0.0424264	4.86	61.08	27,411	39.47	
Maximum Slope (V<8 ft/sec)	48	12.56	0.013	1	1	0.0048	0.069282	7.94	99.74	44,762	64.46	
Maximum Slope (V<10 ft/sec)	48	12.56	0.013	1	1	0.0075	0.0866025	9.93	124.67	55,952	80.57	

Determine minimum Slope and Pipe Size for Down Stream of Junction Chamber

Q=155.2 (MGD) CFD Model & ICM Model Results 11/12/2020 91+36.3 **127.3 MGD**

OF-210,211, 213, 214,217												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>155.2 MGD)	72	28.26	0.013	1.5	1.3103707	0.0025	0.05	7.51	212.22	95,243	137.15	
Maximum Slope (V<10 ft/sec)	72	28.26	0.013	1.5	1.3103707	0.0044	0.0663325	9.96	281.54	126,354	181.95	

Determine minimum Slope and Pipe Size for Approach Channel

Q=155.2 (MGD) CFD Model & ICM Model Results 11/12/2020 91+36.3 **127.3 MGD**

OF-210,211, 213, 214,217												
Manning Eq'n (solve for "v"):												
$v=(1.49/n)*(rH^{2/3})(s)^{1/2}$												
	Pipe Size	Area (ft ²)	n	rH	rH ^(2/3)	s	s ^(1/2)	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)	
Minimum Slope (Q>155.2 MGD)	6	6	0.013	1.5	1.3103707	0.0014	0.0374166	5.62	202.30	90,794	130.74	
Maximum Slope (V<10 ft/sec)	6	6	0.013	1.5	1.3103707	0.0044	0.0663325	9.96	358.65	160,960	231.78	

Determine Maximum Slope for OF-217 Outfall Pipe

Existing pipe = 42"

Existing slope = 0.18%

Design Limit: V < 10 ft/sec

Manning Eqn (solve for "v"):	Pipe Size	Area (ft ²)	n	rH	rH ^{2/3}	s	s ^{1/2}	v (ft/sec)	q (cfs)	q (gpm)	q (MGD)
								$v = (1.49/n) * (rH^{2/3}) / (s^{1/2})$			
Minimum Slope	42	9.62	0.013	0.875	0.914826	0.0018	0.042426	4.45	42.78	19,199	27.65
Maximum Slope (V < 8 ft/sec)	42	9.62	0.013	0.875	0.914826	0.0048	0.069282	7.26	69.86	31,352	45.15
Maximum Slope (V < 10 ft/sec)	42	9.62	0.013	0.875	0.914826	0.008	0.089443	9.38	90.18	40,475	58.28

Technical Memorandum

To:	William Skerpan, Jr. BETA Group, Inc.	Project:	NBC Phase III CSO Program OF-217 Consolidation Conduit IIIA5
From:	Tennyson M. Muindi, PE McMillen Jacobs Associates	cc:	File
Prepared by:	Norman A. Joyal, PE Hui Lu McMillen Jacobs Associates	Job No.:	5980
Date:	December 23, 2020		
Subject:	Pipe Jack Design Calculations for Trenchless Segments OF-217 Consolidation Conduit IIIA-5 (60% Design)		

1.0 Introduction

This memorandum presents the results of McMillen Jacobs Associates (McMillen Jacobs) design calculations for the proposed trenchless installation segments of the consolidation conduit planned for the Narraganset Bay Commission (NBC) OF-217 Consolidation Conduit Contract IIIA-5 (the Project). This Project is part of the overall NBC Phase III CSO Program located in Rhode Island, which began in 2016 and is focused primarily on the Bucklin Point Service Area (BPSA) in the communities of Pawtucket and Central Falls.

This Project includes the design and construction of a consolidation conduit, a diversion structure, manholes, and other ancillary facilities necessary to convey flow from outfall OF-217 to the future Pawtucket Tunnel via Drop Shaft 213 (DS-213) and connecting adit set to be constructed under separate contract.

The following calculations are included in this memorandum:

- Calculations for anticipated jacking forces
- Calculations demonstrating that the recommended conduit pipe can sustain the maximum anticipated jacking force

This work was performed as part of McMillen Jacobs trenchless design evaluations for BETA Group, Inc. (BETA), the Project Design Consultant. McMillen Jacobs is providing geotechnical and structural engineering services under contract with BETA.

2.0 Trenchless Segments

The consolidation conduit is planned to be a 48-inch nominal inside diameter reinforced concrete pipe (RCP) constructed using a combination of trenchless methods and open cut methods. The design

evaluations presented herein are for the trenchless segments. Segments (reaches) requiring trenchless installation are summarized below in Table 1. Microtunneling was evaluated and considered as the technically feasible trenchless method.

Table 1 Summary of Trenchless Reaches

Pipe Reach	Location	Approximate Length (ft)	Approximate Depth Range to Invert (ft)
MH217-5 to MH217-6	Sta. 1+27 to 7+97	670	17 to 36
MH217-6 to MH217-7	Sta. 7+97 to 12+57	460	25 to 36
MH217-7 to Sta. 16+65	Sta. 12+57 to 16+65	408	25

A brief description of the anticipated ground conditions along each trenchless reach is provided below.

2.1 MH217-5 and MH217-6

The consolidation conduit between MH217-5 and MH217-6 is located along Taft Street from just south of the Division Street Bridge to just south of the Community Gardens. Existing ground surface ranges from approximately El. ± 12 to El. ± 38 with a depth to invert ranging from about 17 to 36 feet.

Subsurface conditions within the tunnel horizon are anticipated to be mixed ground conditions. Beginning at MH-217-5, Glacial Deposits are expected. Heading up-station, Glacial Deposits overlying bedrock are expected to transition to a full face of bedrock in the vicinity of the Community Gardens to MH217-6. Groundwater levels are anticipated to be above the tunnel crown. This reach will be constructed last.

2.2 MH217-6 and MH217-7

The consolidation conduit between MH217-6 and MH217-7 is located along Taft Street from just south of the Community Gardens to the intersection of Taft Street and Tidewater Street. Heading up-station, existing ground surface ranges from approximately El. ± 40 to El. ± 25 , with a depth to invert of ranging from about 25 to 36 feet.

Heading up-station from MH217-6, the subsurface conditions within the tunnel horizon transition from bedrock to a full face of soil in the area of MH217-7. Bedrock transitioning to Alluvial Deposits overlying Glacial Deposits are expected within the tunnel horizon. Groundwater levels are anticipated to be above the tunnel crown. This reach will be constructed second.

2.3 MH217-7 to Sta. 16+65

The consolidation conduit between MH217-7 and Sta. 16+65 is located within the Tidewater Site. Heading up-station, existing ground surface ranges from approximately El. ± 27 to El. ± 23 with a depth to invert at about 25 feet.

Heading up-station from MH217-7, the subsurface conditions within the tunnel horizon are expected to consist of Alluvial and Glacial Deposits transitioning to a full face of Fill. Groundwater levels are anticipated to be above the tunnel crown. In addition, contaminated ground as well as remnant foundations are anticipated along this reach. This reach will be constructed first.

3.0 Pipe Jacking Force Calculations

The available jacking capacity must be high enough to overcome resistance resulting from pressure at the face of the tunnel and the frictional resistance that develops along the sides of the pipe. The jacking forces incurred during microtunneling are a function of the ground conditions as well as the contractor's means and methods in terms of the proper use of engineered excavation fluids and lubrication. Our calculations assume that microtunneling will be performed by a qualified contractor utilizing means and methods in general conformance with guidelines presented in ASCE 36-15, Standard Design and Construction Guidelines for Microtunneling as it pertains to the use of fluids and lubrication.

The calculations are performed for the three reaches (from MH217-5 to MH217-6, from MH217-6 to MH217-7, and from MH217-7 to Sta. 16+65) based on methodologies presented by Thompson (1993), Bennett & Cording (2000), Najafi (2004), and Staheli, et al (2011). These four different methodologies were used to demonstrate the variability of results given by the different methods. Based on the anticipated ground conditions and length of trenchless reach, the alignment from MH217-5 to MH217-6, which is the longest reach, resulted in the highest anticipated jacking forces. Typically, the active earth pressure at the face is used in the total jacking force calculations. Calculating the face pressure component of the jacking forces based on active pressure could underestimate the face pressure needed to fracture the bedrock anticipated. Therefore, passive pressure was used at the face for the reach from MH217-5 to MH217-6 and the reach from MH217-6 to MH217-7 considering the expected bedrock at the face at some locations. The reason for using the passive pressure for the total jacking force is to account for the jacking force needed to impart point loading on the tooling to efficiently mine the rock. For the reach from MH217-7 to Sta. 16+65, the full face is anticipated to be completely in soil formations, and the active pressure component has been used to estimate the face pressure component of the jacking force.

Our calculations for the anticipated jacking forces are included in Section 6.0 (Attachment A.) A plot of the jacking force per distance along the alignment resulting from each of the methodologies is included. No one theory stands out over another in estimating jacking forces. Therefore, we have included an additional calculation for the average maximum jacking force assuming a lubricated and non-lubricated pipe. The average maximum jacking force was used for comparison to the allowable concrete pipe capacity which is synonymous with maximum allowable jacking force.

4.0 Pipe Design

As indicate above, the consolidation conduit is planned as a 48-inch nominal diameter RCP. The pipe will be constructed through areas of known ground contamination and will be fully lined after installation to prevent any groundwater infiltration into the pipe. BETA is responsible for design of the final liner and the joint gaskets. McMillen Jacobs has been tasked with recommending a pipe wall thickness and concrete strength suitable for installation by microtunnel methods. We assume that the pipe will be manufactured to the dimensional tolerances for diameter, roundness, end squareness, straightness, and joint length in accordance with ASCE 36-15.

The earth load includes external pressure resulting from the ground and groundwater loads above the pipe and were calculated using the existing ground surface and tunnel elevations noted above for the three trenchless reaches. An initial concrete strength and wall thickness was assumed based on the pipe classes specified in ASTM C72, Standard Specification for Reinforced Concrete Culvert, Storm Drain, and Sewer Pipe. An allowable pipe capacity was determined and compared to the average maximum jacking force.


An iterative process was performed until the wall thickness was determined that produced an allowable pipe capacity that exceeded the average maximum jacking force using a factor of safety 3.

5.0 Results and Recommendations

The results of the pipe design calculations indicate that the estimated average maximum jacking force is approximately 500 tons assuming lubrication is used for the most critical reach from MH217-5 to MH217-6. Based on this anticipated jacking load, we recommend a 6,000 psi concrete strength pipe with a minimum 6-inch wall thickness specified to Class V, Wall C in accordance ASTM C76. For the two shorter drives, our calculations indicate that a concrete pipe with 4-inch thick walls would be adequate. However, that would result in a smaller outside diameter than the 6-inch wall pipe thus requiring a smaller microtunnel machine for two of the three drives. This is generally not practical, especially for the relatively short drives, thus our recommendation is to use the thicker walled pipe for all three drives as depicted in the calculations.

6.0 Attachment A

6.1 MH 217-5 and MH 217-6

	PROJECT NBC Consolidation Conduit IIIA-5		
	SUBJECT Microtunnel Jacking Force Calculations Station 1+27 to 7+97, 670 Foot Drive Shaft Wall to Shaft Wall		DATE 12/15/2020
	BY HL	CHECKED NAJ	PROJECT NO. 5980.0

(1) PIPE PROPERTIES

ENGLISH UNITS	(1.1) CASING DIMENSIONS AND DRIVE LENGTH		
	D (in):	60.00	outside diameter of pipe
	L _{PIPE} (ft):	10.00	length of pipe segment
	A (ft ²):	19.6	cross-sectional area of pipe/MTBM face
	L (ft):	670	total length of trenchless drive
	t (in):	6.00	thickness of pipe wall
	ID (in):	48.00	inside diameter of pipe (minimum clear diameter)
	A (ft ²):	7.07	cross sectional area of pipe
	P (ft ² /ft):	15.71	Pipe perimeter area
	(1.2) SOIL PROPERTIES		
	H (ft):	38.0	height of soil above pipe invert (measured at downstream end of alignment)
	g _s (pcf):	135	unit weight of soil
	φ (deg):	34	friction angle of soil (assumed residual angle = 30 degrees)
	C _a :	1.50	arching factor (for Bennett & Cording, from Ref [1])
	μ:	0.51	pipe-soil residual interface friction coefficient (for Staheli et al, from Ref [2])
	R (psi):	1.10	circumferential frictional resistance (for Najafi, from Ref [3])
	(1.3) GROUNDWATER PROPERTIES		
	H _w (ft):	28.0	height of water surface to invert of pipe (measured at downstream end of alignment)
	g _w (pcf):	62.4	unit weight of water

(2) FACE PRESSURE (USING RANKINE THEORY):

$$F_f = (K_a \sigma'_v + g_w H_w)(A_{face}) \left(\frac{1 \text{ ton}}{2,000 \text{ lb}} \right)$$

$$\sigma'_v = g_s(H - H_w) + (g_s - g_w)H_w$$

$$K_p = \tan^2 \left(45 + \frac{\phi}{2} \right) \quad K_a = \tan^2 \left(45 - \frac{\phi}{2} \right)$$

Upper Bound Passive Pressure:

where:

F_f (tons):	51	maximum face component of jacking force at full passive pressure
K_p :	3.54	passive pressure coefficient (calculates upper bound theoretical face pressure for conservatism)
σ'_v (psf):	3,694	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	135	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	38.0	height of soil above pipe
H_w (ft):	23.0	height of water surface above top of pipe

Lower Bound Active Pressure:

where:

F_f (tons):	9	minimum face component of jacking force at active pressure (for lower bound comparison)
K_a :	0.28	active pressure coefficient (calculates lower bound theoretical face pressure)
σ'_v (psf):	3,695	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	135	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	38.0	height of soil above pipe
H_w (ft):	23.0	height of water surface above top of pipe

NOTE: The passive face pressure was used to calculate the total jacking force in the different approaches for conservatism and to account for face pressure necessary to excavate the bedrock.

(3) JACKING FORCE USING BENNETT AND CORDING (2000):**(3.1) SKIN FRICTION****(3.1.1) Non-Lubricated**

$$F_r = C_a D_p \gamma' \tan(C_f \phi_r) A_p L \left(\frac{1 \text{ ton}}{2,000 \text{ lbs}} \right) \quad \text{From Ref [1]}$$

where:

F_r (tons):	1,654	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.157	normalized friction force
C_a :	1.5	arching factor
D_p (ft):	5.00	pipe outside diameter
γ' (pcf):	73	effective soil unit weight
C_f :	1.0	friction reduction factor (assumed to be 1.0 for non-lubricated bore)
ϕ_r (deg):	30.0	residual friction angle (assumed)
A_p (ft ²):	15.7	unit surface area of the pipe
L (ft):	670	length of bore

(3.1.2) LubricatedIf lubrication is used, assume C_f equals 0.5 and F_r is reduced as shown below

F_r (tons):	768	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.07	normalized friction force

(3.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + F_r$$

(3.2.1) Non-Lubricated

JF (tons):	1,705	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.162	normalized jacking force
F_f (tons):	51	face component of jacking force
F_r (tons):	1,654	frictional component, non-lubricated

(3.2.2) Lubricated

JF (tons):	819	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.078	normalized jacking force
F_f (tons):	51	face component of jacking force
F_r (tons):	768	frictional component, lubricated

(4) JACKING FORCE USING STAHELI et al. (2011):**(4.1) FRICTION LOAD****(4.1.1) Non-Lubricated**

$$JF_{frict} = \mu_{int} \frac{g_s r \cos\left(45 + \frac{\phi_r}{2}\right)}{\tan \phi_r} \pi D L \left(\frac{1 \text{ ton}}{2,000 \text{ lb}}\right) \quad \text{From Ref [2]}$$

where:

JF _{frict} (tons):	784	frictional component of jacking force (at distance <i>L</i> from launching shaft)
NJF _{frict} (tons/ft ²):	0.075	Normalized friction force
μ _{int} :	0.51	pipe-soil residual interface friction coefficient (from Table 1 of Ref [2])
g _s (pcf):	135	unit weight of soil
r (ft):	2.50	pipe radius
φ _r (deg):	30	residual friction angle of the soil (assumed)
D (ft):	5.00	outside diameter of pipe
L (ft):	670	total length of trenchless drive

(4.1.2) LubricatedIf lubrication is used, assume JF_{frict} is reduced by 50%

JF _{frict} (tons):	392	frictional component of jacking force (at distance <i>L</i> from launching shaft)
NJF _{frict} (tons/ft ²):	0.037	Normalized jacking friction force

(4.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + JF_{frict}$$

(4.2.1) Non-Lubricated

JF (tons):	836	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.079	
F _f (tons):	51	face component of jacking force
JF _f (tons):	784	frictional component, non-lubricated

(4.2.2) Lubricated

JF (tons):	443	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.042	
F _f (tons):	51	face component of jacking force
JF _f (tons):	392	frictional component, lubricated

(5) JACKING FORCE USING NAJAFI (2004), EMPIRICAL APPROACH:**(5.1) FRICTION LOAD**

$$FR = R \cdot S \cdot L \left(\frac{12in}{1ft} \right) \left(\frac{1ton}{2,000lb} \right) \quad \text{From Ref [3]}$$

where:

FR (tons):	834	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.079	normalized friction force
R (psi):	1.10	circumferential frictional resistance
S (in):	188.5	perimeter of pipe cross section
L (ft):	670	length of trenchless drive

Note: Values calculated using Najafi approach are empirical. The case histories used to determine the value of R reportedly includes both lubricated and non-lubricated drives. Therefore, it is not possible to distinguish between lubricated and non-lubricated values of skin friction using this approach. Refer to Reference [3] for additional discussion.

(5.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

JF (tons):	885	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.084	normalized jacking force
F_f (tons):	51	face component of jacking force
FR (tons):	834	frictional component of jacking force (at distance L from launching shaft)

(6) JACKING FORCE USING THOMPSON (1993), ASSUMING BORE STABLE BORE:**(6.1) FRICTION LOAD****(6.1.1) Non-Lubricated**

$$P_p = \left(\frac{W_p \tan \delta_p}{\cos \zeta} \right) L \quad \text{From Ref [4]}$$

where:

P_p (tons):	362	frictional component of jacking force (at distance L from launching shaft)
W_p (lb/ft):	1,060	weight per unit length of pipe
ζ (deg):	60	offset of reaction from vertical
$\tan \delta_p$:	0.51	coefficient of friction between pipe and rock
L (ft):	670	length of trenchless drive

(6.1.2) LubricatedIf lubrication is used, assume P_p is reduced by 50%

P_p (tons):	181	frictional component of jacking force (at distance L from launching shaft)
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(6.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

(6.2.1) Non-Lubricated

JF (tons):	414	maximum anticipated jacking load
F_f (tons):	51	face component of jacking force
P_p (tons):	362	frictional component, non-lubricated

(6.2.2) Lubricated

JF (tons):	232	maximum anticipated jacking load
F_f (tons):	51	face component of jacking force
P_p (tons):	181	frictional component, lubricated

(7) SUMMARY OF ESTIMATED JACKING FORCES VS MAXIMUM ALLOWABLE FORCES**MAXIMUM ALLOWABLE JACKING FORCE**

P (ton):	1,018	Maximum Allowable Jacking Force on RCP pipe
f'_c (psi):	6,000.0	design concrete strength
A (in ²):	1,017.9	cross sectional area of casing
FS:	3.0	Factor of Safety
JFave-nl	984.8	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for non-lubricated condition
JFave-l	498.2	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for lubricated condition

(1) Non-lubricated

NG	Check P > JF (Bennett &Cording 2000)
OK	Check P > JF (Staheli et al 2011)
OK	Check P > JF (Najafi 2004)
OK	Check P > JF (Thompson (Stable Bore) 1993)
OK	Check P > JF (Average JFave-nl)

(2) Lubricated

OK	Check P > JF (Bennett &Cording 2000)
OK	Check P > JF (Staheli et al 2011)
OK	Check P > JF (Najafi 2004)
OK	Check P > JF (Thompson (Stable Bore) 1993)
OK	Check P > JF (Average JFave-l)

(8) SUMMARY:

The pipe jacking force estimation has been performed at the 670-ft-long tunnel reach from MH217-5 to MH217-6 of the NBC Phase III CSO Program OF-217 Consolidation Conduit. Based on the analyses, we recommend that the tunnel annular space be lubricated to reduce the estimated jacking force.

The analyses presents jacking force calculations associated with approaches presented by Thompson (1993), Bennett & Cording (2000), Najafi (2004) and Staheli, et al (2011). These different theories demonstrate the variability of results and the upper and lower bound results. For purposes of our evaluations, we have assumed an average of these theories represents a reasonable estimation of the anticipated jacking forces.

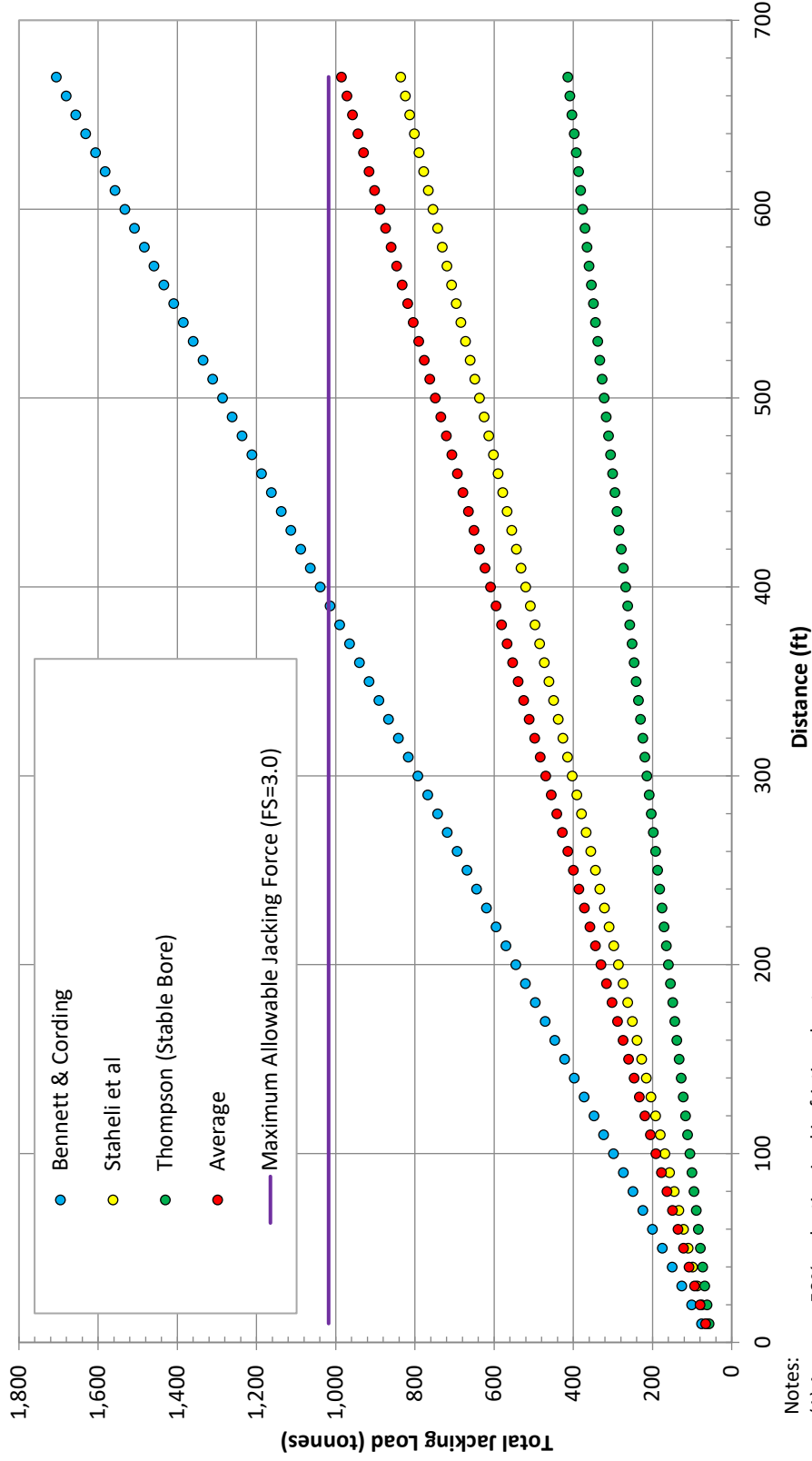
For the non-lubricated tunnel with a similar pipe strength of 6000 psi, the estimated average jacking force is around 990 tons, and a minimum 6-inch thick RCP pipe wall with the allowable jacking force of 1018 tons has to be designed to meet the required factor of safety of 3.0.

For lubricated tunnel conditions assuming a concrete pipe strength of 6000 psi, the estimated average jacking force of 500 tons does not exceed the allowable jacking force for a 6-inch thick RCP pipe.

Based on the results of our evaluations, we recommend a Class V, Wall C concrete pipe with 6-inch thick walls for jacking. We also recommend lubrication of the tunnel during the pipe jacking process to reduce the jacking load, especially considering the adverse geology in the microtunnel alignments.

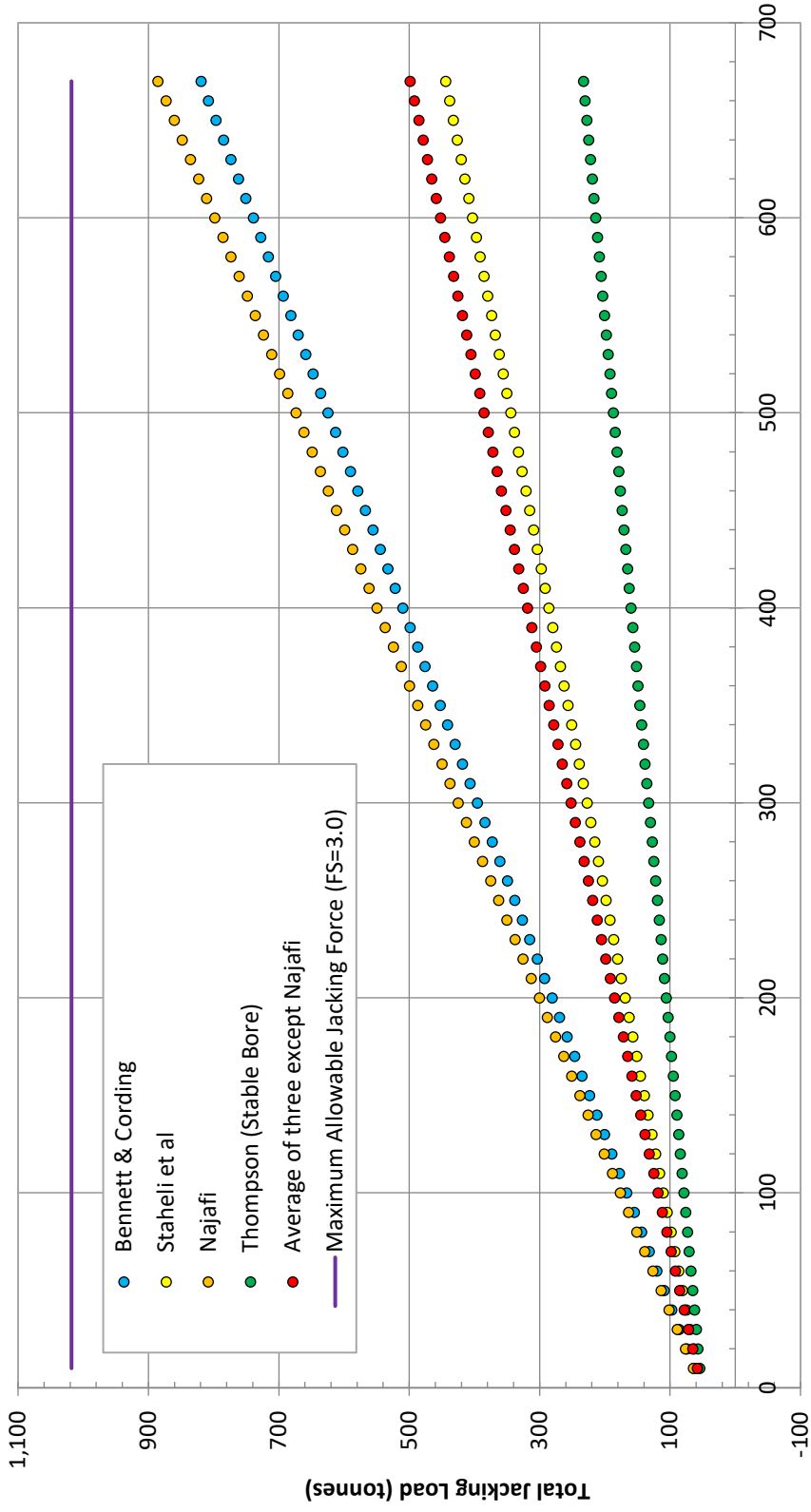
(9) REFERENCES:

[1]	Bennett and Cording, "Jacking Loads & Ground Deformations Associated with Microtunneling", Proceedings of North American Society for Trenchless Technology International No Dig Conference 2000, Anaheim, California, April 9 -12, 2000.
[2]	Staheli, Wetter, and Davidson, 2011. Quantifying the Effects of Lubrication on Jacking Forces, Proceedings of North American Society for Trenchless Technology International No Dig Conference 2011, Paper A-2-02, Washington D.C., March 27 - 31, 2011.
[3]	Najafi, "Trenchless Technology: Pipeline and Utility Design, Construction, and Renewal", McGraw-Hill, 2004.
[4]	Thompson, "Pipejacking and Microtunneling", McGraw-Hill, 1993.
[5]	Staheli, K., Frost, D. and Iscimen, M., "Studies of Interface Friction Between Jacking Pipe Materials and Frictional Soils and the Impact on Jacking Forces", Proceedings of the North American Society for Trenchless Technology, No-Dig Conference, Nashville TN, March 26-28, 2006.
[6]	Plan and Profile Drawings, C-1 through C-6, 60% Design Phase, prepared by BETA, Inc. dated April 2020
[7]	Geotechnical Data Report, NBC Phase iii SCO Program Consolidation Conduits IIIA-4 and IIIA-5, prepared by McMillen Jacobs Associates, dated June 2020.
[8]	ASTM C76, Standard Specification for Reinforced Concrete Culvert, Storm Drain and Sewer Pipe, 2015



Notes:
 (1) Assumes 50% reduction in skin friction due to lubrication


Figure A1 - Total Jacking Load with Distance - NON-LUBRICATED (MH217-5 and MH217-6)



Note:
Assumes 50% reduction in skin friction due to lubrication

Figure A2 - Total Jacking Load with Distance - LUBRICATED (MH217-5 and MH217-6)

6.2 MH 217-6 and MH 217-7

	PROJECT NBC Consolidation Conduit IIIA-5		
	Microtunnel Jacking Force Calculations Station 7+97 to 12+57, 460 Foot Drive Shaft Wall to Shaft Wall		DATE 12/15/2020
	SUBJECT		
	BY HL	CHECKED NAJ	PROJECT NO. 5980.0

(1) PIPE PROPERTIES

ENGLISH UNITS	(1.1) CASING DIMENSIONS AND DRIVE LENGTH		
	D (in):	60.00	outside diameter of pipe
	L _{PIPE} (ft):	10.00	length of pipe segment
	A (ft ²):	19.6	cross-sectional area of pipe/MTBM face
	L (ft):	460	total length of trenchless drive
	t (in)	6.00	thickness of pipe wall
	ID (in)	48.00	inside diameter of pipe (minimum clear diameter)
	A (ft ²):	7.07	cross sectional area of pipe
	P (ft ² /ft)	15.71	Pipe perimeter area
	(1.2) SOIL PROPERTIES		
	H (ft):	33.0	height of soil above pipe invert (measured at downstream end of alignment)
	g _S (pcf):	135	unit weight of soil
	φ (deg):	34	friction angle of soil (assumed residual angle = 30 degrees)
	C _a :	1.50	arching factor (for Bennett & Cording, from Ref [1])
	μ:	0.51	pipe-soil residual interface friction coefficient (for Staheli et al, from Ref [2])
	R (psi):	1.10	circumferential frictional resistance (for Najafi, from Ref [3])
	(1.3) GROUNDWATER PROPERTIES		
	H _w (ft):	23.0	height of water surface to invert of pipe (measured at downstream end of alignment)
	g _w (pcf):	62.4	unit weight of water

(2) FACE PRESSURE (USING RANKINE THEORY):

$$F_f = (K_a \sigma'_v + g_w H_w)(A_{face}) \left(\frac{1 \text{ ton}}{2,000 \text{ lb}} \right)$$

$$\sigma'_v = g_s(H - H_w) + (g_s - g_w)H_w$$

$$K_p = \tan^2 \left(45 + \frac{\phi}{2} \right) \quad K_a = \tan^2 \left(45 - \frac{\phi}{2} \right)$$

Upper Bound Passive Pressure:

where:

F_f (tons):	46	maximum face component of jacking force at full passive pressure
K_p :	3.54	passive pressure coefficient (calculates upper bound theoretical face pressure for conservatism)
σ'_v (psf):	3,331	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	135	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	33.0	height of soil above pipe
H_w (ft):	18.0	height of water surface above top of pipe

Lower Bound Active Pressure:

where:

F_f (tons):	7	minimum face component of jacking force at active pressure (for lower bound comparison)
K_a :	0.28	active pressure coefficient (calculates lower bound theoretical face pressure)
σ'_v (psf):	3,332	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	135	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	33.0	height of soil above pipe
H_w (ft):	18.0	height of water surface above top of pipe

NOTE: The passive face pressure was used to calculate the total jacking force in the different approaches for conservatism and to account for face pressure necessary to excavate the bedrock.

(3) JACKING FORCE USING BENNETT AND CORDING (2000):**(3.1) SKIN FRICTION****(3.1.1) Non-Lubricated**

$$F_r = C_a D_p \gamma' \tan(C_f \phi_r) A_p L \left(\frac{1 \text{ ton}}{2,000 \text{ lbs}} \right) \quad \text{From Ref [1]}$$

where:

F_r (tons):	1,135	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.157	normalized friction force
C_a :	1.5	arching factor
D_p (ft):	5.00	pipe outside diameter
γ' (pcf):	73	effective soil unit weight
C_f :	1.0	friction reduction factor (assumed to be 1.0 for non-lubricated bore)
ϕ_r (deg):	30.0	residual friction angle (assumed)
A_p (ft ²):	15.7	unit surface area of the pipe
L (ft):	460	length of bore

(3.1.2) LubricatedIf lubrication is used, assume C_f equals 0.5 and F_r is reduced as shown below

F_r (tons):	527	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.07	normalized friction force

(3.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + F_r$$

(3.2.1) Non-Lubricated

JF (tons):	1,181	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.163	normalized jacking force
F_f (tons):	46	face component of jacking force
F_r (tons):	1,135	frictional component, non-lubricated

(3.2.2) Lubricated

JF (tons):	573	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.079	normalized jacking force
F_f (tons):	46	face component of jacking force
F_r (tons):	527	frictional component, lubricated

(4) JACKING FORCE USING STAHELI et al. (2011):**(4.1) FRICTION LOAD****(4.1.1) Non-Lubricated**

$$JF_{frict} = \mu_{int} \frac{g_s r \cos\left(45 + \frac{\phi_r}{2}\right)}{\tan \phi_r} \pi D L \left(\frac{1 \text{ ton}}{2,000 \text{ lb}}\right) \quad \text{From Ref [2]}$$

where:

JF _{frict} (tons):	539	frictional component of jacking force (at distance L from launching shaft)
NJF _{frict} (tons/ft ²):	0.075	Normalized friction force
μ_{int} :	0.51	pipe-soil residual interface friction coefficient (from Table 1 of Ref [2])
g_s (pcf):	135	unit weight of soil
r (ft):	2.50	pipe radius
ϕ_r (deg):	30	residual friction angle of the soil (assumed)
D (ft):	5.00	outside diameter of pipe
L (ft):	460	total length of trenchless drive

(4.1.2) LubricatedIf lubrication is used, assume JF_{frict} is reduced by 50%

JF _{frict} (tons):	269	frictional component of jacking force (at distance L from launching shaft)
NJF _{frict} (tons/ft ²):	0.037	Normalized jacking friction force

(4.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + JF_{frict}$$

(4.2.1) Non-Lubricated

JF (tons):	584	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.081	
F_f (tons):	46	face component of jacking force
JF_f (tons):	539	frictional component, non-lubricated

(4.2.2) Lubricated

JF (tons):	315	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.044	
F_f (tons):	46	face component of jacking force
JF_f (tons):	269	frictional component, lubricated

(5) JACKING FORCE USING NAJAFI (2004), EMPIRICAL APPROACH:**(5.1) FRICTION LOAD**

$$FR = R \cdot S \cdot L \left(\frac{12in}{1ft} \right) \left(\frac{1ton}{2,000lb} \right) \quad \text{From Ref [3]}$$

where:

FR (tons):	572	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.079	normalized friction force
R (psi):	1.10	circumferential frictional resistance
S (in):	188.5	perimeter of pipe cross section
L (ft):	460	length of trenchless drive

Note: Values calculated using Najafi approach are empirical. The case histories used to determine the value of R reportedly includes both lubricated and non-lubricated drives. Therefore, it is not possible to distinguish between lubricated and non-lubricated values of skin friction using this approach. Refer to Reference [3] for additional discussion.

(5.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

JF (tons):	618	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.086	normalized jacking force
F_f (tons):	46	face component of jacking force
FR (tons):	572	frictional component of jacking force (at distance L from launching shaft)

(6) JACKING FORCE USING THOMPSON (1993), ASSUMING BORE STABLE BORE:**(6.1) FRICTION LOAD****(6.1.1) Non-Lubricated**

$$P_p = \left(\frac{W_p \tan \delta_p}{\cos \zeta} \right) L \quad \text{From Ref [4]}$$

where:

P_p (tons):	249	frictional component of jacking force (at distance L from launching shaft)
W_p (lb/ft):	1,060	weight per unit length of pipe
ζ (deg):	60	offset of reaction from vertical
$\tan \delta_p$:	0.51	coefficient of friction between pipe and rock
L (ft):	460	length of trenchless drive

(6.1.2) LubricatedIf lubrication is used, assume P_p is reduced by 50%

P_p (tons):	124	frictional component of jacking force (at distance L from launching shaft)
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(6.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

(6.2.1) Non-Lubricated

JF (tons):	294	maximum anticipated jacking load
F_f (tons):	46	face component of jacking force
P_p (tons):	249	frictional component, non-lubricated

(6.2.2) Lubricated

JF (tons):	170	maximum anticipated jacking load
F_f (tons):	46	face component of jacking force
P_p (tons):	124	frictional component, lubricated

(7) SUMMARY OF ESTIMATED JACKING FORCE VS MAXIMUM ALLOWABLE FORCES**MAXIMUM ALLOWABLE JACKING FORCE**

P (ton):	1,018	Maximum Allowable Jacking Force on RCP pipe
f'_c (psi):	6,000.0	design concrete strength
A (in ²):	1,017.9	cross sectional area of casing
FS:	3.0	Factor of Safety
JFave-nl	686.5	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for non-lubricated condition
JFave-l	352.5	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for lubricated condition

(1) Non-lubricated

NG	Check P > JF (Bennett &Cording 2000)
OK	Check P > JF (Staheli et al 2011)
OK	Check P > JF (Najafi 2004)
OK	Check P > JF (Thompson (Stable Bore) 1993)
OK	Check P > JF (Average JFave-nl)

(2) Lubricated

OK	Check P > JF (Bennett &Cording 2000)
OK	Check P > JF (Staheli et al 2011)
OK	Check P > JF (Najafi 2004)
OK	Check P > JF (Thompson (Stable Bore) 1993)
OK	Check P > JF (Average JFave-l)

(8) SUMMARY:

The pipe jacking force estimation has been performed at the 460-ft-long tunnel reach from MH217-6 to MH217-7 of the NBC Phase III CSO Program OF-217 Consolidation Conduit. Based on the analyses, we recommend that the tunnel annular space be lubricated to reduce the estimated jacking force.

The analyses presents jacking force calculations associated with approaches presented by Thompson (1993), Bennett & Cording (2000), Najafi (2004) and Staheli, et al (2011). These different theories demonstrate the variability of results and the upper and lower bound results. For purposes of our evaluations, we have assumed an average of these theories represents a reasonable estimation of the anticipated jacking forces.

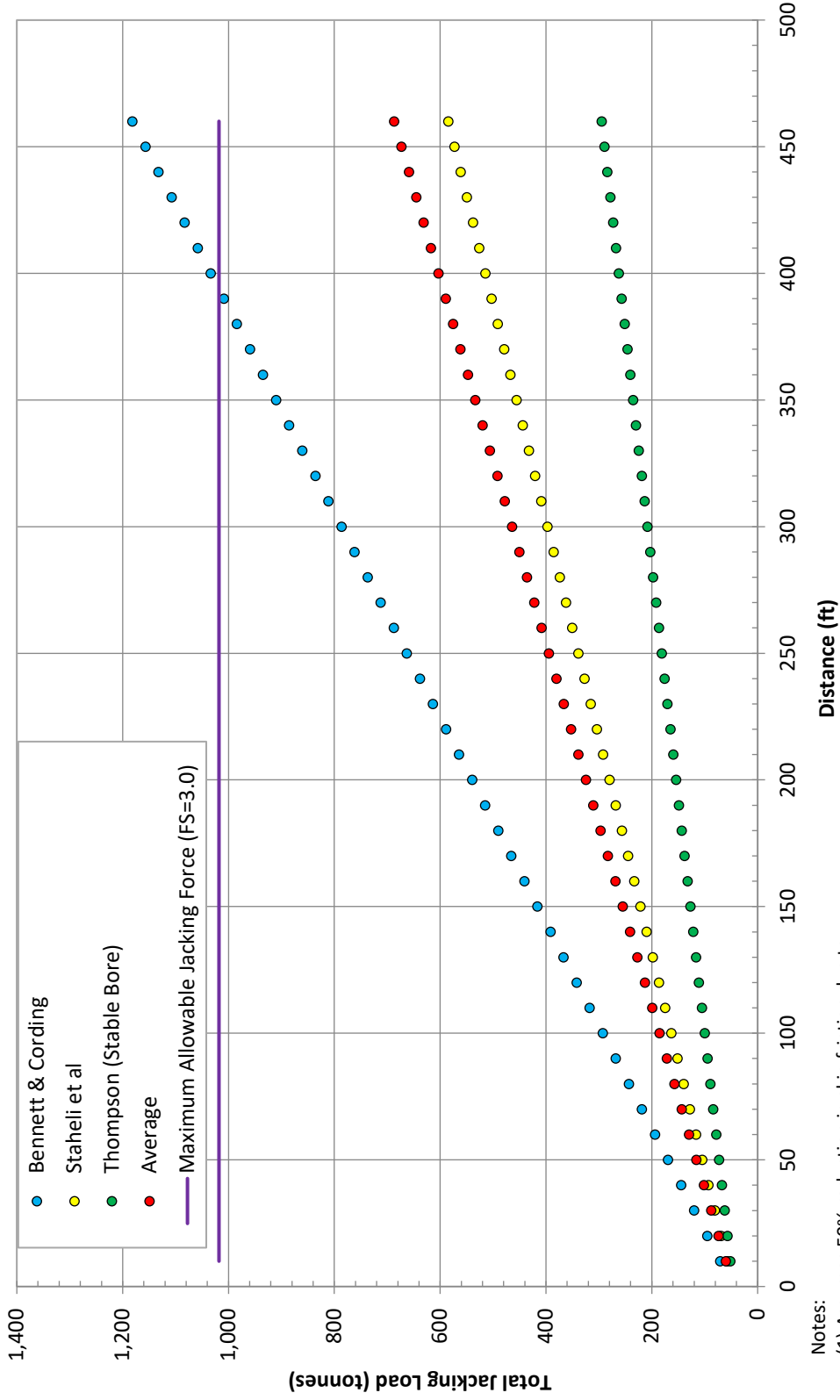
For the non-lubricated tunnel with a similar pipe strength of 6000 psi, the estimated average jacking force is around 570 tons, and a pipe wall with a minimum thickness of 4.0 inches is required to satisfy a factor of safety of 3.0. If a 6-inch thick RCP pipe is used, the estimated average jacking force for the non-lubricated tunnel is around 690 tons, within the allowable capacity of RCP pipe of 1018 tons.

For lubricated tunnel conditions assuming a concrete pipe strength of 6000 psi, the estimated average jacking force of 290 tons does not exceed the allowable jacking force for a 4-inch thick RCP pipe. If a 6-inch thick RCP pipe is used, the estimated average jacking force for the non-lubricated tunnel is around 350 tons, within the allowable capacity of RCP pipe of 1018 tons.

Based on the results of our jacking force evaluations on the three reaches (MH 217-5 to MH 217-6, MH 217-6 to MH 217-7, and MH 217-7 to STA 16+65), we recommend a Class V, Wall C concrete pipe with 6-inch thick walls for jacking even though 4-inch thick walls would work. We also recommend lubrication of the tunnel during the pipe jacking process to reduce the jacking load, especially considering the adverse geology in the microtunnel alignments.

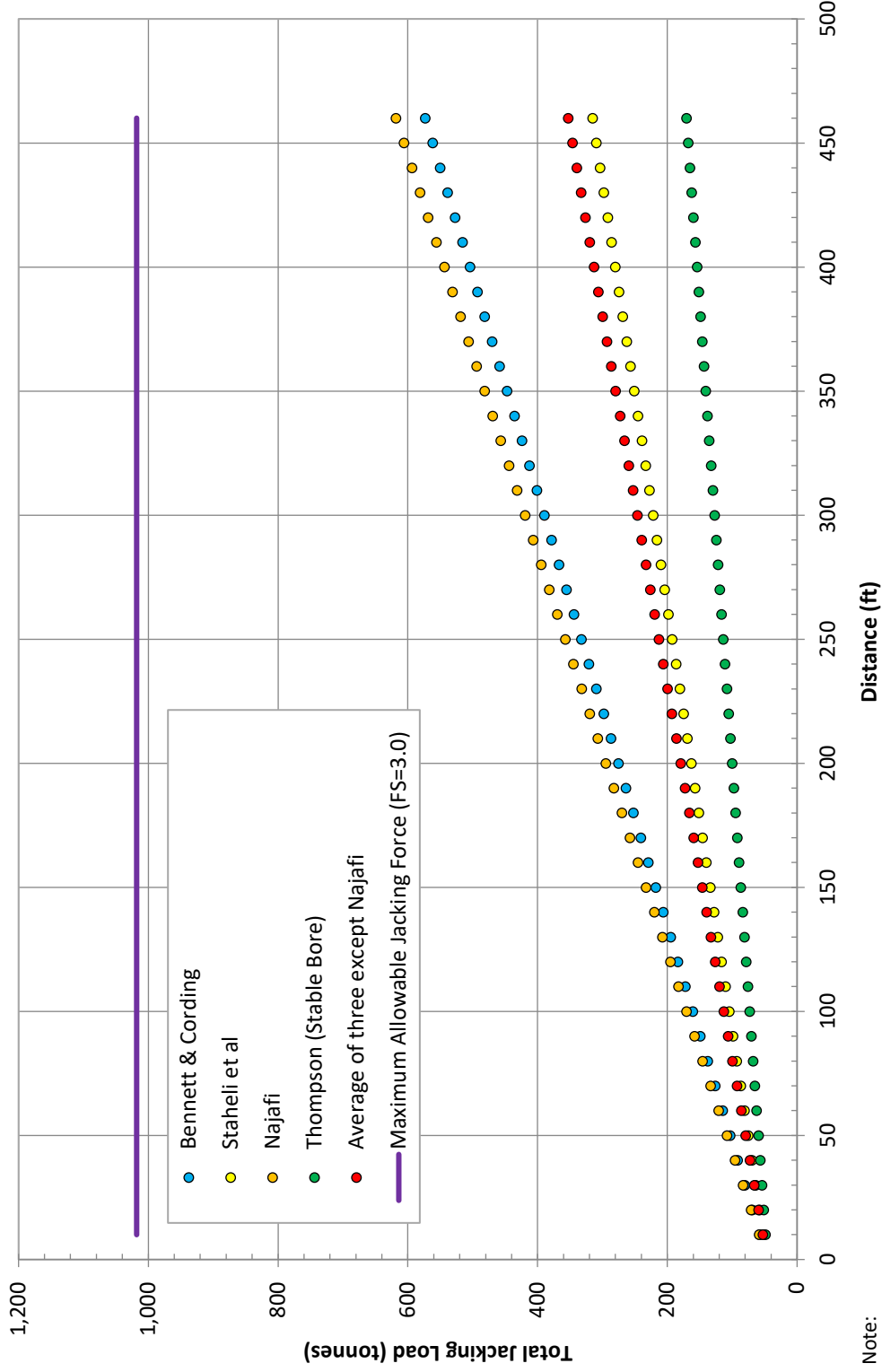
(9) REFERENCES:

[1]	Bennett and Cording, "Jacking Loads & Ground Deformations Associated with Microtunneling", Proceedings of North American Society for Trenchless Technology International No Dig Conference 2000, Anaheim, California, April 9 -12, 2000.
[2]	Staheli, Wetter, and Davidson, 2011. Quantifying the Effects of Lubrication on Jacking Forces, Proceedings of North American Society for Trenchless Technology International No Dig Conference 2011, Paper A-2-02, Washington D.C., March 27 - 31, 2011.
[3]	Najafi, "Trenchless Technology: Pipeline and Utility Design, Construction, and Renewal", McGraw-Hill, 2004.
[4]	Thompson, "Pipejacking and Microtunneling", McGraw-Hill, 1993.
[5]	Staheli, K., Frost, D. and Iscimen, M., "Studies of Interface Friction Between Jacking Pipe Materials and Frictional Soils and the Impact on Jacking Forces", Proceedings of the North American Society for Trenchless Technology, No-Dig Conference, Nashville TN, March 26-28, 2006.
[6]	Plan and Profile Drawings, C-1 through C-6, 60% Design Phase, prepared by BETA, Inc. dated April 2020
[7]	Geotechnical Data Report, NBC Phase iii SCO Program Consolidation Conduits IIIA-4 and IIIA-5, prepared by McMillen Jacobs Associates, dated June 2020.
[8]	ASTM C76, Standard Specification for Reinforced Concrete Culvert, Storm Drain and Sewer Pipe, 2015



Notes:
 (1) Assumes 50% reduction in skin friction due to lubrication


Figure A3 - Total Jacking Load with Distance - NON-LUBRICATED (MH217-6 and MH217-7)



Note:
Assumes 50% reduction in skin friction due to lubrication

Figure A4 - Total Jacking Load with Distance - LUBRICATED (MH217-6 and MH217-7)

6.3 MH217-7 to Sta. 16+65

	PROJECT NBC Consolidation Conduit IIIA-5		
	SUBJECT Station 12+57 to 16+65, 408 Foot Drive Shaft Wall to Shaft Wall		DATE 12/15/2020
	BY HL	CHECKED NAJ	PROJECT NO. 5980.0

(1) PIPE PROPERTIES

ENGLISH UNITS	(1.1) CASING DIMENSIONS AND DRIVE LENGTH		
	D (in):	60.00	outside diameter of pipe
	L _{PIPE} (ft):	10.00	length of pipe segment
	A (ft ²):	19.6	cross-sectional area of pipe/MTBM face
	L (ft):	408	total length of trenchless drive
	t (in):	6.00	thickness of pipe wall
	ID (in):	48.00	inside diameter of pipe (minimum clear diameter)
	A (ft ²):	7.07	cross sectional area of pipe
	P (ft2/ft)	15.71	Pipe perimeter area
	(1.2) SOIL PROPERTIES		
	H (ft):	22.0	height of soil above pipe invert (measured at downstream end of alignment)
	g _S (pcf):	130	unit weight of soil
	φ (deg):	34	friction angle of soil (assumed residual angle = 30 degrees)
	C _a :	1.50	arching factor (for Bennett & Cording, from Ref [1])
	μ:	0.51	pipe-soil residual interface friction coefficient (for Staheli et al, from Ref [2])
	R (psi):	0.70	circumferential frictional resistance (for Najafi, from Ref [3])
	(1.3) GROUNDWATER PROPERTIES		
	H _w (ft):	12.0	height of water surface to invert of pipe (measured at downstream end of alignment)
	g _w (pcf):	62.4	unit weight of water

(2) FACE PRESSURE (USING RANKINE THEORY):

$$F_f = (K_a \sigma'_v + g_w H_w)(A_{face}) \left(\frac{1 \text{ ton}}{2,000 \text{ lb}} \right)$$

$$\sigma'_v = g_s(H - H_w) + (g_s - g_w)H_w$$

$$K_p = \tan^2 \left(45 + \frac{\phi}{2} \right) \quad K_a = \tan^2 \left(45 - \frac{\phi}{2} \right)$$

Upper Bound Passive Pressure:

where:

F_f (tons):	32	maximum face component of jacking force at full passive pressure
K_p :	3.54	passive pressure coefficient (calculates upper bound theoretical face pressure for conservatism)
σ'_v (psf):	2,423	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	130	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	22.0	height of soil above pipe
H_w (ft):	7.0	height of water surface above top of pipe

Lower Bound Active Pressure:

where:

F_f (tons):	4	minimum face component of jacking force at active pressure (for lower bound comparison)
K_a :	0.28	active pressure coefficient (calculates lower bound theoretical face pressure)
σ'_v (psf):	2,423	vertical effective stress at tunnel crown
A_{face} (ft ²):	7.1	cross sectional area of pipe
ϕ (deg):	34	friction angle of soil
g_s (pcf):	130	unit weight of soil
g_w (pcf):	62.4	unit weight of water
H (ft):	22.0	height of soil above pipe
H_w (ft):	7.0	height of water surface above top of pipe

NOTE: The active face pressure was used to calculate the total jacking force in the different approaches. Rock is not anticipated in this reach therefore the active pressure component was used to calculate the total jacking force.

(3) JACKING FORCE USING BENNETT AND CORDING (2000):**(3.1) SKIN FRICTION****(3.1.1) Non-Lubricated**

$$F_r = C_a D_p \gamma' \tan(C_f \phi_r) A_p L \left(\frac{1 \text{ ton}}{2,000 \text{ lbs}} \right) \quad \text{From Ref [1]}$$

where:

F_r (tons):	938	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.146	normalized friction force
C_a :	1.5	arching factor
D_p (ft):	5.00	pipe outside diameter
γ' (pcf):	68	effective soil unit weight
C_f :	1.0	friction reduction factor (assumed to be 1.0 for non-lubricated bore)
ϕ_r (deg):	30.0	residual friction angle (assumed)
A_p (ft ²):	15.7	unit surface area of the pipe
L (ft):	408	length of bore

(3.1.2) LubricatedIf lubrication is used, assume C_f equals 0.5 and F_r is reduced as shown below

F_r (tons):	435	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.07	normalized friction force

(3.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + F_r$$

(3.2.1) Non-Lubricated

JF (tons):	942	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.147	normalized jacking force
F_f (tons):	4	face component of jacking force
F_r (tons):	938	frictional component, non-lubricated

(3.2.2) Lubricated

JF (tons):	439	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.069	normalized jacking force
F_f (tons):	4	face component of jacking force
F_r (tons):	435	frictional component, lubricated

(4) JACKING FORCE USING STAHELI et al. (2011):**(4.1) FRICTION LOAD****(4.1.1) Non-Lubricated**

$$JF_{frict} = \mu_{int} \frac{g_s r \cos\left(45 + \frac{\phi_r}{2}\right)}{\tan \phi_r} \pi D L \left(\frac{1 \text{ ton}}{2,000 \text{ lb}}\right) \quad \text{From Ref [2]}$$

where:

JF _{frict} (tons):	460	frictional component of jacking force (at distance <i>L</i> from launching shaft)
NJF _{frict} (tons/ft ²):	0.072	Normalized friction force
μ _{int} :	0.51	pipe-soil residual interface friction coefficient (from Table 1 of Ref [2])
g _s (pcf):	130	unit weight of soil
r (ft):	2.50	pipe radius
φ _r (deg):	30	residual friction angle of the soil (assumed)
D (ft):	5.00	outside diameter of pipe
L (ft):	408	total length of trenchless drive

(4.1.2) LubricatedIf lubrication is used, assume JF_{frict} is reduced by 50%

JF _{frict} (tons):	230	frictional component of jacking force (at distance <i>L</i> from launching shaft)
NJF _{frict} (tons/ft ²):	0.036	Normalized jacking friction force

(4.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + JF_{frict}$$

(4.2.1) Non-Lubricated

JF (tons):	464	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.072	
F _f (tons):	4	face component of jacking force
JF _f (tons):	460	frictional component, non-lubricated

(4.2.2) Lubricated

JF (tons):	234	maximum anticipated jacking load
NJF _{frict} (tons/ft ²):	0.037	
F _f (tons):	4	face component of jacking force
JF _f (tons):	230	frictional component, lubricated

(5) JACKING FORCE USING NAJAFI (2004), EMPIRICAL APPROACH:**(5.1) FRICTION LOAD**

$$FR = R \cdot S \cdot L \left(\frac{12in}{1ft} \right) \left(\frac{1ton}{2,000lb} \right) \quad \text{From Ref [3]}$$

where:

FR (tons):	323	frictional component of jacking force (at distance L from launching shaft)
NJ_{frict} (tons/ft ²):	0.050	normalized friction force
R (psi):	0.70	circumferential frictional resistance
S (in):	188.5	perimeter of pipe cross section
L (ft):	408	length of trenchless drive

Note: Values calculated using Najafi approach are empirical. The case histories used to determine the value of R reportedly includes both lubricated and non-lubricated drives. Therefore, it is not possible to distinguish between lubricated and non-lubricated values of skin friction using this approach. Refer to Reference [3] for additional discussion.

(5.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

JF (tons):	327	maximum anticipated jacking load
NJ_{frict} (tons/ft ²):	0.051	normalized jacking force
F_f (tons):	4	face component of jacking force
FR (tons):	323	frictional component of jacking force (at distance L from launching shaft)

(6) JACKING FORCE USING THOMPSON (1993), ASSUMING BORE STABLE BORE:**(6.1) FRICTION LOAD****(6.1.1) Non-Lubricated**

$$P_p = \left(\frac{W_p \tan \delta_p}{\cos \zeta} \right) L \quad \text{From Ref [4]}$$

where:

P_p (tons):	221	frictional component of jacking force (at distance L from launching shaft)
W_p (lb/ft):	1,060	weight per unit length of pipe
ζ (deg):	60	offset of reaction from vertical
$\tan \delta_p$:	0.51	coefficient of friction between pipe and rock
L (ft):	408	length of trenchless drive

(6.1.2) LubricatedIf lubrication is used, assume P_p is reduced by 50%

P_p (tons):	110	frictional component of jacking force (at distance L from launching shaft)
---------------	-----	--

(6.2) MAXIMUM ANTICIPATED JACKING LOAD

$$JF = F_f + FR$$

(6.2.1) Non-Lubricated

JF (tons):	225	maximum anticipated jacking load
F_f (tons):	4	face component of jacking force
P_p (tons):	221	frictional component, non-lubricated

(6.2.2) Lubricated

JF (tons):	114	maximum anticipated jacking load
F_f (tons):	4	face component of jacking force
P_p (tons):	110	frictional component, lubricated

(7) SUMMARY OF ESTIMATED JACKING FORCE VS MAXIMUM ALLOWABLE FORCES**MAXIMUM ALLOWABLE JACKING FORCE**

P (ton):	1,018	Maximum Allowable Jacking Force on RCP pipe
f'_c (psi):	6,000.0	design concrete strength
A (in ²):	1,017.9	cross sectional area of casing
FS:	3.0	Factor of Safety
JFave-nl	543.4	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for non-lubricated condition
JFave-l	262.5	Average estimated jacking forces of Bennett & Cording (2000), Staheli et al (2011) and Thompon (Stable Bore) (1993) for lubricated condition

(1) Non-lubricated

OK	Check $P > JF$ (Bennett &Cording 2000)
OK	Check $P > JF$ (Staheli et al 2011)
OK	Check $P > JF$ (Najafi 2004)
OK	Check $P > JF$ (Thompson (Stable Bore) 1993)
OK	Check $P > JF$ (Average JFave-nl)

(2) Lubricated

OK	Check $P > JF$ (Bennett &Cording 2000)
OK	Check $P > JF$ (Staheli et al 2011)
OK	Check $P > JF$ (Najafi 2004)
OK	Check $P > JF$ (Thompson (Stable Bore) 1993)
OK	Check $P > JF$ (Average JFave-l)

(8) SUMMARY:

The pipe jacking force estimation has been performed at the 408-ft-long tunnel reach from MH217-7 to STA 16+65 of the NBC Phase III CSO Program OF-217 Consolidation Conduit. Based on the analyses, we recommend that the tunnel annular space be lubricated to reduce the estimated jacking force.

The analyses presents jacking force calculations associated with approaches presented by Thompson (1993), Bennett & Cording (2000), Najafi (2004) and Staheli, et al (2011). These different theories demonstrate the variability of results and the upper and lower bound results. For purposes of our evaluations, we have assumed an average of these theories represents a reasonable estimation of the anticipated jacking forces.

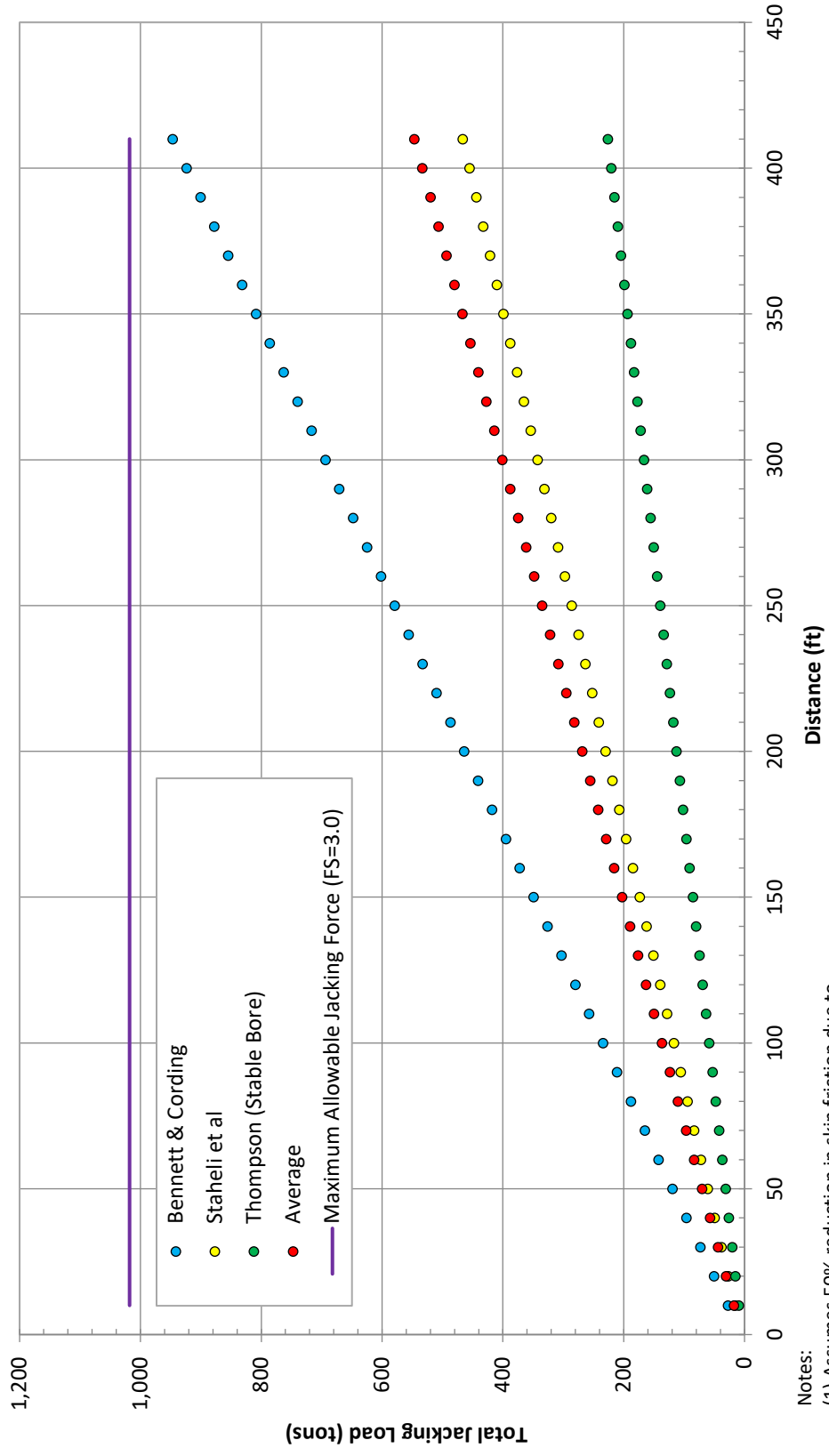
For the non-lubricated tunnel with a similar pipe strength of 6000 psi, the estimated average jacking force is around 460 tons, and a pipe wall with a minimum thickness of 4.0 inches is required to satisfy a factor of safety of 3.0. If a 6-inch thick RCP pipe is used, the estimated average jacking force for the non-lubricated tunnel is around 550 tons, within the allowable capacity of RCP pipe of 1018 tons.

For lubricated tunnel conditions assuming a concrete pipe strength of 6000 psi, the estimated average jacking force of 220 tons does not exceed the allowable jacking force for a 4-inch thick RCP pipe. If a 6-inch thick RCP pipe is used, the estimated average jacking force for the lubricated tunnel is around 260 tons, within the allowable capacity of RCP pipe of 1018 tons.

Based on the results of our jacking force evaluations on the three reaches (MH 217-5 to MH 217-6, MH 217-6 to MH 217-7, and MH 217-7 to STA 16+65), we recommend a Class V, Wall C concrete pipe with 6-inch thick walls for jacking even though 4-inch thick walls would work. We also recommend lubrication of the tunnel during the pipe jacking process to reduce the jacking load, especially considering the adverse geology in the microtunnel alignments.

(9) REFERENCES:

[1]	Bennett and Cording, "Jacking Loads & Ground Deformations Associated with Microtunneling", Proceedings of North American Society for Trenchless Technology International No Dig Conference 2000, Anaheim, California, April 9 -12, 2000.
[2]	Staheli, Wetter, and Davidson, 2011. Quantifying the Effects of Lubrication on Jacking Forces, Proceedings of North American Society for Trenchless Technology International No Dig Conference 2011, Paper A-2-02, Washington D.C., March 27 - 31, 2011.
[3]	Najafi, "Trenchless Technology: Pipeline and Utility Design, Construction, and Renewal", McGraw-Hill, 2004.
[4]	Thompson, "Pipejacking and Microtunneling", McGraw-Hill, 1993.
[5]	Staheli, K., Frost, D. and Iscimen, M., "Studies of Interface Friction Between Jacking Pipe Materials and Frictional Soils and the Impact on Jacking Forces", Proceedings of the North American Society for Trenchless Technology, No-Dig Conference, Nashville TN, March 26-28, 2006.
[6]	Plan and Profile Drawings, C-1 through C-6, 60% Design Phase, prepared by BETA, Inc. dated April 2020
[7]	Geotechnical Data Report, NBC Phase iii SCO Program Consolidation Conduits IIIA-4 and IIIA-5, prepared by McMillen Jacobs Associates, dated June 2020.
[8]	ASTM C76, Standard Specification for Reinforced Concrete Culvert, Storm Drain and Sewer Pipe, 2015



Notes:
 (1) Assumes 50% reduction in skin friction due to

Figure A5 - Total Jacking Load with Distance - NON-LUBRICATED (MH217-7 to Sta. 16+65)

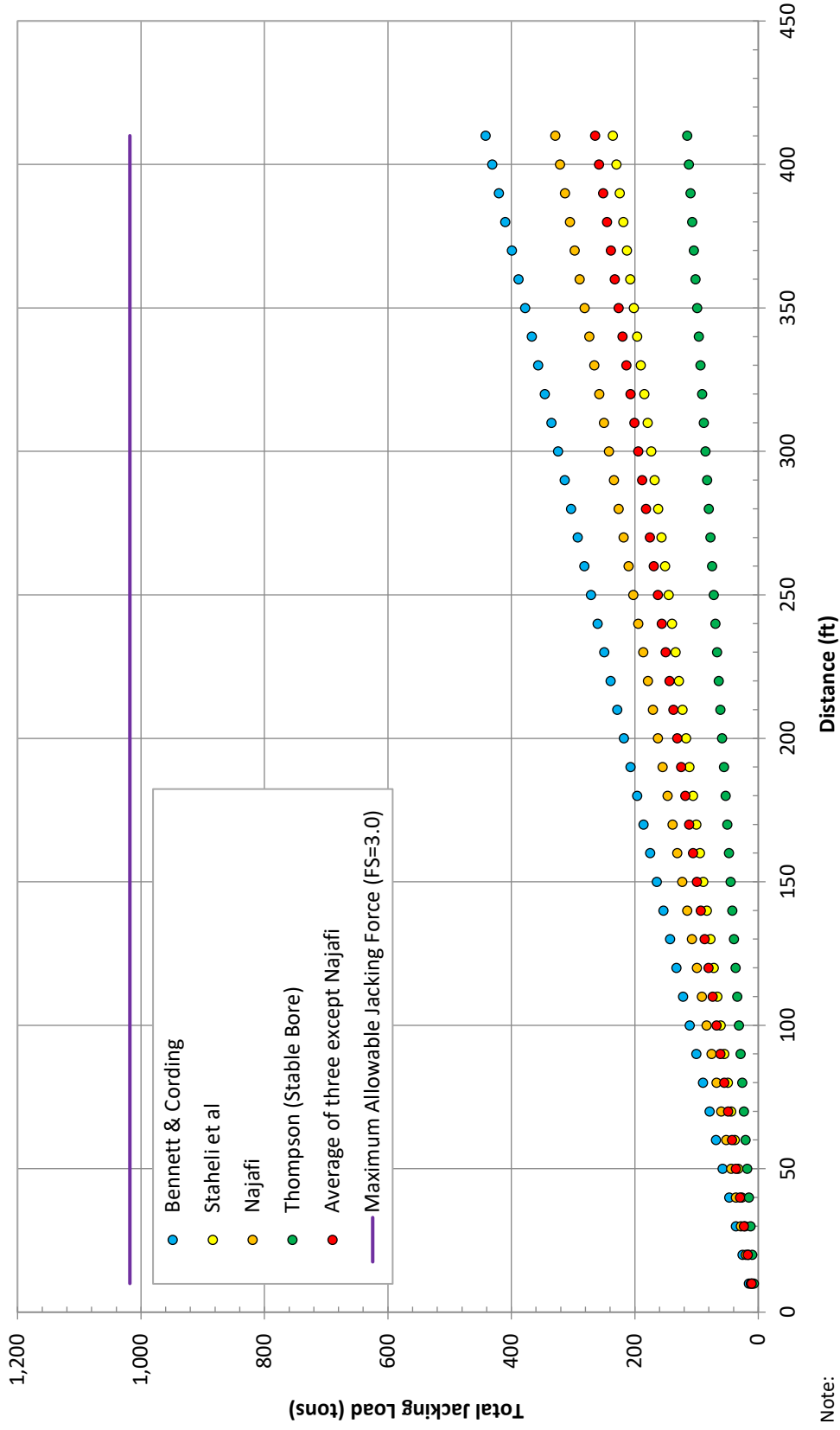


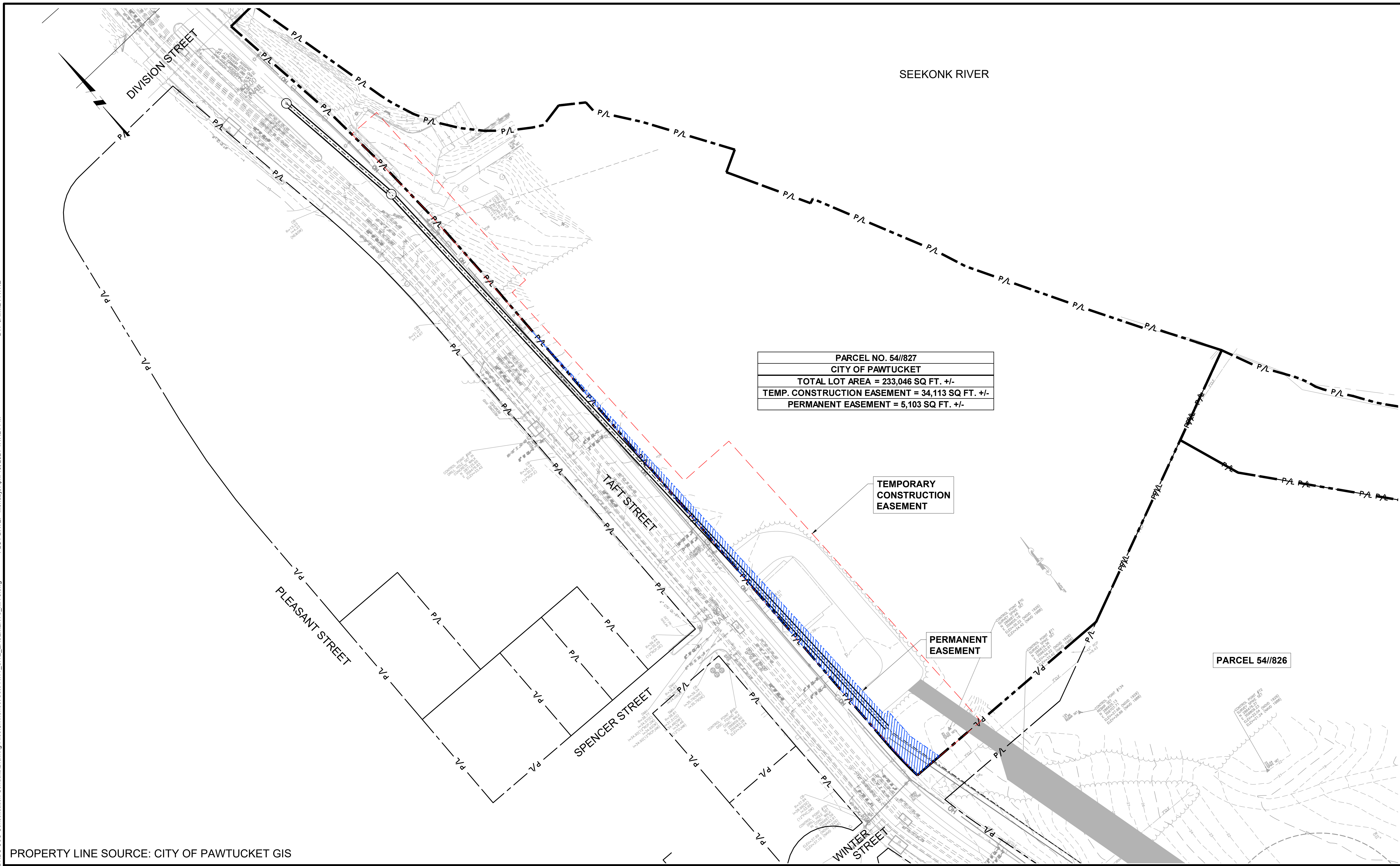
Figure A6 - Total Jacking Load with Distance - LUBRICATED (MH217-7 to Sta. 16+65)

APPENDIX 5
EASEMENT DRAWINGS

BY: JAMIE PAYNE

PLOT DATE: Monday, April 19, 2021 4:47:21 PM

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PARCEL NO. 54//827
CITY OF PAWTUCKET
TOTAL LOT AREA = 233,046 SQ FT. +/-
TEMP. CONSTRUCTION EASEMENT = 34,113 SQ FT. +/-
PERMANENT EASEMENT = 5,103 SQ FT. +/-

TEMPORARY CONSTRUCTION EASEMENT

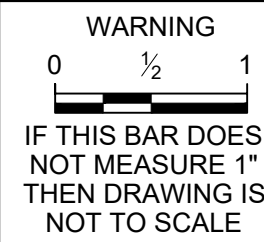
PERMANENT EASEMENT

PARCEL 54//826

PROPERTY LINE SOURCE: CITY OF PAWTUCKET GIS

REV	DATE	BY	DESCRIPTION
1	10/21/2020	JP	ALIGNMENT UPDATE TO ACCOMMODATE EXIST. GAS

SCALE
1" = 40'



DESIGNED C. CRONIN
 DRAWN J. PAYNE
 CHECKED C. CRONIN

90% DESIGN PHASE - APRIL 2021
 NOT FOR CONSTRUCTION
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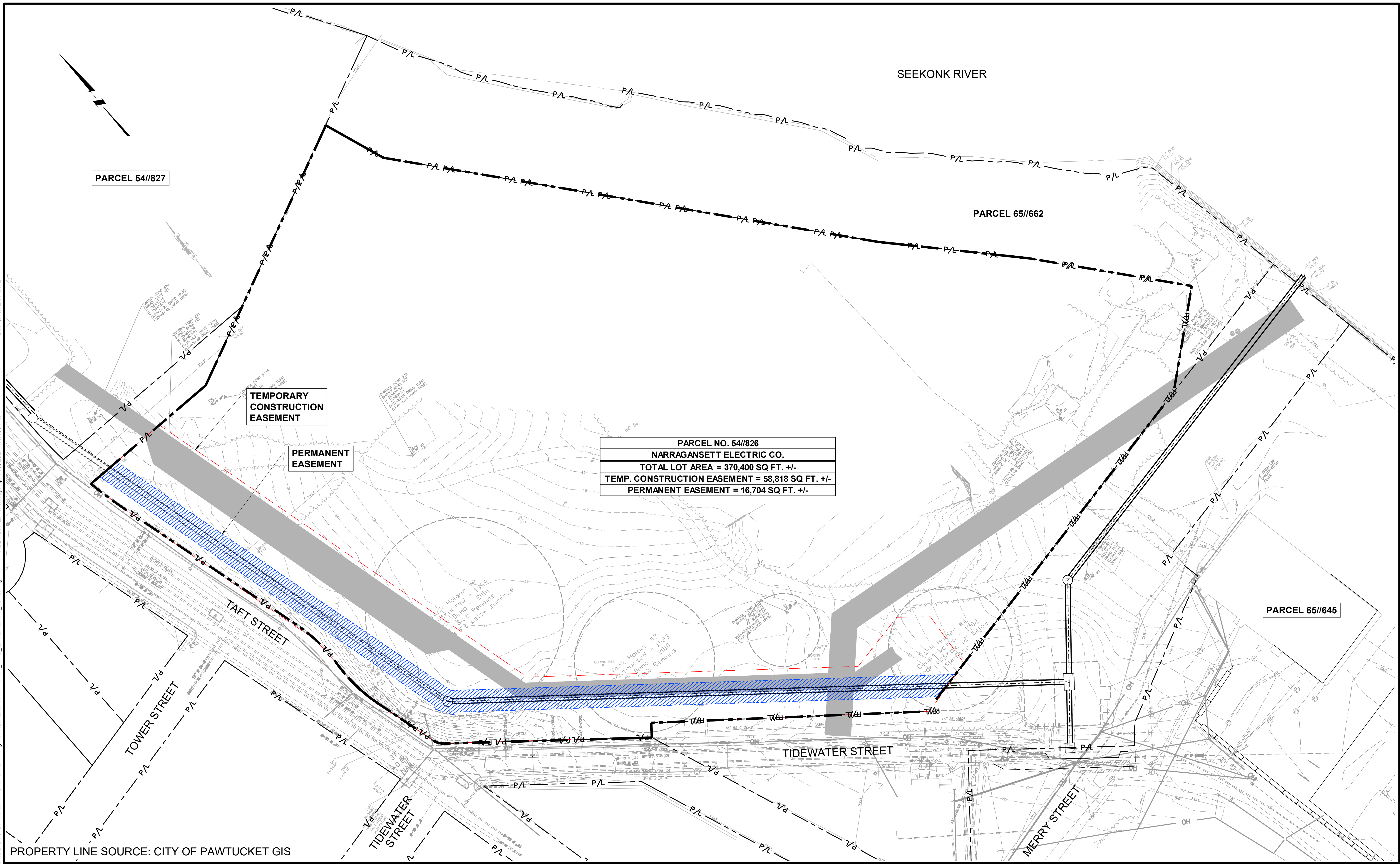
NARRAGANSETT BAY COMMISSION
 PHASE III COMBINED SEWER
 OVERFLOW PROGRAM



NBC CONTRACT NO 308.05C
 CIVIL
 DRAFT
 OF-217 CONSOLIDATION CONDUIT
 EASEMENT DRAWING - PARCEL NO. 54//827

SHEET
 C-1
 195130227

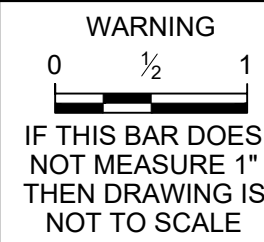
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 PLOT DATE: Monday, April 19, 2021 4:47:30 PM
 BY: JAMIE PAYNE



PROPERTY LINE SOURCE: CITY OF PAWTUCKET GIS

REV	DATE	BY	DESCRIPTION
1	10/21/2020	JP	ALIGNMENT UPDATE TO ACCOMMODATE STADIUM

SCALE
1" = 40'



DESIGNED C. CRONIN
DRAWN J. PAYNE
CHECKED C. CRONIN

90% DESIGN PHASE - APRIL 2021

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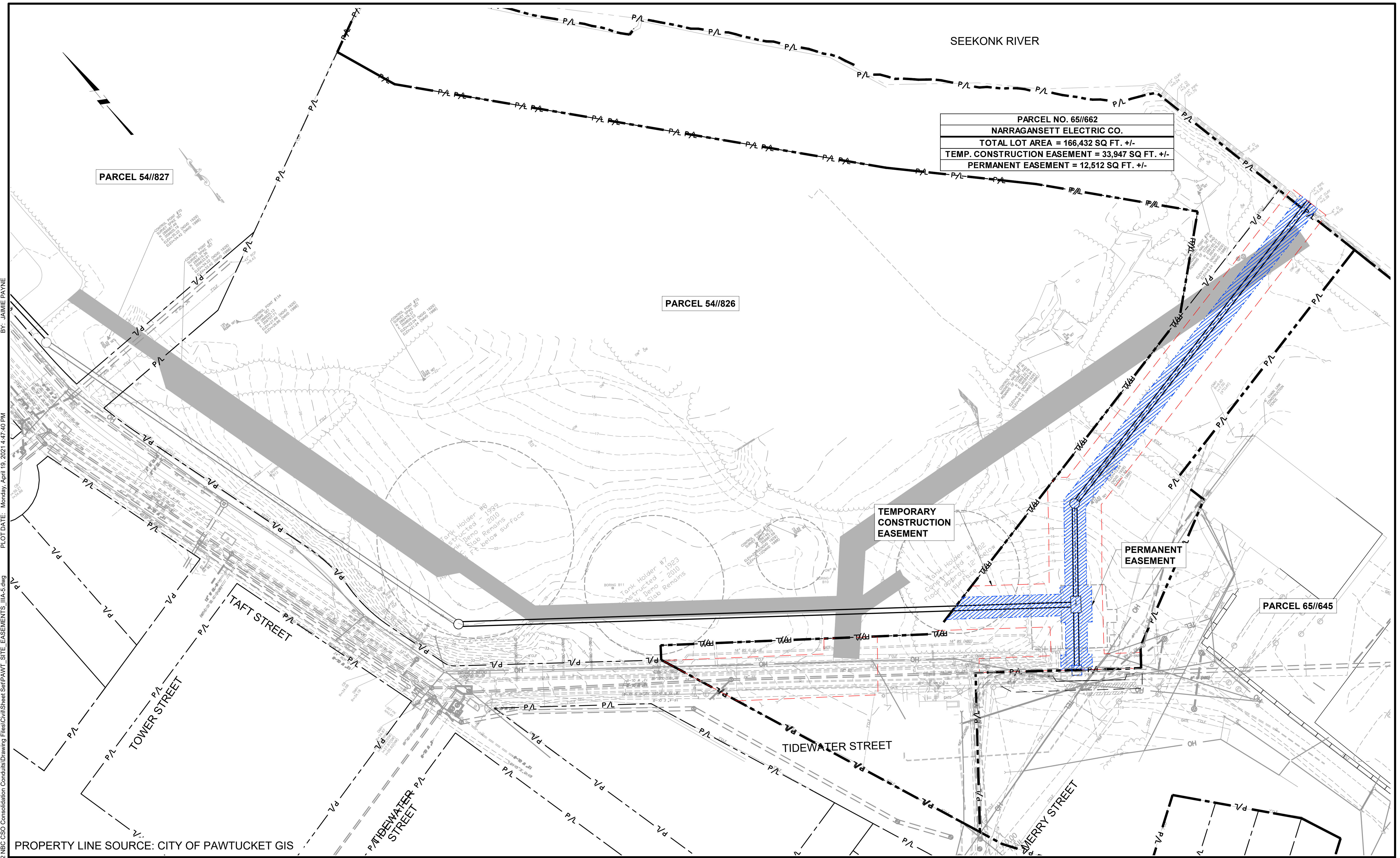
NARRAGANSETT BAY COMMISSION
PHASE III COMBINED SEWER
OVERFLOW PROGRAM



NBC CONTRACT NO 308.05C
CIVIL
DRAFT
OF-217 CONSOLIDATION CONDUIT
EASEMENT DRAWING - PARCEL NO. 54//826

SHEET
C-2
195130227

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 PLOT DATE: Monday, April 19, 2021 4:47:40 PM
 BY: JAMIE PAYNE



PROPERTY LINE SOURCE: CITY OF PAWTUCKET GIS

REV	DATE	BY	DESCRIPTION
1	10/21/2020	JP	ALIGNMENT UPDATE TO ACCOMMODATE STADIUM

SCALE
1" = 40'

WARNING
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

DESIGNED: C. CRONIN
 DRAWN: J. PAYNE
 CHECKED: C. CRONIN

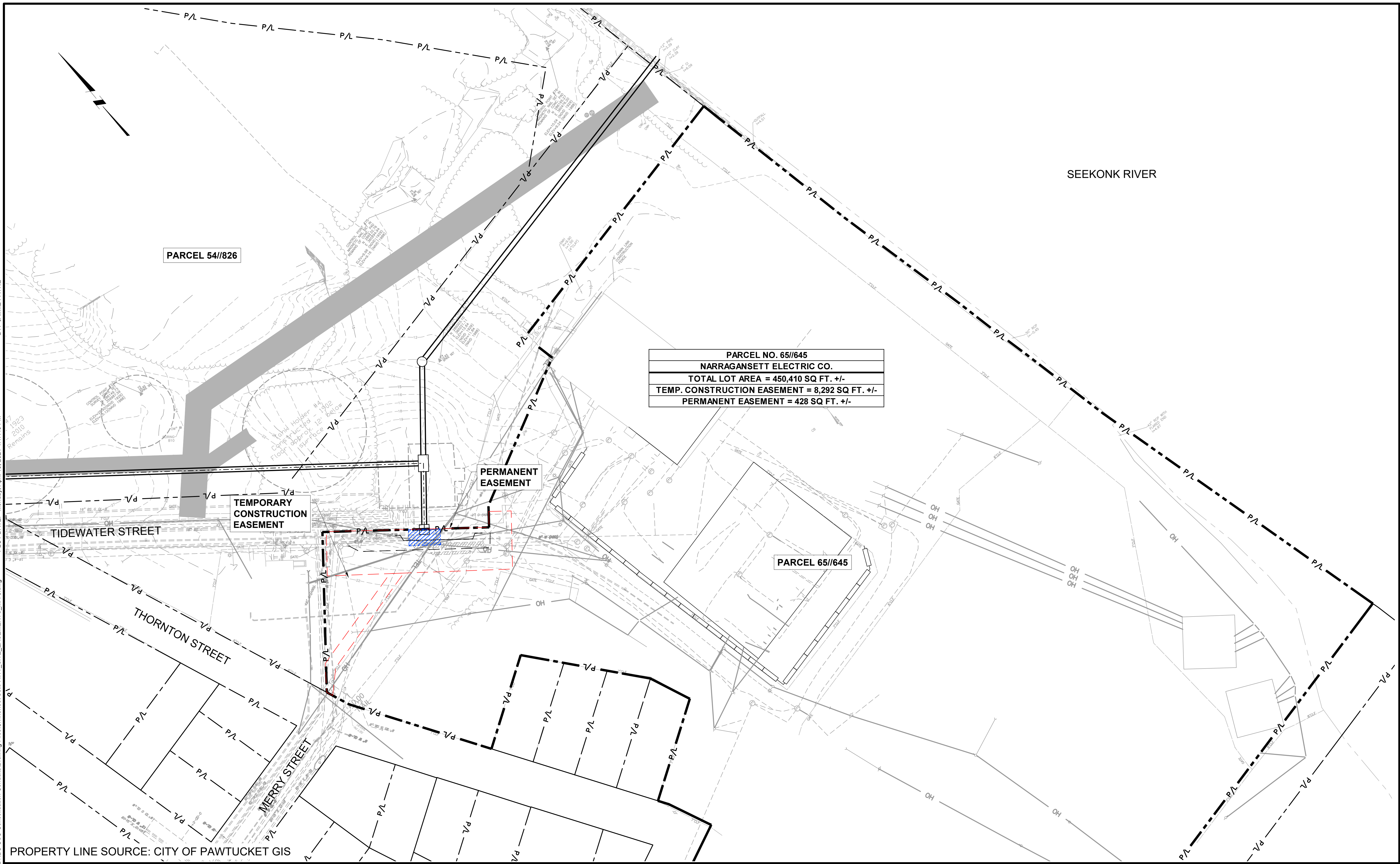
90% DESIGN PHASE - APRIL 2021

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NBC CONTRACT NO 308.05C
 CIVIL DRAFT
 OF-217 CONSOLIDATION CONDUIT
 EASEMENT DRAWING - PARCEL NO. 65/662

DWG FILE: J:\6412 NBC CSO Consolidation Conduits\Civil\Sheet\Set\PAWT_Site\EASEMENTS_III-A.dwg
 PLOT DATE: Monday, April 19, 2021 4:47:49 PM
 BY: JAMIE PAYNE



PARCEL NO. 65/645 NARRAGANSETT ELECTRIC CO. TOTAL LOT AREA = 450,410 SQ. FT. +/- TEMP. CONSTRUCTION EASEMENT = 8,292 SQ. FT. +/- PERMANENT EASEMENT = 428 SQ. FT. +/-

TEMPORARY CONSTRUCTION EASEMENT

PERMANENT EASEMENT

PROPERTY LINE SOURCE: CITY OF PAWTUCKET GIS

REV	DATE	BY	DESCRIPTION
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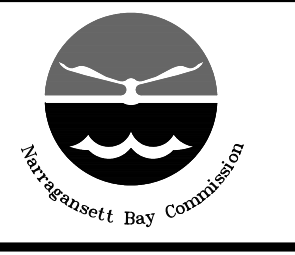
SCALE	1" = 40'
WARNING	IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

DESIGNED	C. CRONIN
DRAWN	J. PAYNE
CHECKED	C. CRONIN

90% DESIGN PHASE - APRIL 2021

NOT FOR CONSTRUCTION

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NARRAGANSETT BAY COMMISSION
 PHASE III COMBINED SEWER
 OVERFLOW PROGRAM

Stantec **PARE**

NBC CONTRACT NO 308.05C
 CIVIL
 DRAFT
 OF-217 CONSOLIDATION CONDUIT
 EASEMENT DRAWING - PARCEL NO. 65//645

SHEET
C-4
 195130227

APPENDIX 6
ENVIRONMENTAL TECHNICAL MEMO
(Separate Cover)

APPENDIX 7
RISK REGISTER



Phase IIIA CSO Program Project Risk Register (Contracts IIIA-5)



		RISK ASSESSMENT								RISK MANAGEMENT											
No.	Risk	Likelihood	Cost	Schedule	Consequence			Cost Risk Level	Schedule Risk Level	Risk Management Strategy	Approach	Status	Risk Owner	Residual Risk							
					Likelihood Score	Cost Score	Schedule Score							Likelihood	Cost	Schedule	Likelihood Score	Cost Score	Schedule Score	Cost Risk Level	Schedule Risk Level
Safety																					
1S	Contractor non-compliance with H&S Plan (IIIA-5)	Likely - 50%	Low 100K - 500K	Very Low <15	4	10	1	40	4	Transfer	Contractor solely responsible for H&S of his employees.	Identified	Contractor	Likely - 50%	Low 100K - 500K	Very Low <15	4	10	1	40	4
2S	Worker Fatality	Rare - 1%	Very High > 2.5M	Medium 30-60	1	100	50	100	50	Transfer	Contractor solely responsible for H&S of his employees.	Identified	Contractor	Rare - 1%	Very High > 2.5M	Medium 30-60	1	100	50	100	50
3S	Worker Lost Time	Possible - 30%	Low 100K - 500K	Very Low <15	3	10	1	30	3	Transfer	Contractor solely responsible for H&S of his employees.	Identified	Contractor	Possible - 30%	Low 100K - 500K	Very Low <15	3	10	1	30	3
4S	School Bus / Schoolchildren accident near Charter School due to construction activities	Possible - 30%	High 1.0M-2.5M	Low 15-30	3	80	10	240	30	Mitigate	Contract Documents to confine Contractor staging and work limits off Taft Street right-of-way and require work limits to be fenced and locked.	Identified	Contractor	Rare - 1%	High 1.0M-2.5M	Low 15-30	1	80	10	80	10
5S	Pedestrian accident due to construction activities	Probable - 70%	High 1.0M-2.5M	Low 15-30	5	80	10	400	50	Transfer	Contractor responsible for managing work zone and pedestrian safety through providing appropriate signage and properly securing work zone.	Identified	Contractor	Unlikely - 10%	High 1.0M-2.5M	Low 15-30	2	80	10	160	20
Planning & Permitting																					
1PP	Existing outfall OF-217 must be relocated due to National Grid construction plans.	Probable - 70%	Medium 500K - 1.0M	High 60-90	5	50	80	250	400	Accept	Outfall relocation accepted by NBC. Included in design and construction contract. Cost and schedule impacts identified and accepted.	Closed	NBC	Probable - 70%	Medium 500K - 1.0M	High 60-90	5	50	80	250	400
2PP	Relocation of OF-217 (consolidation conduit) due to development	Probable - 70%	Low 100K - 500K	Medium 30-60	5	10	50	50	250	Accept	NBC has accepted redesign of the alignment to support proposed development.	Active	NBC	Probable - 70%	Low 100K - 500K	Medium 30-60	5	10	50	50	250
3PP	CRMC approvals delayed	Possible - 30%	Very Low <100K	High 60-90	3	1	80	3	240	Mitigate	PM/CM to proactively coordinate with agency early in design process.	Identified	PM/CM	Possible - 30%	Very Low <100K	High 60-90	3	1	80	3	240
4PP	RIDEM approvals delayed	Possible - 30%	Very Low <100K	High 60-90	3	1	80	3	240	Mitigate	PM/CM to proactively coordinate with agency early in design process.	Identified	PM/CM	Possible - 30%	Very Low <100K	High 60-90	3	1	80	3	240
5PP	RIHPHC approval delayed	Possible - 30%	Very Low <100K	High 60-90	3	1	80	3	240	Mitigate	PM/CM to proactively coordinate with agency early in design process. No historic sites of concern to RIHPHC.	Identified	PM/CM	Rare - 1%	Very Low <100K	Low 15-30	1	1	10	1	10
Procurement																					
1P	Contract execution delayed due to contractor bonding	Unlikely - 10%	High 1.0M-2.5M	Medium 30-60	2	80	50	160	100	Accept	Contract terms and bonding requirements to be identified in the Bid Advertisement / Information for Bidders	Identified	PM/CM	Unlikely - 10%	High 1.0M-2.5M	Medium 30-60	2	80	50	160	100
2P	Bids exceed project cost estimate	Possible - 30%	High 1.0M-2.5M	Medium 30-60	3	80	50	240	150	Mitigate	Conduct OPCC at all project design stages.	Active	Designer	Unlikely - 10%	Medium 500K - 1.0M	Medium 30-60	2	50	50	100	100
3P	Lack of contractor interest	Possible - 30%	High 1.0M-2.5M	High 60-90	3	80	80	240	240	Mitigate	Pre-advertise project in trade periodicals for specialty subcontractors to generate interest prior to bidding.	Identified	PM/CM	Unlikely - 10%	High 1.0M-2.5M	High 60-90	2	80	80	160	160
Design																					
1D	Mapping provided by PM/CM is insufficient for design	Probable - 70%	Very Low <100K	Medium 30-60	5	1	50	5	250	Mitigate	Review mapping when available to determine if product is sufficient for design purposes. Supplement with additional survey information as needed.	Active	Designer	Unlikely - 10%	Low 100K - 500K	Medium 30-60	2	10	50	20	100
2D	Existing utility information is inaccurate	Likely - 50%	High 1.0M-2.5M	High 60-90	4	80	80	320	320	Mitigate	Conduct SUE investigation (vacuum excavation). Additional coordination with utilities.	Active	Designer	Possible - 30%	Medium 500K - 1.0M	High 60-90	3	50	80	150	240
3D	Presence of bedrock identified	Probable - 70%	Medium 500K - 1.0M	Medium 30-60	5	50	50	250	250	Accept	BETA recommended that additional borings be performed to better identify bedrock profile for Contractor's information. NBC elected not to authorize additional borings.	Active	NBC	Probable - 70%	Medium 500K - 1.0M	Medium 30-60	5	50	50	250	250
4D	Additional requirements imposed by Tidewater for site investigations	Probable - 70%	Very Low <100K	Medium 30-60	5	1	50	5	250	Accept	Coordinate with NGrid to identify requirements before mobilizing to the site for investigations.	Closed	Designer	Probable - 70%	Very Low <100K	Medium 30-60	5	1	50	5	250
5D	Stakeholder-requested scope changes	Probable - 70%	Low 100K - 500K	High 60-90	5	10	80	50	400	Accept	Coordinate with NBC and PM/CM on a routine basis to ensure expectations are clear and identify and incorporate any changes early in the design process, where possible.	Active	NBC	Probable - 70%	Low 100K - 500K	High 60-90	5	10	80	50	400
6D	No provisions for NBC project elements made during Tidewater capping project construction	Likely - 50%	Medium 500K - 1.0M	Medium 30-60	4	50	50	200	200	Mitigate	Coordinate with NGrid to coordinate NBC design features that will affect completed NGrid capping work so NGrid can make provisions to limit impacts to cap. NGrid is advancing construction. Opportunities to reuse soil as part of the NGrid project are lessened due to respective construction schedules. NGrid to utilize a soil cap (not membrane cap) over NBC outfall, mitigating need to repair membrane cap as part of NBC construction.	Active	NBC	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30
Construction																					
1C	Microtunneling - Selected boring tools are ineffective, premature wearing	Unlikely - 10%	Medium 500K - 1.0M	High 60-90	2	50	80	100	160	Transfer	Contractor responsible for selecting boring tools to complete the work. Contractor responsible for interpreting subsurface data provided in the Geotechnical Data Report (GDR) to select the most appropriate boring tools.	Identified	Contractor	Unlikely - 10%	Very Low <100K	High 60-90	2	1	80	2	160
2C	Microtunneling - Equipment failure	Possible - 30%	High 1.0M-2.5M	Medium 30-60	3	80	50	240	150	Transfer	Contractor responsible for providing and maintaining equipment in good working order. No compensation will be provided due to Contractor's equipment failure.	Identified	Contractor	Unlikely - 10%	Very Low <100K	Medium 30-60	2	1	50	2	100
3C	Microtunneling - Obstruction	Possible - 30%	High 1.0M-2.5M	Medium 30-60	3	80	50	240	150	Mitigate	Provide allowance item in Contractor for construction of a recovery pit.	Identified	NBC	Possible - 30%	Medium 500K - 1.0M	Medium 30-60	3	50	50	150	150
4C	Insufficient Support-of-Excavation (SOE) at structures	Unlikely - 10%	Medium 500K - 1.0M	Low 15-30	2	50	10	100	20	Transfer	Contractor responsible for designing Support-of-Excavation	Identified	Contractor	Unlikely - 10%	Very Low <100K	Low 15-30	2	1	10	2	20
4C2	Difficulty installing circular MTBM shafts due to obstructions	Possible - 30%	Medium 500K - 1.0M	Medium 30-60	3	50	50	150	150	Transfer	Contractor responsible for designing SOE. Potential mitigation for pre-trenching may be cost-prohibitive as compared with accepting risk.	Identified	Contractor	Possible - 30%	Medium 500K - 1.0M	Medium 30-60	3	50	50	150	150
5C	Insufficient dewatering at structures	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30	Transfer	Contractor responsible for designing dewatering systems	Identified	Contractor	Possible - 30%	Very Low <100K	Low 15-30	3	1	10	3	30
5C2	Watertight MTBM shafts cannot be achieved	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30	Transfer	Contractor responsible for designing dewatering systems and SOE. Mitigation measures may include additional cost of handling, treatment, and disposal of additional groundwater or injection grouting (the latter likely the higher cost alternative). Additionally, Designer specifying that only secant pile wall SOE system at MTBM shafts shall be acceptable (still to Contractor design responsibility).	Identified	Contractor	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30
6C	Insufficient dewatering for utility trenching operation	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30	Transfer	Contractor responsible for designing dewatering systems	Identified	Contractor	Possible - 30%	Very Low <100K	Low 15-30	3	1	10	3	30
7C	Improper management of Existing Outfalls / Flow during construction	Possible - 30%	High 1.0M-2.5M	Low 15-30	3	80	10	240	30	Transfer	Contract Documents to require Contractor submit an existing flow management plan	Identified	Contractor	Possible - 30%	Very Low <100K	Low 15-30	3	1	10	3	30
Environmental																					
1E	Tidewater - Contamination migration during GW management	Probable - 70%	Very High > 2.5M	Medium 30-60	5	100	50	500	250	Mitigate	Groundwater cut-off within excavations; Clay dams along sewer pipes	Identified	Contractor	Possible - 30%	Very High > 2.5M	Medium 30-60	3	100	50	300	150
2E	Contamination encountered within the project area, outside of Tidewater Site	Possible - 30%	Medium 500K - 1.0M	Low 15-30	3	50	10	150	30	Mitigate	Conduct soil borings and analyze samples taken outside the Tidewater site for presence of contaminants	Identified	Designer	Possible - 30%	Medium 500K - 1.0M	Low 15-30	3	50	10	150	30
Stakeholder Engagement																					
1SE	Charter School files complaint due to construction activities	Probable - 70%	Very Low <100K	Low 15-30	5	1	10	5	50	Mitigate	Contractor to construct and maintain screening measures to provide visual and audible barrier between the construction activities and the school.	Identified	Contractor	Likely - 50%	Very Low <100K	Low 15-30	4	1	10	4	40
2SE	City of Pawtucket changes Development Plans	Likely - 50%	Low 100K - 500K	High 60-90	4	10	80	40	320	Accept	Coordinate with developer to extent possible	Active	Designer	Likely - 50%	Low 100K - 500K	High 60-90	4	10	80	40	320
3SE	National Grid Changes construction Phasing	Unlikely - 10%	Very Low <100K	Very Low <15	2	1	1	2	2	Accept	Coordinate with NGrid / GZA to identify appropriate cap restoration measures to be incorporated into NBC documents	Identified	Designer	Unlikely - 10%	Very Low <100K	Very Low <15	2	1	1	2	2
4SE	Resident / business claims of property damage due to construction vibrations	Possible - 30%	Medium 500K - 1.0M	Very Low <15	3	50	1	150	3	Transfer	Contractor to conduct pre-construction site survey and maintain builder's risk insurance	Identified	Contractor	Possible - 30%	Very Low <100K	Very Low <15	3	1	1	3	3
5SE	Vehicular access to private property / access to private parking lots	Likely - 50%	Very Low <100K	Very Low <15	4	1	1	4	4	Avoid	Proposed alignment and trenchless construction technique will minimize Contractor's surface footprint.	Identified	Contractor	Unlikely - 10%	Very Low <100K	Very Low <15	2	1	1	2	2
Financial																					

1F	OPCC exceeds project budget	Possible - 30%	Medium 500K - 1.0M	Medium 30-60	3	50	50	150	150	Mitigate	Prepare OPCC at various project design milestones and course-correct / value-engineer solutions as needed.	Active	Designer	Possible - 30%	Low 100K - 500K	Low 15-30	3	10	10	30	30
2F	Reduction in SRF funding availability	Unlikely - 10%	Medium 500K - 1.0M	High 60-90	2	50	80	100	160	Accept	No action taken.	Identified	NBC	Unlikely - 10%	Medium 500K - 1.0M	High 60-90	2	50	80	100	160
Land Acquisition/Easements/ROE																					
1LA	Complications in acquiring easement on Tidewater site	Possible - 30%	Medium 500K - 1.0M	Very High >90	3	50	100	150	300	Mitigate		Identified	NBC	Possible - 30%	Medium 500K - 1.0M	Very High >90	3	50	100	150	300
3LA	Complications in acquiring easement on Town Landing site	Possible - 30%	Low 100K - 500K	High 60-90	3	10	80	30	240	Mitigate		Identified	NBC	Possible - 30%	Low 100K - 500K	High 60-90	3	10	80	30	240
Operations & Maintenance																					
1OM	Floatables from Diversion Structure cannot be removed	Likely - 50%	Low 100K - 500K	Very Low <15	4	10	1	40	4	Mitigate	Design shall incorporate access directly above floatables screen at diversion structure to allow NBC O&M personnel to vacuum floatables from structure.	Identified	Designer	Rare - 1%	Low 100K - 500K	Very Low <15	1	10	1	10	1
2OM	River water level higher than diversion structure weir, enters consolidation conduit	Probable - 70%	High 1.0M-2.5M	Very Low <15	5	80	1	400	5	Mitigate	Add tide gate structure on outfall pipe, at or downstream of diversion structure weir	Identified	Designer	Rare - 1%	High 1.0M-2.5M	Very Low <15	1	80	1	80	1

Risk Likelihood Rating

Likelihood	Probability	Score
Probable - 70%	70%	5
Likely - 50%	50%	4
Possible - 30%	30%	3
Unlikely - 10%	10%	2
Rare - 1%	1%	1

Cost Consequence Rating

Severity	Consequence	
	Cost (\$)	Score
Very High > 2.5M	>2.5M	100
High 1.0M-2.5M	1.0M-2.5M	80
Medium 500K - 1.0M	500K-1.0M	50
Low 100K - 500K	100K-500K	10
Very Low <100K	<100K	1

Schedule Consequence Rating

Severity	Consequence	
	Cal. Day Delay	Score
Very High >90	>90	100
High 60-90	60-90	80
Medium 30-60	30-60	50
Low 15-30	15-30	10
Very Low <15	<15	1

Risk Matrix

Likelihood (Score)	Very Low (1)	Low (10)	Medium (50)	High (80)	Very High (100)
Probable (5)	5	50	250	400	500
Likely (4)	4	40	200	320	400
Possible (3)	3	30	150	240	300
Unlikely (2)	2	20	100	160	200
Rare (1)	1	10	50	80	100

Risk Owner

PM/CM
Designer
Contractor
NBC

Risk Strategy

Strategy	Description
Transfer	Assign risk to others or insure risk
Avoid	Do not perform activity
Mitigate	Specify measures to reduce likelihood and/or consequence
Accept	Willing to accept consequences

Risk Management Strategy

Status	Description
Active	Risk has occurred and strategy being implemented
Identified	Identified but not yet implemented or occurred
Expired	Risk did not occur, has expired and implementation not needed
Closed	Risk occurred and strategy is complete

NBC Phase III CSO Program									
Contract IIIA-5 - Basis of Risk Register									
Updated: 3/23/2020									
Risk ID	Risk Title	Basis of Likelihood Impact	Basis of Cost Impact	Basis of Schedule Impact	Strategy	Basis of Approach	Basis of Residual Likelihood Impact	Basis of Residual Cost Impact	Basis of Residual Schedule Impact
<i>Safety</i>									
1S	Contractor non-compliance with H&S Plan	Given non-traditional restrictions associated with working on Tidewater site, it is likely that a non-compliance event from workers will occur.	OSHA fine and contractor shutdown for period of time until compliance achieved.	If OSHA fine only, no schedule impact. If contractor shut down for non-compliance, contractor self-incentivized to achieve compliance.	Transfer	Contractor solely responsible for Health & Safety of his employees.	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile
2S	Worker Fatality	On-the-job worker fatality is a rare occurrence in the modern construction industry.	Significant OSHA fine, work shutdown, legal fees associated with wrongful death lawsuit, possible settlement costs, etc.	OSHA project shutdown during investigation	Transfer	Contractor solely responsible for Health & Safety of his employees.	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile
3S	Worker Lost Time	Worker accidents are possible in the modern construction industry.	Medical bills, workman compensation claims, lost productivity	Limited time lost	Transfer	Contractor solely responsible for Health & Safety of his employees.	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile	Risk Transferred - No current reduction in risk profile
4S	School Bus / Schoolchildren accident near Charter School due to construction activities	Proximity of construction activities to charter school, construction hours coincide with school hours and arrival / dismissal times	Repair costs (equipment), medical costs, legal costs, public relation response costs	Lost productivity; management of public relations situation	Mitigate	Contractor responsible for managing work zone. Alignment and work limits located off Taft Street right-of-way, limiting potential for school bus incidents. Require screening and security measures (fencing, gates for privacy, noise, etc.) between work zone and Taft Street right-of-way in vicinity of school.	Opportunity for bus accident due to	No change from pre-strategy assumptions	No change from pre-strategy assumptions
5S	Pedestrian accident due to construction activities	Proximity of construction activities to pedestrian ways; ability of pedestrians to travel through work zone	Repair costs (equipment), medical costs, legal costs, public relation response costs	Lost productivity; management of public relations situation	Transfer	Contractor responsible for managing work zone. Alignment and work limits located off Taft Street right-of-way. Require screening and security measures (fencing, gates for privacy, noise, etc.) between work zone and Taft Street right-of-way. Pedestrian management plans to be included in Contract Documents to designate proposed pedestrian travel ways in areas where normal pedestrian access is impacted by construction activities.	Risk Transferred - No current reduction in risk profile	No change from pre-strategy assumptions	No change from pre-strategy assumptions
<i>Planning & Permitting</i>									
1PP	Existing outfall OF-217 must be relocated due to National Grid construction plans.	Existing outfall identified to be relocated.	Cost impact includes additional survey and design efforts and additional construction activities to be incorporated into project.	Schedule impact includes additional survey and design efforts and additional construction activity.	Accept	Outfall relocation accepted by NBC. Included in design and construction contract. Cost and schedule impacts identified and accepted.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
2PP	Relocation of OF-217 (consolidation conduit) due to development	OF-217 consolidation conduit relocated from conceptual design based on development proposal at Tidewater / Town Landing.	Cost impact includes additional survey, geotechnical investigation, and design efforts and additional coordination with developer.	Schedule impact includes additional survey, geotechnical investigation, and redesign efforts.	Accept	NBC has accepted redesign of the alignment to support proposed development.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
3PP	CRMC approvals delayed	Profile / scale of CSO Phase III program; agency permitting history	Limited to additional permitting rework time and effort	Critical path schedule. Bidding and procurement will be delayed if permit approvals delayed.	Mitigate	Early coordination with CRMC to present design and permit intent should allow for agency requirement incorporation into permitting and contract documents.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
4PP	RIDEM approvals delayed	Profile / scale of CSO Phase III program; agency permitting history	Limited to additional permitting rework time and effort	Critical path schedule. Bidding and procurement will be delayed if permit approvals delayed.	Mitigate	Early coordination with RIDEM to present design and permit intent should allow for agency requirement incorporation into permitting and contract documents.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
5PP	RIHPHC approval delayed	Profile / scale of CSO Phase III program; agency permitting history	Limited to additional permitting rework time and effort	Critical path schedule. Bidding and procurement will be delayed if permit approvals delayed.	Mitigate	Early coordination with RIHPHC to present design and permit intent should allow for agency requirement incorporation into permitting and contract documents.	No historic sites of concern identified. Permitting process should be relatively straightforward.	No change from pre-strategy assumptions	Risk of schedule impact reduced based on confirmation of no historic sites of concern.
<i>Procurement</i>									
1P	Contract execution delayed due to contractor bonding	Apparent low bid contractor to be disqualified due to inability to secure required bonds.	Cost assumes apparent low bid contractor cannot secure bonding and another contractor must be selected.	Schedule impact associated with abandoning contracting process with initial contractor and initiating contracting process to another contractor.	Accept	None	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
2P	Bids exceed project cost estimate	Competitive marketplace	Cost associated with bid prices above estimates.	Tied to cost - On low end of cost, schedule impacts are minimal if within contingencies. On high end of cost, schedule impacts associated with readvertisement of project.	Mitigate	Conduct OPCC at all project design stages.	Risk decreased due to monitoring of anticipated project costs.	Residual cost impacts associated with specialty construction costs.	No change from pre-strategy assumptions
3P	Lack of contractor interest	Similar construction contracts competing for the same specialty contractors advertised at approximately the same time.	Cost impacts associated with elevated bid prices due to decreased competition.	Schedule impact assumes all bids rejected and project re-advertised.	Mitigate	Pre-advertise project in trade periodicals for specialty subcontractors to generate interest prior to bidding.	Advance advertisement and tactical program scheduling will generate interest and help ensure competitive bidding for each project.	No change from pre-strategy assumptions	No change from pre-strategy assumptions
<i>Design</i>									
1D	Mapping provided by PM/CM is insufficient for design	PM/CM stated that mapping provided would likely not be sufficient for design purposes.	Cost associated with additional survey information to be obtained.	Schedule impacts associated with obtaining proposal and procurement of additional survey and additional survey information.	Mitigate	Review mapping when available to determine if product is sufficient for design purposes. Supplement with additional survey information as needed.	Assumes sufficient survey information will be obtained by the Designer (with additional costs covered via Change Order).	No change from pre-strategy assumptions. Pre-strategy assumptions include costs to mitigate.	No change from pre-strategy assumptions. Pre-strategy assumptions include schedule impacts associated with mitigation.
2D	Existing utility information is inaccurate	Large number of utilities in the area; NGrid has stated that the utility locations presented on the Tidewater Site are schematic.	Cost associated with damaged utilities due to inaccurate information, cost associated with additional investigation (potholing)	Schedule impacts associated with additional investigation and downtime associated with utility strikes resulting from inaccurate information.	Mitigate	Conduct SUE investigation (vacuum excavation). Additional coordination with utilities.	Assumes utility strikes based on inaccurate information may still occur, despite best efforts to properly identify all utilities	Cost associated with damaged utilities due to inaccurate information.	Schedule impacts associated with implementing additional investigation and downtime associated with potential utility strikes resulting from inaccurate information.
3D	Presence of bedrock identified	Existing borings identify bedrock.	Increased cost associated with management / removal of rock in lieu of soil	Production differential of microtunneling in rock vs. soil	Accept	BETA recommended that additional borings be performed to better identify bedrock profile for Contractor's information. NBC elected not to authorize additional borings.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions

NBC Phase III CSO Program									
Contract IIIA-5 - Basis of Risk Register									
Updated: 3/23/2020									
Risk ID	Risk Title	Basis of Likelihood Impact	Basis of Cost Impact	Basis of Schedule Impact	Strategy	Basis of Approach	Basis of Residual Likelihood Impact	Basis of Residual Cost Impact	Basis of Residual Schedule Impact
4D	Additional requirements imposed by Tidewater for site investigations	Controlled site. Additional requirements for working on site are probable.	Cost impacts associated with implementing additional requirements.	Schedule impact associated with implementing additional requirements and notification requirements.	Accept	Coordinate with NGrid to identify requirements before mobilizing to the site for investigations.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
5D	Stakeholder-requested scope changes	The NBC has requested scope changes.	Cost associated with additional design and investigation efforts. Costs associated with re-design will increase as design progresses.	Schedule impacts associated re-design efforts and obtaining supplemental information through remobilization of subconsultants.	Accept	Coordinate with NBC and PM/CM on a routine basis to ensure expectations are clear and identify and incorporate any changes early in the design process, where possible.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
6D	No provisions for NBC project elements made during Tidewater capping project construction	Tidewater capping project is scheduled to be constructed before Contract IIIA-5, so potential to disturb constructed cap exists.	Cost include repairs to cap disturbances and disposal of hazardous soil not previously managed by National Grid.	Schedule impacts associated with repairing cap disturbances and managing hazardous material.	Mitigate	Coordinate with NGrid to coordinate NBC design features that will affect completed NGrid capping work so NGrid can make provisions to limit impacts to cap. NGrid is advancing construction. Opportunities to reuse soil as part of the NGrid project are lessened due to respective construction schedules.	Residual risk likelihood possible due to potential miscommunications between NBC / NGrid and/or alignment modifications after NGrid construction commences.	Cost risk reduced if coordination measures implemented. Factors in clean corridors for open cut construction and gaps in geomembrane cap to accommodate structures.	Schedule impact reduced by coordinated provisions.
Construction									
1C	Microtunneling - Selected boring tools are ineffective, premature wearing	Assumes subsurface conditions consistent with those presented in the GDR. Based on accurate information, improper tool selection from qualified microtunneling contractors is unlikely.	Cost associated with contractor's labor and equipment downtime, lost productivity	Schedule impacts associated with removing ineffective tools from the site, re-evaluation of subsurface conditions, and mobilization of more-effective boring solutions.	Transfer	Contractor responsible for selecting boring tools	No change from pre-strategy assumptions	Contractor bears cost of improper tool selection. Cost risk transferred.	No change from pre-strategy assumptions
2C	Microtunneling - Equipment failure	Mechanical failure of specialized equipment is possible.	Cost associated with contractor's labor and equipment downtime, lost productivity due to mechanical failure of TBM, excavation of recovery pit to retrieve TBM	Schedule impacts associated with construction of recovery pit to retrieve TBM, lost productivity	Transfer	Contractor responsible for providing and maintaining equipment in good working order. No compensation will be provided due to Contractor's equipment failure.	Contractor will test equipment prior to commencing microtunneling operations	Contractor bears cost of equipment failure. Cost risk transferred.	No change from pre-strategy assumptions
3C	Microtunneling - Obstruction	Obstructions associated with microtunneling are an inherent risk to the technique, elevated due to filled nature of the Tidewater site.	Cost associated with contractor's labor and equipment downtime, lost productivity due to obstruction, excavation of recovery pit to retrieve TBM	Schedule impacts associated with construction of recovery pit to retrieve TBM, lost productivity	Mitigate	Make provisions in Contract to allow for construction of a recovery pit due to obstruction.	No change from pre-strategy assumptions	Anticipated cost associated with a recovery pit better defined.	No change from pre-strategy assumptions
4C	Insufficient Support-of-Excavation (SOE) at structures	SOE required at all structures based on depth of excavation.	Cost associated with contractor's labor and equipment downtime, SOE re-design costs, SOE repairs	Schedule impacts associated with SOE failure	Transfer	Contractor responsible for SOE design and construction.	No change from pre-strategy assumptions	Contractor bears cost of SOE failure and cure. Cost risk transferred.	No change from pre-strategy assumptions
4C2	Difficulty installing circular MTBM shafts due to obstructions	Filled nature of the site at the proposed shaft locations introduces associated with drilled SOE features.	Cost associated with potential redesign of SOE system, increased dewatering costs, and/or obstruction removal.	Schedule impacts associated with redesign of SOE and/or removal of obstruction.	Transfer	Contractor responsible for designing SOE. Potential mitigation for pre-trenching may be cost-prohibitive as compared with accepting risk.	No change from pre-strategy assumptions	Contractor bears cost of SOE failure and cure. Cost risk transferred.	No change from pre-strategy assumptions
5C	Insufficient dewatering at structures	Dewatering and/or groundwater cutoff / management required at all structures based on groundwater data obtained and provided.	Cost associated with contractor's labor and equipment downtime, implementation of additional dewatering measures (wells, pumps, etc.), additional groundwater treatment measures	Schedule impacts associated with curing dewatering system failure (drilling additional wells, mobilizing additional equipment)	Transfer	Contractor responsible for dewatering design and implementation.	No change from pre-strategy assumptions	Contractor bears cost to cure dewatering operations. Cost risk transferred.	No change from pre-strategy assumptions
5C2	Watertight MTBM shafts cannot be achieved	Bottom of SOE located within the water table. Dependent upon good groundwater cutoff at bedrock surface.	Cost associated with additional dewatering handling, treatment, and discharge and/or grouting at rock interface to minimize infiltration.	Schedule impacts associated with additional measures taken.	Transfer	Contractor responsible for SOE and dewatering design.	No change from pre-strategy assumptions	Contractor bears cost of SOE failure / additional dewatering. Cost risk transferred.	No change from pre-strategy assumptions
6C	Insufficient dewatering for utility trenching operation	Dewatering and/or groundwater cutoff / management required at most utility trenching locations based on groundwater data obtained and provided.	Cost associated with contractor's labor and equipment downtime, implementation of additional dewatering measures (wells, pumps, etc.), additional groundwater treatment measures	Schedule impacts associated with curing dewatering system failure (drilling additional wells, mobilizing additional equipment)	Transfer	Contractor responsible for dewatering design and implementation.	No change from pre-strategy assumptions	Contractor bears cost to cure dewatering operations. Cost risk transferred.	No change from pre-strategy assumptions
7C	Improper management of Existing Outfalls / Flow during construction	Existing outfall flow must be managed during construction. Some existing infrastructure will be out of service during the construction process.	Fines and penalties associated with mismanagement of existing outfall flow.	Limited schedule impact associated with implementing cure measures.	Transfer	Contract Documents to require Contractor submit an existing flow management plan	No change from pre-strategy assumptions	Contractor bears cost to cure mismanaged outfall operations and associated penalties. Cost risk transferred.	No change from pre-strategy assumptions
Environmental									
1E	Tidewater - Contamination migration during GW management	Known presence of contaminated groundwater on site in conjunction with construction activities within groundwater table. Utility installation providing preferential pathway for groundwater migration.	Remediation of downstream properties; testing; property value reduction; regulatory fines; enhanced environmental monitoring	Project delays while groundwater management issues addressed	Mitigate	Eliminate groundwater migration at structures with SOE measures to ensure full groundwater cutoff (i.e. secant pile construction). Install benotnite clay dams along sewer pipe alignment to minimize groundwater migration through pipe bedding (where sewer pipes are bedded with stone).	Measures implemented to mitigate groundwater migration effectively reduce the likelihood of occurrence.	No change from pre-strategy assumptions	No change from pre-strategy assumptions
2E	Contamination encountered within the project area, outside of Tidewater Site	Project site (outside of Tidewater) located in an urban fill area, where encountering low level contamination is a possibility.	Costs include special handling / disposal of soil, possible groundwater treatment	Minimal project delays associated with disposal facility administration.	Mitigate	Conduct soil borings and analyze samples taken outside the Tidewater site for presence of contaminants	Soil samples will not reduce the likelihood of encountering contamination, but will identify if risk is elevated (if contamination is encountered in sampling program.)	No change from pre-strategy assumptions	No change from pre-strategy assumptions
Stakeholder Engagement									
1SE	Charter School files complaint due to construction activities	Construction activities will generate dust and noise in close proximity to the school. Construction hours coincide with schooltime hours.	Public relations response costs;	Possible temporary shutdown until acceptable mitigation measures can be implemented.	Mitigate	Visual and noise-mitigating barrier between construction activity and school minimize risk of disruption	Stakeholder history with activities on Tidewater site makes complaint from school likely, regardless of activity and mitigation measures employed.	No change from pre-strategy assumptions	No change from pre-strategy assumptions

NBC Phase III CSO Program									
Contract IIIA-5 - Basis of Risk Register									
Updated: 3/23/2020									
Risk ID	Risk Title	Basis of Likelihood Impact	Basis of Cost Impact	Basis of Schedule Impact	Strategy	Basis of Approach	Basis of Residual Likelihood Impact	Basis of Residual Cost Impact	Basis of Residual Schedule Impact
2SE	City of Pawtucket changes Development Plans	At start of project, no development plans at NGrid Tidewater Site. Development plans at Town Landing site in preliminary stages with no recognized financial backing. After project commenced, new soccer stadium development proposed for both sites.	Re-design costs; cost of additional unanticipated coordination; potential rework due to changes in development.	Redesign of proposed consolidation conduit facilities; Coordination with developer; Uncertainty of developer's design due to the early stage of development	Accept	Developer plans are very preliminary. DC to coordinate with developer to the extent possible to minimize potential impacts to designed improvements from anticipated development.	No change from pre-strategy assumptions	No change from pre-strategy assumptions. Cost impacts will become greater if changes are required to accommodate development later in the design process.	No change from pre-strategy assumptions. Schedule impacts will become greater if changes are required to accommodate development later in the design process.
3SE	National Grid Changes construction Phasing	NGrid's plan for capping the site is nearing construction. Changes to construction phasing are unlikely at this point.	Minimal costs. Project team accepts that capping project will precede NBC project and cap restoration efforts will be required as part of the NBC project.	Minimal schedule impact. Project team accepts that capping project will precede NBC project and cap restoration efforts will be required as part of the NBC project.	Accept	Coordinate with NGrid / GZA to identify appropriate cap restoration measures to be incorporated into NBC documents.	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
4SE	Resident / business claims of property damage due to construction vibrations	Property damage caused by construction operations are possible.	Costs associated with damage assessment, repairs, relocation of stakeholders (if necessary)	Minimal schedule impact. Assumes mitigation / restoration measures performed during active construction.	Transfer	Contractor to conduct pre-construction site survey and maintain builder's risk insurance	No change from pre-strategy assumptions	Contractor (or Contractor's insurance carrier) bears costs associated with assessment / repair of property damage. Cost risk transferred.	No change from pre-strategy assumptions
5SE	Vehicular access to private property / access to private parking lots	Utility construction within travelled right-of-ways generally impact access to abutting properties at some point during construction.	Limited cost implications associated with public outreach. Potential costs associated with temporary access provisions.	Limited schedule impact associated with potential temporary access provisions.	Avoid	Proposed alignment sites a portion of the work zone outside the travelled right-of-way. Alignment within right-of-way proposed to be installed by trenchless construction techniques, limiting surface disturbance to access locations.	See "Basis of Approach"	Limited cost implications associated with public outreach, if necessary.	No change from pre-strategy assumptions
Financial									
1F	OPCC exceeds project budget	Estimated project costs may exceed project budget with larger contingencies at earlier design stages. Risk likelihood may be reduced as design progresses.	Cost associated with value engineering design to work within project budget.	Schedule impact associated with value engineering activities.	Mitigate	Prepare OPCC at various project design milestones and course-correct / value-engineer solutions as needed.	Some elements may not be able to be value engineered out for a successful project. Discuss accepting minor exceedences at lated design stages, if necessary.	Review of OPCC at regular design intervals will reduce cost impact risk.	Review of OPCC at regular design intervals will reduce schedule impact risk.
2F	Reduction in SRF funding availability	Project identified on CWSRF CY2020 Project Priority List	Cost associated with applying for and securing funding from alternative source; Potential for inferior borrowing terms	Procurement impacts associated with securing project funding from alternative source	Accept	None	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
Land Acquisition / Easements									
1LA	Complications in acquiring easement on Tidewater site	All parties appear to accept that NBC will require an easement. NBC maintains eminent domain powers, if necessary.	Cost associated with redesigning an alternate alignment to get off Tidewater site with all infrastructure.	Schedule impacts associated with redesigning an alternate alignment to get off Tidewater site.	Mitigate	NBC, PM/CM, and Designer coordinating with NGrid on required alignment	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
3LA	Complications in acquiring easement on Town Landing site	All parties appear to accept that NBC will require an easement. NBC maintains eminent domain powers, if necessary. Could more easily relocate off Town Landing parcel than Tidewater parcel.	Cost associated with redesigning an alternate alignment to get off Town Landing site with all infrastructure.	Schedule impacts associated with redesigning an alternate alignment to get off Town Landing site.	Mitigate	NBC, PM/CM, and Designer coordinating with City of Pawtucket on required alignment	No change from pre-strategy assumptions	No change from pre-strategy assumptions	No change from pre-strategy assumptions
Operations & Maintenance									
1OM	Floatables from Diversion Structure cannot be removed	Floatables will accumulate in diversion structure, eventually requiring increased maintenance at GSS or overtopping screen and discharging to outfall.	Increased maintenance recurrence at GSS and fines/penalties associated with floatables discharging to river.	No identifiable schedule impact.	Mitigate	Design shall incorporate access directly above floatables screen at diversion structure to allow NBC O&M personnel to vacuum floatables from structure.	With proper access to floatables screen, likelihood of floatables discharging over screen will be rare.	No change from pre-strategy assumptions	No change from pre-strategy assumptions
2OM	River water level higher than diversion structure weir, enters consolidation conduit	Flood stage elevation of river near OF-217 is higher than proposed weir elevation at diversion structure, allowing river water into consolidation conduit during flood events.	Fines and penalties associated with overflows caused partly by Seekonk River taking capacity within the consolidation conduit.	No identifiable schedule impact.	Mitigate	Provide measure to keep river water out of consolidation conduit.	Only situation where river water can enter the consolidation conduit is due to a malfunction of the tide gate during a flood event.	No change from pre-strategy assumptions	No change from pre-strategy assumptions

APPENDIX 8
OPINION OF PROBABLE
CONSTRUCTION COST

90% OPCC Submittal REV01
Phase III Combined Sewer Overflow Program
IIIA-5 OF-217 Consolidation Conduit

Prepared for



Prepared by



April 19, 2021

Summary:

City Point Partners has performed a cost estimate analysis of the Phase III Combined Sewer Overflow Program – OF-217 Consolidation Conduit (IIIA-5), Contract No. 308.05C, based on plans and specifications dated April 2021 as well communications with team members from BETA and McMillen Jacobs. The pricing was based on current labor rates, material pricing from database from Sage estimating software, and other reference databases like RIDOT Weighted Average Unit Prices.

Contract IIIA-5 OF-217 Consolidation Conduit includes construction of precast OF-217 Diversion Structures, precast Reconnection Structure, and precast manhole structures. It includes approximately 1540 linear feet of Microtunneling operation, 350 linear feet of 48” RCP – Consolidation Conduit, 450 linear feet of 48” RCP - Outfall and 155 linear feet of 12” RCP in open trench.

The total assessment of the Contract IIIA-5 has been calculated for an estimated value of **\$15,434,348**.

Assumptions:

Contract IIIA-5:

1. Support of Excavation: Secant Piles will be used as SOE for MH-217-6 and MH-217-7. Shafts for MH-217-6 & 7 are assumed to be 20’ in diameter. Soldier Pile and Lagging will be used for the rest of the structures and open trenches for piping.
2. Dewatering: Assumed 5 wells monitored and capped @ 100GPM for open trenching and 2 wells each for MH-217-5 and 2 sump holes 20’ deep each for MH-217-6 & 7.
3. Trenchless Construction: IIIA-5 includes approximately 1540 LF of 48” RCP Microtunneling operation. Assumed productivity of 30 lf/day and mobilization of \$300,000 /job
4. Open Trenching: Assumed 12” of bedding, 36” cover for all piping and soldier pile & lagging for excavation greater than 12’ depths and trench boxes for excavations less than 12’ depths.
5. Assumed 2 acres of clearing and grubbing.
6. Temporary Services, Trailers, Erosion Control, Final Cleaning, Site Security, Contractor Health & Safety etc. included in General Requirements.
7. The construction start date is assumed to be January 17, 2022 and end date as April 12, 2023. Based on these assumptions, the escalation is calculated at **4.68%**. (Recommended but not included in the estimate.)

Markups:

Overhead & Profit	12%
Contingency	15%

Additional References:

The following sources were used in preparation of this estimate in addition to plans and specifications issued by Beta:

Stantec

- "Phase III CSO Program, Conceptual Design for Consolidation Conduits and Regulator Modifications - Technical Memorandum, January 25, 2019" for the Narragansett Bay Commission, prepared by Stantec.

RIDOT

- "RI Department of Transportation, Plans, Profiles and Sections of Proposed Bridge Replacement, Pawtucket Bridge No. 550, I-95 Over the Seekonk River, Volume 3 Bridge Plans, RI Contract No. 2010-CB-004, FA Project Nos. BRO-0550(003), IM-0550(004), IMG-0550(005), Length =0.9 miles, Commonwealth Engineers and Consultants, Inc. Providence RI, April 2010"
- "RI Department of Public Works, Division of Roads and Bridges, Plan, Profile and Sections of Proposed State Highway, Division St. Project, Contract Three, RIFA Project NO. I-01(11) Length 0723 Miles, Contract Number 5753, April 1957"
- "Construction Stage Soil Management Plan for the Pawtucket River Bridge #550 Replacement and Improvements, For Commonwealth Engineers and Consultants, Inc., DEM Case #2009-13, August 2009" by Wright Pierce
- Site investigation Report of the Phase II and III ESA Work Associated with Pawtucket Bridge #550 Replacement and Improvements for Commonwealth Engineers and Consultants, Inc., DEM Case #2009-13, Volume 1 and Volume 2, August 2009" by Wright Pierce
- Remedial Action Work Plan for the Pawtucket Bridge #550 Replacement and Improvements for Commonwealth Engineers and Consultants, Inc., DEM Case #2009-13, October 2009, Revised December 2009" by Wright Pierce

City of Pawtucket

- City of Pawtucket, Seekonk/Blackstone River Wall Repair Project, June 10, 2011, Prepared for: City of Pawtucket, Prepared by: Fuss and O'Neill Inc.

Tidewater Property

- "Site Investigation Data Report, Former Tidewater MGP and Power Plant, Pawtucket, Rhode Island, RIDEM Case No. 95-022, Prepared for RIDEM, OWR, Providence Rhode Island, Prepared by: GZA GeoEnvironmental, Inc., On Behalf of National Grid, Waltham MA, Date: January 2011."
- "Former Tidewater Facility, Pawtucket, Rhode Island, Sitewide Remedy Design, Permit Set, August 2019, Prepared by: GZA GeoEnvironmental, Inc.,

Estimate submitted by

Vashisht Reddy – Project Controls Specialist
Apoorva Paruchuri – Lead Project Controls Specialist
Jim Stetson – VP Project Controls
City Point Partners

Bid Item	Description	Takeoff Quantity	Grand Total Price	Grand Total Amount
1	Construct OF-217 Consolidation Conduit	1.00 LS	11,071,763.13 /LS	11,071,763
2	Miscellaneous Utility Allowance	1.00 ALLOW	200,000.01 /ALLOW	200,000
3	Unforeseen Underground Obstruction Allowance	1.00 ALLOW	499,999.99 /ALLOW	500,000
4	Mobilization/Demobilization	1.00 LS	2,297,651.60 /LS	2,297,652
6	Rock Excavation and Disposal	200.00 CY	95.25 /CY	19,050
11	Disposal of Excess Soil - Category #1	1,100.00 TON	85.73 /TON	94,298
12	Disposal of Excess Soil - Category #2	850.00 TON	352.99 /TON	300,038
13	Disposal of Excess Soil - Category #3	200.00 TON	342.90 /TON	68,580
14	Disposal of Excess Soil - Category #4	200.00 TON	342.90 /TON	68,580
15	Disposal of Tidewater Property Soil	2,300.00 TON	354.08 /TON	814,388

Estimate Totals

Description	Amount	Totals	Hours	Rate	Cost Basis	Cost per Unit	Percent of Total
Labor	3,280,541		47,233,489 hrs				21.25%
Material	944,729						6.12%
Subcontract	449						0.00%
Equipment	1,253,168		89,214,297 hrs				8.12%
Other	6,674,143						43.24%
	<u>12,153,030</u>	12,153,030					78.74%
Overhead & Profit	1,458,364			12.000 %	T		9.45%
Design Contingency	1,822,954			15.000 %	T		11.81%
	<u>3,281,318</u>	15,434,348					21.26%
Total		15,434,348					100.00%

Location	Total Amount	Grand Total Amount
ALLOWANCES	551,181	700,000
CONSOLIDATION CONDUIT MICROTUNNELING	5,795,201	7,359,906
CONSOLIDATION CONDUIT OPEN CUT	1,488,490	1,890,382
GENERAL REQUIREMENTS	1,809,174	2,297,652
MANAGEMENT OF EXCESS SOILS	1,059,750	1,345,883
SITE	856,074	1,087,214
STRUCTURES	593,158	753,311

Estimate Totals

Description	Amount	Totals	Hours	Rate	Cost Basis	Cost per Unit	Percent of Total
Labor	3,280,541		47,233.489 hrs				21.25%
Material	944,729						6.12%
Subcontract	449						0.00%
Equipment	1,253,168		89,214.297 hrs				8.12%
Other	6,674,143						43.24%
	12,153,030	12,153,030					78.74%
Overhead & Profit	1,458,364			12.000 %	T		9.45%
Design Contingency	1,822,954			15.000 %	T		11.81%
	3,281,318	15,434,348					21.26%
Total		15,434,348					

Location	Component	CSI Div	Bid Item	Description	Takeoff Quantity	Labor Price	Labor Cost/Unit	Labor Amount	Material Price	Material Amount	Sub Amount	Equip Price	Equip Amount	Other Amount	Total Cost/Unit	Total Amount	Grand Total Price	Grand Total Amount	
		01		GENERAL CONDITIONS															
	Erosion Control		4	Bonds, Insurance & Permits	1.00 LS	-	-	-	-	-	-	-	-	100,000	100,000.00 /LS	100,000	127,000.00 /LS	127,000	
		01		GENERAL CONDITIONS															
	Final Cleaning		4	Erosion Control	1.00 LS	-	-	-	-	-	-	-	-	100,000	100,000.00 /LS	100,000	127,000.00 /LS	127,000	
		01		GENERAL CONDITIONS															
	Mobilization		4	Final Cleaning	1.00 LS	-	-	-	-	-	-	-	-	50,000	50,000.00 /LS	50,000	63,500.00 /LS	63,500	
		01		GENERAL CONDITIONS															
	OSHA Training		4	Mobilization/Demobilization	1.00 LS	-	-	-	-	-	-	-	-	180,000	180,000.00 /LS	180,000	228,600.00 /LS	228,600	
		01		GENERAL CONDITIONS															
	PPE		4	OSHA Training	1.00 LS	-	-	-	-	-	-	-	-	20,000	20,000.00 /LS	20,000	25,400.00 /LS	25,400	
		01		GENERAL CONDITIONS															
			4	Respirator mask only, full face, silicon	20.00 ea	-	-	-	287.00 /ea	5,740	-	-	-	-	287.00 /ea	5,740	364.49 /ea	7,290	
			4	Respirator cartridges, dust or asbestos, 2 req'd per mask	20.00 ea	-	-	-	4.76 /ea	95	-	-	-	-	4.76 /ea	95	6.05 /ea	121	
			4	Self contained breathing apparatus with full face piece, 60 minute	20.00 ea	-	-	-	3,000.00 /ea	60,000	-	-	-	-	3,000.00 /ea	60,000	3,810.00 /ea	76,200	
			4	Encapsulating suits, limited use, level B	20.00 ea	-	-	-	405.00 /ea	8,100	-	-	-	-	405.00 /ea	8,100	514.35 /ea	10,287	
			4	Over boots, Neoprene	20.00 pr	-	-	-	31.00 /pr	620	-	-	-	-	31.00 /pr	620	39.37 /pr	787	
			4	Gloves, Neoprene coated	20.00 pr	-	-	-	41.50 /pr	830	-	-	-	-	41.50 /pr	830	52.71 /pr	1,054	
	Safety Plan		4	Health and Safety Plan	1.00 LS	-	-	-	-	-	-	-	-	25,000	25,000.00 /LS	25,000	31,750.00 /LS	31,750	
		01		GENERAL CONDITIONS															
	Supervision/GC Staff		4	Field Personnel, clerk, average - 50% of Project Duration	36.00 week	485.00 /week	485.00 /week	17,460	-	-	-	-	-	-	485.00 /week	17,460	615.95 /week	22,174	
			4	Field engineer, average - 50% of Project Duration	36.00 week	1,500.00 /week	1,500.00 /week	54,000	-	-	-	-	-	-	1,500.00 /week	54,000	1,905.00 /week	68,580	
			4	Full Time Site Safety Representative	72.00 week	3,000.00 /week	3,000.00 /week	216,000	-	-	-	-	-	-	3,000.00 /week	216,000	3,810.00 /week	274,320	
			4	Field Personnel, general purpose laborer, average	72.00 week	1,600.00 /week	1,600.00 /week	115,200	-	-	-	-	-	-	1,600.00 /week	115,200	2,032.00 /week	146,304	
			4	Full Time Flagger	72.00 week	1,850.00 /week	1,850.00 /week	133,200	-	-	-	-	-	-	1,850.00 /week	133,200	2,349.50 /week	169,164	
			4	Field Personnel, project manager, average - 30% of Project Duration	21.60 week	2,450.00 /week	2,450.00 /week	52,920	-	-	-	-	-	-	2,450.00 /week	52,920	3,111.50 /week	67,208	
			4	Field Personnel, superintendent, average - 70% of Project Duration	50.40 week	2,275.00 /week	2,275.00 /week	114,660	-	-	-	-	-	-	2,275.00 /week	114,660	2,889.25 /week	145,618	
			4	Scheduling, computer-update	20.00 ea	-	-	-	-	-	-	-	-	-	29,000	1,450.00 /ea	29,000	1,841.50 /ea	36,830
	Temp Traffic Control		4	Detour sign, reflective aluminum, MUTCD, 30" x 15", post mounted	2.00 ea	114.97 /mh	45.99 /ea	92	3.99 /ea	8	-	-	-	-	49.98 /ea	100	63.47 /ea	127	
			4	Detour sign, reflective aluminum, MUTCD, 24" x 12", post mounted	2.00 ea	114.97 /mh	45.99 /ea	92	2.56 /ea	5	-	-	-	-	48.55 /ea	97	61.66 /ea	123	
			4	Detour sign, reflective aluminum, MUTCD, 30" x 24", post mounted	8.00 ea	114.97 /mh	45.99 /ea	368	6.39 /ea	51	-	-	-	-	52.38 /ea	419	66.52 /ea	532	
			4	Detour sign, reflective aluminum, MUTCD, 21" x 15", post mounted	2.00 ea	114.97 /mh	45.99 /ea	92	2.80 /ea	6	-	-	-	-	48.79 /ea	98	61.96 /ea	124	
			4	Detour sign, reflective aluminum, MUTCD, 24" x 24", post mounted	1.00 ea	114.97 /mh	45.99 /ea	46	5.11 /ea	5	-	-	-	-	51.10 /ea	51	64.90 /ea	65	
			4	Detour sign, reflective aluminum, MUTCD, 36" x 36", post mounted	4.00 ea	114.97 /mh	45.99 /ea	184	11.50 /ea	46	-	-	-	-	57.49 /ea	230	73.01 /ea	292	
			4	Detour sign, reflective aluminum, MUTCD, 48" x 30", post mounted	1.00 ea	114.97 /mh	45.99 /ea	46	12.78 /ea	13	-	-	-	-	58.77 /ea	59	74.64 /ea	75	
			4	Detour sign, reflective aluminum, MUTCD, 60" x 30", post mounted	2.00 ea	114.97 /mh	45.99 /ea	92	15.97 /ea	32	-	-	-	-	61.96 /ea	124	78.68 /ea	157	
			4	Detour sign, reflective aluminum, MUTCD, 30" x 12", post mounted	23.00 ea	114.97 /mh	45.99 /ea	1,058	3.19 /ea	73	-	-	-	-	49.18 /ea	1,131	62.45 /ea	1,436	
	Temp. Facilities/Util		4	Temporary Heat, per week, 12 hours per day, incl. fuel and operation	2,600.00 c fl	85.27 /mh	13.64 /c fl	35,472	100.00 /m sf	-	-	-	-	-	13.64 /c fl	35,472	17.33 /c fl	45,050	
			4	Office Trailer, furnished, buy, 50' x 10', excl. hookups	2.00 ea	85.27 /mh	2,273.87 /ea	4,548	29,300.00 /ea	58,600	-	-	-	-	31,573.87 /ea	63,148	40,098.81 /ea	80,198	
			4	Office Trailer, delivery, add per mile	150.00 mile	-	-	-	12.00 /mile	1,800	-	-	-	-	12.00 /mile	1,800	15.24 /mile	2,286	
			4	Storage Boxes, rent per month, 20' x 8'	12.00 ea	-	-	-	84.50 /ea	1,014	-	-	-	-	84.50 /ea	1,014	107.32 /ea	1,288	
			4	Field Office Expense, office equipment rental, average	18.00 mo	-	-	-	205.00 /mo	3,690	-	-	-	-	205.00 /mo	3,690	260.35 /mo	4,686	
			4	Field Office Expense, office supplies, average	18.00 mo	-	-	-	82.00 /mo	1,476	-	-	-	-	82.00 /mo	1,476	104.14 /mo	1,875	
			4	Field Office Expense, telephone bill; avg. bill/month, incl. long dist.	18.00 mo	-	-	-	86.00 /mo	1,548	-	-	-	-	86.00 /mo	1,548	109.22 /mo	1,966	
			4	Field Office Expense, field office lights & HVAC	18.00 mo	-	-	-	161.00 /mo	2,898	-	-	-	-	161.00 /mo	2,898	204.47 /mo	3,680	
			4	Rent toilet portable chemical	540.00 day	-	-	-	-	-	-	14.25 /day	7,695	-	14.25 /day	7,695	18.10 /day	9,773	
			4	Barricades, traffic cones, PVC, 28" high	500.00 ea	-	-	-	17.75 /ea	8,875	-	-	-	-	17.75 /ea	8,875	22.54 /ea	11,271	
			4	Temporary Fencing, chain link, rented up to 12 months, 6' high, 11 ga, over 1000'	2,000.00 lf	75.61 /mh	4.03 /lf	8,065	3.19 /lf	6,380	-	-	-	-	7.22 /lf	14,445	9.17 /lf	18,345	
			4	Project Signs, sign, high intensity reflectorized, buy, excl. posts	100.00 ea	-	-	-	25.00 /ea	2,500	-	-	-	-	25.00 /ea	2,500	31.75 /ea	3,175	
			4	Rubbish handling, dumpster, 20 C.Y., 8 ton capacity, weekly rental, includes one dump per week, cost to be added to demolition cost.	72.00 week	-	-	-	565.00 /week	40,680	-	-	-	-	565.00 /week	40,680	717.55 /week	51,664	
	Testing/Inspection		4	Testing and Inspection (Includes Weekly VOC Testing)	1.00 LS	-	-	-	-	-	-	-	-	338,000	338,000.00 /LS	338,000	429,260.00 /LS	429,260	
	Traffic Drums		4	Installation Temporary Traffic Drums	120.00 ea	114.97 /mh	5.00 /ea	600	-	-	-	14.40 /hour	200	-	6.67 /ea	800	8.47 /ea	1,016	
	MANAGEMENT OF EXCESS SOILS																		
	Soil Disposal	31		EARTHWORK															
			15	Tidewater Property Soil Disposal, Contaminated	1,425.00 CY	72.70 /mh	217.12 /CY	309,398	-	-	-	38.99 /mh	331,852	-	450.00 /CY	641,250	571.50 /CY	814,388	
			11	City Streets Soil Disposal, Category 1	675.00 CY	72.70 /mh	53.07 /CY	35,825	-	-	-	38.99 /mh	38,425	-	110.00 /CY	74,250	139.70 /CY	94,298	
			12	Town Landing Property Soil Disposal, Contaminated, Category 2	525.00 CY	72.70 /mh	217.12 /CY	113,989	-	-	-	38.99 /mh	122,261	-	450.00 /CY	236,250	571.50 /CY	300,038	
			13	Town Landing Property Soil Disposal, Contaminated, Category 3	120.00 CY	72.70 /mh	217.12 /CY	26,055	-	-	-	38.99 /mh	27,945	-	450.00 /CY	54,000	571.50 /CY	68,580	
			14	Town Landing Property Soil Disposal, Contaminated, Category 4	120.00 CY	72.70 /mh	217.12 /CY	26,055	-	-	-	38.99 /mh	27,945	-	450.00 /CY	54,000	571.50 /CY	68,580	

Location	Component	CSI Div	Bid Item	Description	Takeoff Quantity	Labor Price	Labor Cost/Unit	Labor Amount	Material Price	Material Amount	Sub Amount	Equip Price	Equip Amount	Other Amount	Total Cost/Unit	Total Amount	Grand Total Price	Grand Total Amount	
SITE																			
	Access Road																		
		32		EXTERIOR IMPROVEMENTS															
			1	Processed Gravel, 12"deep	3,611.00 sy	92.93 /mh	2.40 /sy	8,666	20.78 /sy	75,038	-	93.94 /mh	6,571	-	25.00 /sy	90,275	31.75 /sy	114,649	
		33		UTILITIES															
			1	Geotextile Fabric	3,611.00 sy	1,209.76 /cd	0.50 /sy	1,820	1.50 /sy	5,417	-	-	-	-	2.00 /sy	7,237	2.55 /sy	9,191	
	Clear & Grub																		
		31		EARTHWORK															
			1	Clearing & grubbing (Assume 2 Acres)	2.00 acre	77.53 /mh	3,721.30 /acre	7,443	-	-	-	82.47 /mh	7,917	-	7,679.71 /acre	15,359	9,753.23 /acre	19,506	
	Demo Tank Holder #4																		
		02		SITWORK & DEMOLITION															
			1	Cutout demolition, concrete, slab on grade, bar reinforced, to 24" thick, Tank Holder #4	1,500.00 sf	76.28 /mh	25.08 /sf	37,615	-	-	-	5.85 /mh	2,885	-	27.00 /sf	40,500	34.29 /sf	51,435	
			1	Demolition, concrete, walls, bar reinforced, 6-12 C.F	1,650.00 cf	76.28 /mh	13.93 /cf	22,987	-	-	-	5.85 /mh	1,763	-	15.00 /cf	24,750	19.05 /cf	31,432	
			1	Rubbish handling, dumpster, 40 C.Y., 13 ton capacity, weekly rental, includes one dump per week	1.00 week	-	-	-	775.00 /week	775	-	-	-	-	775.00 /week	775	984.25 /week	984	
			1	Rubbish handling, 100' haul, load, haul to chute and dumping into chute	61.11 cy	75.61 /mh	73.32 /cy	4,481	-	-	-	-	-	-	73.32 /cy	4,481	93.12 /cy	5,690	
			1	Rubbish handling, loading & trucking, chute loaded, including 2 mile haul	61.11 cy	75.72 /mh	53.84 /cy	3,290	-	-	-	67.85 /mh	737	-	65.90 /cy	4,027	83.70 /cy	5,115	
	Demo Tank Holder #8																		
		02		SITWORK & DEMOLITION															
			1	Cutout demolition, concrete, slab on grade, bar reinforced, to 24" thick (Portion of Tank Holder #8 Demo'ed for MH 217-7)	1,500.00 sf	76.28 /mh	25.08 /sf	37,615	-	-	-	5.85 /mh	2,885	-	27.00 /sf	40,500	34.29 /sf	51,435	
	Ductbank A-A																		
		02		SITWORK & DEMOLITION															
			1	Cycle hng(,load,travel,unload dump&retrn) time per cycle,excvt'd borrow,loose cubic yards,15 min ld/wt/,16.5 truck,cycle 20 miles,35 mph,loading eqmnt	7.50 lcy	80.85 /mh	4.34 /lcy	33	-	-	-	38.08 /mh	31	-	8.43 /lcy	63	10.71 /lcy	80	
		03		CONCRETE															
			1	C.I.P. concrete forms, footing, continuous wall, plywood, 4 use, includes erecting, bracing, stripping and cleaning	1,260.00 sfca	116.68 /mh	7.70 /sfca	9,700	2.11 /sfca	2,652	-	-	-	-	9.80 /sfca	12,352	12.45 /sfca	15,687	
			1	Structural concrete,ready mix,normal weight,4000 psi,includes local aggregate,sand,portland cement and water,excludes all additives and treatments	30.00 cy	-	-	-	113.15 /cy	3,395	-	-	-	-	113.15 /cy	3,395	143.70 /cy	4,311	
			1	Structural concrete, placing, grade beam, direct chute, includes vibrating, excludes material	30.00 cy	121.94 /mh	39.02 /cy	1,171	-	-	-	3.20 /mh	10	-	39.36 /cy	1,181	49.99 /cy	1,500	
		31		EARTHWORK															
			1	Base spacer, plastic duct, type DB, 6" diameter, installed by direct burial in duct bank	35.00 ea	111.82 /mh	2.80 /ea	98	4.44 /ea	155	-	-	-	-	7.24 /ea	253	9.19 /ea	322	
			1	Disposal, soil disposal charges, in-state, excl. haul	7.50 CY	-	-	-	/CY	-	347	-	-	-	46.24 /CY	347	58.73 /CY	440	
			1	Reinforcing Steel #4 A615, grade 60, incl labor for accessories - Rebar Ductbank Cage	1,500.00 lb	101.71 /mh	0.77 /lb	1,162	0.51 /lb	765	-	-	-	-	1.28 /lb	1,927	1.63 /lb	2,448	
			1	Excavating, trench or continuous footing, common earth, 3/4 C.Y. excavator, 6' to 10' deep, excludes sheeting or dewatering	15.00 bcy	95.28 /mh	6.78 /bcy	102	-	-	-	83.70 /mh	45	-	9.75 /bcy	146	12.39 /bcy	186	
			1	Backfill and compact, by hand, 6" layers, air rammer/tamper	7.50 ecy	86.59 /mh	18.23 /ecy	137	-	-	-	6.74 /mh	11	-	19.65 /ecy	147	24.95 /ecy	187	
	Ductbank B-B																		
		02		SITWORK & DEMOLITION															
			1	Cycle hng(,load,travel,unload dump&retrn) time per cycle,excvt'd borrow,loose cubic yards,15 min ld/wt/,16.5 truck,cycle 20 miles,35 mph,loading eqmnt	2.20 lcy	80.85 /mh	4.34 /lcy	10	-	-	-	38.08 /mh	9	-	8.43 /lcy	19	10.70 /lcy	24	
		03		CONCRETE															
			1	C.I.P. concrete forms, footing, continuous wall, plywood, 4 use, includes erecting, bracing, stripping and cleaning	880.00 sfca	116.68 /mh	7.70 /sfca	6,774	2.11 /sfca	1,852	-	-	-	-	9.80 /sfca	8,627	12.45 /sfca	10,956	
			1	Structural concrete,ready mix,normal weight,4000 psi,includes local aggregate,sand,portland cement and water,excludes all additives and treatments	4.30 cy	-	-	-	113.15 /cy	487	-	-	-	-	113.15 /cy	487	143.70 /cy	618	
			1	Structural concrete, placing, grade beam, direct chute, includes vibrating, excludes material	4.30 cy	121.94 /mh	39.02 /cy	168	-	-	-	3.20 /mh	1	-	39.36 /cy	169	49.99 /cy	215	
		31		EARTHWORK															
			1	Disposal, soil disposal charges, in-state, excl. haul	2.20 CY	-	-	-	/CY	-	102	-	-	-	46.24 /CY	102	58.73 /CY	129	
			1	Reinforcing Steel #4 A615, grade 60, incl labor for accessories - Rebar Ductbank Cage	500.00 lb	101.71 /mh	0.77 /lb	387	0.51 /lb	255	-	-	-	-	1.28 /lb	642	1.63 /lb	816	
			1	Base spacer, plastic duct, type DB, 6" diameter, installed by direct burial in duct bank	10.00 ea	111.82 /mh	2.80 /ea	28	4.44 /ea	44	-	-	-	-	7.24 /ea	72	9.19 /ea	92	
			1	Excavating, trench or continuous footing, common earth, 3/4 C.Y. excavator, 6' to 10' deep, excludes sheeting or dewatering	4.40 bcy	95.28 /mh	6.78 /bcy	30	-	-	-	83.70 /mh	13	-	9.75 /bcy	43	12.39 /bcy	55	
			1	Backfill and compact, by hand, 6" layers, air rammer/tamper	2.20 ecy	86.59 /mh	18.23 /ecy	40	-	-	-	6.74 /mh	3	-	19.65 /ecy	43	24.95 /ecy	55	
	Geopolymer Liner																		
		33		UTILITIES															
			1	Geopolymer Concrete Liner on RCP	1,170.00 lf	-	-	-	-	-	-	-	-	-	442,202	377.95 /lf	442,202	480.00 /lf	561,596
			1	Geopolymer Concrete Liner on Structures	2,650.00 sf	-	-	-	-	-	-	-	-	-	79,288	29.92 /sf	79,288	38.00 /sf	100,696
			1	Mobilization and demobilization	1.00 job	-	-	-	-	-	-	-	-	-	29,528	29,528 /job	29,528	37,500.00 /job	37,500
	Pavement Markings																		
		32		EXTERIOR IMPROVEMENTS															
			1	Painted pavement markings, thermoplastic, white or yellow	2,000.00 sf	75.73 /mh	4.59 /sf	9,180	0.57 /sf	1,140	-	30.91 /mh	3,746	-	7.03 /sf	14,067	8.93 /sf	17,865	
	Paving																		
		32		EXTERIOR IMPROVEMENTS															
			1	Asphalt Emulsion	200.00 gal	91.58 /mh	0.24 /gal	49	4.50 /gal	900	-	50.19 /mh	27	-	4.88 /gal	976	6.20 /gal	1,239	
			1	Bituminous Binder Course, 6" thick	200.00 sy	88.47 /mh	3.18 /sy	635	21.21 /sy	4,241	-	112.19 /mh	220	-	25.48 /sy	5,096	32.36 /sy	6,472	
			1	Bituminous Concrete Surface Course, 2" thick	200.00 sy	89.69 /mh	1.11 /sy	223	5.90 /sy	1,180	-	91.38 /mh	76	-	7.39 /sy	1,479	9.39 /sy	1,878	
	Sidewalks																		
		32		EXTERIOR IMPROVEMENTS															
			1	Sidewalks, driveways, and patios, sidewalk, concrete, cast-in-place with 6 x 6 - W1.4 x W1.4 mesh, broomed finish, 3000 psi, 4" thick, excludes base	800.00 sf	100.47 /mh	4.02 /sf	3,215	2.01 /sf	1,608	-	-	-	-	6.03 /sf	4,823	7.66 /sf	6,125	
	Waterline Relocation																		
		33		UTILITIES															
			1	Public Water Utility Distribution Piping, butterfly valves cast iron, with extension box, 8" diameter	1.00 ea	81.54 /mh	570.75 /ea	571	1,540.00 /ea	1,540	-	32.38 /mh	32	-	2,143.13 /ea	2,143	2,721.78 /ea	2,722	
			1	Public Water Utility Distribution Piping, butterfly valves cast iron, with extension box, 12" diameter	1.00 ea	81.54 /mh	761.00 /ea	761	2,750.00 /ea	2,750	-	32.38 /mh	43	-	3,554.17 /ea	3,554	4,513.80 /ea	4,514	
			1	Waterline Relocation (Assume 100FT)	100.00 lf	/mh			150.00 /lf	15,000	-	/mh		-	150.00 /lf	15,000	190.50 /lf	19,050	
STRUCTURES																			
	Diversion Structure																		
		04		STONE & MASONRY															
			1	Brick Invert	40.00 sf	83.58 /mh	30.86 /sf	1,234	9.14 /sf	366	-	-	-	-	40.00 /sf	1,600	50.80 /sf	2,032	
		05		METALS															
			1	Fiberglass reinforced polymer, #4 bar (Assumed 6" Spacing) - Bar Rack	26.00 lf	86.78 /mh	20.00 /lf	520	10.00 /lf	260	-	-	-	-	30.00 /lf	780	38.10 /lf	991	
		26		ELECTRICAL															
			1	Wire, copper, stranded, 600 volt, #3, type THW, in raceway	1.20 cdf	84.48 /mh	135.17 /cdf	162	105.00 /cdf	126	-	-	-	-	240.17 /cdf	288	305.01 /cdf	366	

PHASE IIIA-5 COMBINED SEWER OVERFLOW PROGRAM OF-217 CONSOLIDATION CONDUIT
90% DESIGN ESTIMATE

Table with columns: Location, Component, CSI Div, Bid Item, Description, Takeoff Quantity, Labor Price, Labor Cost/Unit, Labor Amount, Material Price, Material Amount, Sub Amount, Equip Price, Equip Amount, Other Amount, Total Cost/Unit, Total Amount, Grand Total Price, Grand Total Amount. Rows include categories like ELECTRICAL, EARTHWORK, UTILITIES, and specific manhole items (MH 217-10, MH 217-4, MH 217-5, MH 217-6, MH 217-7, MH 780).

APPENDIX 9
OPINION OF PROBABLE
CONSTRUCTION SCHEDULE

Schedule 90% CTD Submittal REV01
Phase III Combined Sewer Overflow Program
IIIA-5 OF-217 Consolidation Conduit
Data Date: July 31, 2021 (Advertise Date)

Prepared for



Prepared by



April 19, 2021

Table of Contents

- I. CTD Summary
- II. Purpose
- III. Project Description
- IV. References
- V. Methodology
- VI. Critical Path
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- VIII. Risks
- IX. Resources
- X. Cost
- XI. Limitations of Operations
- XII. Traffic Control
- XIII. Attachments
 - a. 90% CTD Full Detailed Schedule report
 - b. Critical Path Schedule report
 - c. Electronic XER File (Primavera file)

I. CTD SUMMARY

The 90% CTD schedule begins with an Advertisement Date of July 31, 2021 as the initial data date and projects an NTP date of December 03, 2021. The Substantial Completion of contract IIIA-5 is calculated at 551 calendar days to June 07, 2023 and with a total of 612 calendar days from NTP to Contractor Field Completion on August 07, 2023.

The CTD schedule was developed using Primavera P6 Version R20.12 software.

The following milestones are included in the CTD schedule:

Milestones No.	Phase III Combined Sewer Overflow Program, Pawtucket, RI - IIIA-5 CTD Activity Name	Current Submission 90% CTD	
		Dates	Durations from NTP
ADV	Advertise Date	31-Jul-21	N/A
BDO	Bid Opening	29-Aug-21	N/A
NTP	Issue Contractor NTP	03-Dec-21	N/A
Milestones			
MS1	Milestone 1: Completion of OF-217 Station 0+00 to 4+40	29-Apr-22	147
MS2	Milestone 2: Completion of Work on Tidewater Property	27-Sep-22	298
SC IIIA-5	Substantial Completion Contract IIIA-5	07-Jun-23	551
CFC	Contractor Field Completion	07-Aug-23	612

II. PURPOSE

The schedule and the narrative are developed for the sole use of Narragansett Bay Commission (NBC) and should not be shared with the contractor. The CTD is prepared using Critical Path Method (CPM) scheduling techniques to estimate the duration for the construction portion of the project and is generated to demonstrate that there is at least one reasonable/buildable plan to finish the project within the time frame specified. This CTD considers most critical constructability aspects as part of this planning effort, however, not all constructability aspects have been drafted/commented upon as part of this CTD. This CTD schedule is based on the 90% design and is intended to provide a baseline comparison of what is a reasonable and achievable duration for the construction of the project.

III. PROJECT DESCRIPTION

Contract IIIA-5, the OF-217 consolidation conduit, includes construction of precast OF-217 diversion structures, manhole over the existing OF-217 and additional precast manhole structures. It includes approximately 1540 linear feet of microtunneling operation, 350 linear feet of 48" RCP, 42" RCP and 12" RCP installed in open trench.

IV. REFERENCES

The 90% CTD was developed using information contained in the following documents:

- 90% Plans - PHASE III COMBINED SEWER OVERFLOW PROGRAM OF-217 CONSOLIDATION CONDUIT CONTRACT NO. 308.05C 90% DESIGN APRIL 2021
- 90% Cost Estimate – PHASE IIIA-5 CSO Program - 90% Estimate – 04-16-2021 (Developed by City

Point Partners as part of this submission)

V. METHODOLOGY

Beta Group, Inc. has engaged City Point Partners LLC to develop a 90% contractors time determination (CTD) schedule for this project. After reviewing the reference information for the project and the Narragansett Bay Commission requirements, the scope of work was identified and analyzed. The 90% cost estimate was used as the starting point for the schedule to maintain traceability between the two documents. The project scope was further broken down into a work breakdown structure (WBS) of work categories and elements, and further detailed into a discrete set of items of work (activities). The duration of each activity was calculated based on the quantity take offs, estimated hours and productivity, previous historical data, as well as equipment efficiencies and crew compositions. After defining the activities which represent the scope of the project, logical relationships between the activities were created to reflect the sequencing in which the work will be performed. The schedule was then calculated based on the activity durations, and the sequence of the activities. The application of the resources over time was evaluated based on the number of activities worked during the construction of each phase, and restrictions based on assumptions of availability of labor and equipment.

Two standard calendars have been used in the development of the schedule:

1. Cal01-7d/8hr/NoHol(ms) - Those activities which are milestones, administrative or long-range tracking such as submittals, are using a 7-day, 8-hour work calendar with no holidays.
2. Cal02-5d/8hr/10hol - The primary calendar is a 5-day, 8-hour work calendar with 10 federal holidays for all work activities.
3. Cal02-5d/8hr/10hol Winter Shutdown- The primary calendar is a 5-day, 8-hour work calendar with 10 federal holidays and winter restriction from December 15 to March 31 for weather sensitive work activities.

VI. CRITICAL PATH

For this CTD, a project's critical path is the longest continuous path of activities through the project. The critical path determines the completion date of the project. A delay of any of the activities on the critical path will delay the completion date of the project.

To provide an understanding of the critical path, a written description is below. The full schedule and critical path reports are attached with the narrative.

The project's critical path begins with the preconstruction activities including the advertising date followed by the Bid Opening, Issue Notice of Award, Notice to Proceed followed by the critical submittals for SOE/Dewatering.

Contract IIIA-5 on critical path starts contractor mobilization followed by the initial sitework activities for traffic control, erosion control, installation of dewatering system, clearing and grubbing and utility protection. Microtunneling from MH 217-7 to Station 16+67 is next on critical path followed by the activities for microtunneling from MH 217-6 to MH 217-7, microtunneling from MH 217-6 to MH 217-5.

The final activities on critical path include installation of topsoil, installation of final paving and removal of safety signing and equipment leading to Substantial Completion of Contract IIIA-5.

The milestone Substantial Completion is next followed by the NBC/RIDOT punch list inspection, punch

list, project documentation and closeout and contractor demobilization leading to the Contractor Field Completion milestone.

VII. ASSUMPTIONS

Schedule Sequencing Assumptions

The project is subdivided into the following work structure:

- Milestones and Bid Phase
- Preconstruction for Permits Submittals and Long Lead Items
- Construction of IIIA-5
- Closeout Activities

Work under IIIA-5:

The work begins with mobilization of the contractor followed by clearing and grubbing, installation temporary traffic controls and safety signing, erosion control, test pits and utility protection.

The consolidation conduit will be installed in the following sequence:

1. Open trench from Outfall to MH 217-10.
2. Open trench from MH 217-10 to Diversion Structure followed by installation of MH 217-10 and Diversion Structure 217.
3. Microtunneling from MH 217-7 to STA 16+67 (to start concurrently with step 1)
4. Open trench from STA 16+67 to Diversion Structure.
5. Open trench from Diversion Structure to MH 217-8 followed by installation of MH 217-8.
6. Microtunneling from MH 217-6 to 217-7 (to start after step 3) followed by installation of MH 217-7.
7. Microtunneling from MH 217-6 to 217-5 followed by installation of MH 217-5 & MH 217-6.
8. Open trench from MH 217-5 to MH 217-4 followed by the installation of MH 217-4.

Final activities under IIIA-5 include, installation of topsoil and removal of temporary safety signage.

Activity Assumptions

The following assumptions for durations were made for microtunneling activities. The following tasks are consolidated into activities that are included in the schedule.

Driving Pit Activities

Mobilize Drive Shaft Equipment (7 Days)

- Microtunnel Machine
- Hydraulic Jacking Equipment
- Operation and Power Distribution Cabins
- Slurry pumping and separation equipment
- Lubrication Equipment
- Cranes
- Generators

Assemble and Prep Drive Shaft Equipment (12 Days)

- Set Cranes
- Set and Test Generators
- Microtunnel Machine
- Hydraulic Jacking Equipment
- Operation and Power Distribution Cabins
- Slurry pumping and separation equipment
- Lubrication Equipment

Construct and Setup Drive Shaft Operations

- Concrete Base Slab Poured
- Thrust Wall and Entrance Portal poured and cured
- Install Jacking Rig and MTBM
- Setup Microtunnel/Pipe Jack System
- Test MTBM/Pipe jacking System

Reception Shaft Activities

Mobilize and Prep Reception Shaft Equipment (1 Days)

- Set Cranes

Construct and Setup Drive Shaft Operations (Varies by Location)

- Concrete Base Slab Poured and cured
- Form and Pour Exit Portal and Sealing Gaskets
- Install Receiving Rig

VIII. RISKS

The following are concerns that can have an impact on the anticipated construction schedule:

1. Activities for utilities to be performed by other utility companies with their force account personnel are not included in the 90% CTD schedule. If there is utility work identified in the future, there will be substantial increase in the overall project duration.
2. The preparation and review and approval of submittals are critical to the beginning of the project. Any delay to submittals will delay the start of construction. There are multiple agencies involved in the project, including NBC and RIDOT coordination which will need to be closely coordinated.
3. Time of Year (TOY) restrictions are not anticipated to impact construction. Any slowdown of construction due to winter weather conditions will impact the completion of the project. Currently this schedule continues with work which may require winter shutdown periods.

IX. RESOURCES

Activities in the schedule that require specialty equipment required for construction will need to be planned for and scheduled in advance to avoid any impact to the schedule, especially microtunneling and headhouse and other structure equipment and associated electrical work. The activities on the critical path require diligence in all aspects of the construction sequencing to ensure timely delivery. The

availability of equipment and labor resources and materials for microtunneling and pipe jacking must be monitored carefully prior to the installation of consolidation conduit.

X. COST

The schedule is not cost, or resource loaded. The current available cost and quantity estimates were utilized to derive the activity and schedule duration. Refer to the current cost estimate for quantities and project value.

XI. LIMITATIONS OF OPERATIONS

HOLIDAY WORK RESTRICTIONS FOR CALENDAR YEAR 2021

The schedule has incorporated the federal holiday restrictions as outlined below into the calendars for the CTD schedule as per the special provisions of the work as described below.

Below are the holiday work restrictions for the Calendar Year 2021. Assuming for CTD schedule that subsequent years are applied in the same fashion.

New Year's Day (Federal Holiday)

Friday, January 1, 2021

Martin Luther King's Birthday (Federal Holiday)

Monday, January 18, 2021

President's Day (Federal Holiday)

Monday, February 15, 2021

Memorial Day (Federal Holiday)

Monday, May 31, 2021

Independence Day (Federal Holiday)

Sunday, July 4, 2021

Labor Day (Federal Holiday)

Monday, September 6, 2021

Columbus Day (Federal Holiday)

Monday, October 11, 2021

Veterans' Day (Federal Holiday)

Thursday, November 11, 2021

Thanksgiving Day (Federal Holiday)

Thursday, November 25, 2021

Christmas Day (Federal Holiday)

Friday, December 25, 2021

XII. TRAFFIC CONTROL

Taft Street traffic is diverted to Pleasant Street during construction. This does not have any impact on the schedule.

XIII. ATTACHMENTS

- a. Full Detailed Schedule Report**
- b. Critical Path Report**
- c. Electronic File – NBCPhaseIIISewer IIIA-5 90%CTD REV01.XER**

Prepared by,

Apoorva Paruchuri
Lead Project Controls Specialist

Vashisht Reddy
Project Controls Specialist

Jim Stetson
VP Project Controls
City Point Partners LLC



Activity ID	Activity Name	Calendar	OD	Total Float	Start	Finish	Predecessors	Successors	21	2022					2023					2024						
									J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
Microtunneling MH 217-6 to MH 217-5			91	85	21-Sep-22	01-Feb-23																				
Driving Pit @ MH 217-6			36	60	21-Sep-22	10-Nov-22																				
A6150	Form and Pour Entrance Portal and Thrust Wall	Cal02-5d/8Hr/10hol	2	41	21-Sep-22	22-Sep-22	A1060, A5680	A6160																		
A6160	Cure Time for Entrance Portal	Cal01-7d/8Hr/No Hol (ms)	7	61	23-Sep-22	29-Sep-22	A6150	A6170, A6120																		
A6120	Mobilize Microtunneling Equipment	Cal02-5d/8Hr/10hol	7	40	30-Sep-22	11-Oct-22	A6160	A6170, A6140																		
A6170	Install Microtunneling Rig	Cal02-5d/8Hr/10hol	1	50	12-Oct-22	12-Oct-22	A6160, A6120	A6180																		
A6140	Assemble and Prep Microtunneling Equipment	Cal02-5d/8Hr/10hol	12	40	12-Oct-22	27-Oct-22	A6120	A6190, A5810																		
A6180	Lower Microtunneling Machine	Cal02-5d/8Hr/10hol	1	50	13-Oct-22	13-Oct-22	A6170	A6190																		
A6190	Setup Microtunneling System	Cal02-5d/8Hr/10hol	7	40	28-Oct-22	07-Nov-22	A6180, A6140	A6200, A5870, A5810																		
A6200	Test Microtunneling System	Cal02-5d/8Hr/10hol	3	60	08-Nov-22	10-Nov-22	A6190	A5800																		
Receiving Pit @ MH 217-5			49	94	08-Nov-22	19-Jan-23																				
A5810	Install Soldier Piles for SOE	Cal02-5d/8Hr/10hol	3	40	08-Nov-22	10-Nov-22	A6140, A6190	A5820																		
A5820	Excavate for Pipe Jacking Pit and Install Lagging	Cal02-5d/8Hr/10hol	4	40	14-Nov-22	17-Nov-22	A5810	A5830																		
A5830	Form and Pour Base Slab	Cal02-5d/8Hr/10hol	3	40	18-Nov-22	22-Nov-22	A5820	A5840																		
A5840	Cure Time for Base Slab	Cal01-7d/8Hr/No Hol (ms)	7	61	23-Nov-22	29-Nov-22	A5830	A5850																		
A5850	Form and Pour Exit Portal for Microtunneling Equipment	Cal02-5d/8Hr/10hol	2	41	30-Nov-22	01-Dec-22	A5840	A5860																		
A5860	Cure Time for Exit Portal	Cal01-7d/8Hr/No Hol (ms)	7	61	02-Dec-22	08-Dec-22	A5850	A5870																		
A5870	Install Receiving Rig	Cal02-5d/8Hr/10hol	1	41	09-Dec-22	09-Dec-22	A5860, A6190	A5800																		
A5880	Demobilize Microtunneling Equipment	Cal02-5d/8Hr/10hol	5	94	13-Jan-23	19-Jan-23	A5800	A6060																		
Microtunneling		Cal02-5d/8Hr/10hol	22	41	12-Dec-22	12-Jan-23																				
A5800	Microtunneling from MH 217-6 to MH 217-5	Cal02-5d/8Hr/10hol	22	41	12-Dec-22	12-Jan-23	A6200, A5870, P1860	A5880, A6020, A5960																		
MH 217-5 Construction		Cal02-5d/8Hr/10hol	7	41	13-Jan-23	23-Jan-23																				
A6020	Install Precast Manhole	Cal02-5d/8Hr/10hol	3	41	13-Jan-23	17-Jan-23	A5800, P1850, A598C	A6000																		
A6000	Backfill Manhole and Remove SOE	Cal02-5d/8Hr/10hol	3	41	18-Jan-23	20-Jan-23	A6020	A6010																		
A6010	Install Frame and Cover	Cal02-5d/8Hr/10hol	1	41	23-Jan-23	23-Jan-23	A6000	A5960																		
MH 217-6 Construction		Cal02-5d/8Hr/10hol	7	41	24-Jan-23	01-Feb-23																				
A5960	Install Precast Manhole	Cal02-5d/8Hr/10hol	3	41	24-Jan-23	26-Jan-23	P1850, A5800, A6010	A5940																		
A5940	Backfill Manhole and Remove SOE	Cal02-5d/8Hr/10hol	3	41	27-Jan-23	31-Jan-23	A5960	A5950																		
A5950	Install Frame and Cover	Cal02-5d/8Hr/10hol	1	41	01-Feb-23	01-Feb-23	A5940	A6070, A6770, A6770																		
Open Trench from Diversion Str 217-5 to MH 217-4		Cal02-5d/8Hr/10hol Winter Shutdown	34	0	03-Apr-23	19-May-23																				
Pipe Installation		Cal02-5d/8Hr/10hol Winter Shutdown	17	0	03-Apr-23	26-Apr-23																				
A6770	Install Soldier Piles for SOE	Cal02-5d/8Hr/10hol Winter Shutdown	3	0	03-Apr-23	05-Apr-23	A4920, A5950, A595C	A6780																		
A6780	Excavate Trench and Install Lagging	Cal02-5d/8Hr/10hol Winter Shutdown	5	0	06-Apr-23	12-Apr-23	A6770	A6790																		
A6790	Install Bedding Material	Cal02-5d/8Hr/10hol Winter Shutdown	3	0	13-Apr-23	18-Apr-23	A6780	A6800																		
A6800	Install Pipe	Cal02-5d/8Hr/10hol Winter Shutdown	3	0	19-Apr-23	21-Apr-23	A6790	A6810, A6710																		

█ Actual Work
█ Remaining Work
█ Critical Remaining Work
◆ Milestone

User = vreddy, Filter = TASK filter: All Activities
 Data Date = 31-Jul-21, Run Date = 19-Apr-21, 17:09
 Project Start = 31-Jul-21 Project Finish = 07-Aug-23

Date	Revision	Checked	Approved

Prepared by CPP

Page 5 of 6



Activity ID	Activity Name	Calendar	OD	Total Float	Start	Finish	Predecessors	Successors	2021												2022												2023												2024											
									J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A														
RI NBC Abatement IIIA-5 90% CTD REV01			506	0	31-Jul-21	07-Aug-23			[Gantt Chart Area]																																															
Milestones		Cal01-7d/8Hr/No Hol (ms)	738	0	31-Jul-21	07-Aug-23			[Gantt Chart Area]																																															
ADV	Advertise Date	Cal01-7d/8Hr/No Hol (ms)	0	59	31-Jul-21			BDO	[Gantt Chart Area]																																															
BDO	Bid Opening	Cal01-7d/8Hr/No Hol (ms)	0	59		29-Aug-21	ADV	NTP	[Gantt Chart Area]																																															
NTP	Issue Contractor NTP	Cal01-7d/8Hr/No Hol (ms)	0	59	03-Dec-21		BDO	P1830, P1600, P1870, P18	[Gantt Chart Area]																																															
Milestones		Cal01-7d/8Hr/No Hol (ms)	61	0	07-Jun-23	07-Aug-23			[Gantt Chart Area]																																															
SC IIIA-5	Substantial Completion Contract IIIA-5	Cal01-7d/8Hr/No Hol (ms)	0	0		07-Jun-23	A6060	C330, C380, C350	[Gantt Chart Area]																																															
CFC	Contractor Field Completion	Cal01-7d/8Hr/No Hol (ms)	0	0		07-Aug-23	C360, C330, C380, C		[Gantt Chart Area]																																															
Preconstruction		Cal01-7d/8Hr/No Hol (ms)	45	59	03-Dec-21	16-Jan-22			[Gantt Chart Area]																																															
Submittals		Cal01-7d/8Hr/No Hol (ms)	45	59	03-Dec-21	16-Jan-22			[Gantt Chart Area]																																															
P1830	Submittals - Prepare & Submit SOE/ Dewatering	Cal01-7d/8Hr/No Hol (ms)	30	59	03-Dec-21	01-Jan-22	NTP	P1840	[Gantt Chart Area]																																															
P1930	Submittals - Prepare & Submit Sheeting Wall Penetration	Cal01-7d/8Hr/No Hol (ms)	30	59	03-Dec-21	01-Jan-22	NTP	P1940	[Gantt Chart Area]																																															
P1840	Submittals - Review & Approve SOE/ Dewatering	Cal01-7d/8Hr/No Hol (ms)	15	59	02-Jan-22	16-Jan-22	P1830	C070, P1850, P1860, A176	[Gantt Chart Area]																																															
P1940	Submittals - Review & Approve Sheeting Wall Penetration	Cal01-7d/8Hr/No Hol (ms)	15	59	02-Jan-22	16-Jan-22	P1930	C070	[Gantt Chart Area]																																															
Contract IIIA-5			350	0	17-Jan-22	07-Jun-23			[Gantt Chart Area]																																															
Mobilization		Cal02-5d/8Hr/10hol	10	42	17-Jan-22	28-Jan-22			[Gantt Chart Area]																																															
C070	Contractor Mobilization	Cal02-5d/8Hr/10hol	10	42	17-Jan-22	28-Jan-22	P1840, P1600, P1940	A1030, A1760, A1000, A10	[Gantt Chart Area]																																															
Initial Sitework		Cal02-5d/8Hr/10hol	28	42	31-Jan-22	10-Mar-22			[Gantt Chart Area]																																															
Construction Road Signing & Barriers		Cal02-5d/8Hr/10hol	2	42	31-Jan-22	01-Feb-22			[Gantt Chart Area]																																															
A1760	Install Safety Signing	Cal02-5d/8Hr/10hol	2	42	31-Jan-22	01-Feb-22	C070, P1840	A1000	[Gantt Chart Area]																																															
Clearing & Grubbing		Cal02-5d/8Hr/10hol	7	42	02-Feb-22	10-Feb-22			[Gantt Chart Area]																																															
A1000	Clearing and Grubbing	Cal02-5d/8Hr/10hol	2	42	02-Feb-22	03-Feb-22	C070, A1760	A1030, A1040, A1010	[Gantt Chart Area]																																															
A1010	Remove Top Soil	Cal02-5d/8Hr/10hol	5	42	04-Feb-22	10-Feb-22	A1000	A1030	[Gantt Chart Area]																																															
Erosion Control		Cal02-5d/8Hr/10hol	7	42	11-Feb-22	22-Feb-22			[Gantt Chart Area]																																															
A1030	Install Erosion Control	Cal02-5d/8Hr/10hol	2	42	11-Feb-22	14-Feb-22	C070, A1000, A1010	A1040, A6880	[Gantt Chart Area]																																															
A6880	Install Dewatering Systems	Cal02-5d/8Hr/10hol	5	42	15-Feb-22	22-Feb-22	A1030	A6600, A1050, A4980, A68	[Gantt Chart Area]																																															
Testing and Test Pits		Cal02-5d/8Hr/10hol	7	42	23-Feb-22	03-Mar-22			[Gantt Chart Area]																																															
A1050	Test Pit for Exploration	Cal02-5d/8Hr/10hol	7	42	23-Feb-22	03-Mar-22	C070, A1040, A6880	A1060	[Gantt Chart Area]																																															
Utilities		Cal02-5d/8Hr/10hol	5	42	04-Mar-22	10-Mar-22			[Gantt Chart Area]																																															
A1060	Install Utility Protection	Cal02-5d/8Hr/10hol	5	42	04-Mar-22	10-Mar-22	A1050	A6600, A5360, A6150, A68	[Gantt Chart Area]																																															
Microtunneling MH 217-7 to Sta 16+67			94	42	11-Mar-22	25-Jul-22			[Gantt Chart Area]																																															
Driving Pit @ MH 217-7		Cal02-5d/8Hr/10hol	48	42	11-Mar-22	18-May-22			[Gantt Chart Area]																																															
A6600	Install Secant Piles for SOE	Cal02-5d/8Hr/10hol	8	42	11-Mar-22	22-Mar-22	A1060, A6880	A6610	[Gantt Chart Area]																																															
A6610	Excavate for Pipe Driving Pit	Cal02-5d/8Hr/10hol	14	42	23-Mar-22	11-Apr-22	A6600	A6620, A6540, A6690	[Gantt Chart Area]																																															
A6540	Mobilize Microtunneling Equipment	Cal02-5d/8Hr/10hol	7	42	12-Apr-22	21-Apr-22	A6610	A6560, A6550	[Gantt Chart Area]																																															

■ Actual Work
■ Remaining Work
■ Critical Remaining Work
◆ Milestone

User = vreddy, Filter = TASK filter: Critical.
 Data Date = 31-Jul-21, Run Date = 19-Apr-21, 17:09
 Project Start = 31-Jul-21 Project Finish = 07-Aug-23

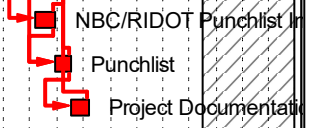
Date	Revision	Checked	Approved

Prepared by CPP

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Activity ID	Activity Name	Calendar	OD	Total Float	Start	Finish	Predecessors	Successors	2021												2022												2023												2024		
									J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M						
Close-Out		Cal04-7d/8Hr/No Hol (ms)	61	0	07-Jun-23	07-Aug-23																																									
C350	NBC/RIDOT Punchlist Inspection	Cal04-7d/8Hr/No Hol (ms)	21	0	07-Jun-23	28-Jun-23	SC IIIA-5	CFC, C380, C330																																							
C330	Punchlist	Cal04-7d/8Hr/No Hol (ms)	20	0	28-Jun-23	18-Jul-23	SC IIIA-5, C350	CFC, C380, C360																																							
C360	Project Documentation and Closeout	Cal04-7d/8Hr/No Hol (ms)	20	0	18-Jul-23	07-Aug-23	C330	CFC																																							



- Actual Work
- Remaining Work
- Critical Remaining Work
- ◆ Milestone

User = vreddy, Filter = TASK filter: Critical.
 Data Date = 31-Jul-21, Run Date = 19-Apr-21, 17:09
 Project Start = 31-Jul-21 Project Finish = 07-Aug-23

Date	Revision	Checked	Approved

Prepared by CPP



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APPENDIX 10
PROGRAM DESIGN CHECKLIST &
QA/QC STATEMENT



90% Design Project Checklist

Project Name:

Construction Package:

Project Manager (PM/CM):

Date Completed:

Planning/Design Manager Approval (PM/CM):

Date Approved:

Chief Engineer/Program PTL Approval (PM/CM):

Date Approved:

90% Submittal Date:

90% Milestone Date:

Purpose: 90% design should consist of a substantially complete design of all project elements that meets all required project criteria. The deliverable should communicate a complete project to allow a complete PM/CM, NBC, utility, municipal, and permitting review. The 90% design documents shall be suitable for final permitting and to identify final revisions required prior to initiating construction. It should also be used to confirm that the anticipated project cost meets the budgeted amount.

The 90% design shall include:

- alignment and profile,
- location of all structures,
- resolution of utility conflicts,
- final temporary/permanent easements and property acquisitions,
- proposed utility relocations,
- temporary SOE design,
- construction dewatering,
- construction methodology, and
- construction sequence.

The 90% design deliverable shall include:

- 90% Design Drawings and Specifications,
- Final Basis of Design Report,
- OPCC, consistent with Program standards,
- Project schedule (final design and construction)
- Requirements for temporary SOE design,
- Requirements for construction dewatering, pretreatment, and discharge system design,
- Technical information to support permit application submission by PM/CM

Items presented in this checklist are a compilation of industry-standard design criteria, specific design criteria and general lessons learned from previously constructed projects. This list is not intended to be all inclusive. Project Manager and Technical Lead shall review each item listed in this checklist and indicate whether or not the item has been addressed in the 90% submittal, or if it is not applicable. For every item not addressed, a comment shall be provided. All items not addressed shall be addressed in the Final Design Documents.



A completed **90% Design Project Checklist** shall be required prior to scheduling a Technical Review Meeting.

Yes	No	N/A	General and Project Management	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Have updates to design criteria, 90% design, OPCC, and schedule been prepared based on current project stage?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Have design coordination meetings conducted with RIDEM, RIDOT, municipalities, and other agencies as required?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Were standard details used where applicable?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Has a list of project stakeholders for future outreach and traffic management been prepared, and contact information included?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Has DC performed a site walk to confirm accuracy and confirm changes from 30% Design, RFP, and accepted Proposal?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Have temporary/permanent easement plans been prepared?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. If appropriate, have the plans have been distributed for peer review and/or value engineering?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. If structure inspections are included, are they complete and has a draft summary report been submitted?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. Does the drawing set include a Phase III program standard cover sheet; index sheet; general notes, abbreviations, and legend sheet as appropriate? Does it comply Program CAD Standards?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Does the design documentation include a project specific checklist developed by the DC? Does the design include cross-discipline review?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Has private property restoration been identified and clearly defined including driveway repaving?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12. Does the submission include applicable technical specifications?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13. Have project specific milestones been developed?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14. Has 90% QA/QC statement been provided by the DC?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	15. Has Pawtucket Tunnel design been coordinated with design of Pump Station Fit-Out and applicable near surface facilities?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	16. Has a Construction Packaging Plan been prepared?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	17. Has design incorporated risk mitigation strategies and VE proposals?	



Yes	No	N/A	Drawing Layouts/ Data Collection/Survey Coordination	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Has required clearing and grubbing been shown and limits defined?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Proposed and existing ground elevations shown on plans/profiles?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Is site restoration of all disturbed areas delineated on drawings?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Are paving limits, where applicable, delineated on drawings?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Does drawing set delineate required erosion and sediment control details and notes?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Accuracy of surface features/structures checked via site walks?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. Benchmark(s) identified on the site plan and located at each work shaft and drop shaft site.	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. All rights-of-way, property lines, and easements shown (source of data noted)?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. All flood plains, edge of wetlands, buffer zones and setbacks shown?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Have highway and railroad rights-of-way been identified? Requirements for coordination in advance of construction to be identified.	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Lawn or kept areas, trees and shrubs are shown (size and type)?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12. All underground utilities and structures, ducts, overhead wires, and service connections shown?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13. Location of existing houses (plat/lot, ownership name), buildings, fences, walls, signs, poles, mailboxes, and structures shown?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14. Has the DC completed a field walk through along the alignment and documented field notes and photos?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	15. Are construction staging and stockpile areas shown on drawings?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	16. Have required temporary construction facilities been identified and are they shown on design drawings?	



Yes	No	N/A	Basis of Design	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Does the hydraulic capacity meet the defined hydraulic criteria based on model results (i.e. peak flow, maximum velocity)?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Does the HGL meet the defined level of service?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Have construction methodology considerations (e.g., impacts to existing structures and mitigation, loading conditions, initial excavation support, groundwater control) been identified and incorporated into 90% design?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Has tunnel boring machine availability been confirmed?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Has tunnel segmental lining design been incorporated into 90% design?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Has a permanent drainage system and waterproofing requirements for pump station shaft been designed?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. Have adits, vent shafts, de-aeration chambers been designed?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. Have initial and permanent structural support systems been identified for drop shafts, work shafts, and pump station shaft?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. Has the potential need for pre-excavation grouting been identified and incorporated into 90% design?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Are groundwater dewatering discharge requirements (e.g., pretreatment requirements, disposal outlet, etc.) established and required permits identified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Have the results of CFD modeling and physical modeling of OF-218 facilities been incorporated into 30% design?	

Yes	No	N/A	Utility Coordination	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Have all known utility conflicts been identified and are utility relocations proposed?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Have duct bank dimensions been verified through test pits and/or confirmation by utilities?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. All existing fire hydrants and valve locations shown and verified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Water mains of any size crossing other utilities are profiled, conflicts resolved?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Have any SUE investigation been conducted? Are the results shown on the drawings?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Have City/Town records been checked to locate the presence of underdrains?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. Have all overhead conflicts been identified during site walks?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. Have all the dimensions and shape (egg, oval, cradle, etc.) of all large diameter and crossing sewers and drains been verified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. Design coordination meetings conducted with Utilities when needed. Have progress plans been submitted to utilities (list at bottom of checklist)?	



Yes	No	N/A	Soils/Groundwater/ Erosion Control	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Has DC reviewed Soil Management Guidance memo and addressed soil management requirements in specifications?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Supplemental soil borings and monitoring wells complete?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Where refusal is encountered above final excavation depth, have cores been taken and has rock been characterized? Has geotechnical engineer confirmed adequacy of boring spacing?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Has a draft soils management plan been incorporated into the design drawings and specifications? Have regulated/impacted soils been identified during the environmental investigation?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Does the design include temporary SOE, construction dewatering, construction sequence, and geotechnical instrumentation?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Do drawings conform to RIDEM erosion control and sedimentation regulations?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7. Erosion and sediment control devices shown and details included?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8. Have groundwater levels been determined and accounted for in design and construction impacts?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. Have water levels been monitored in monitoring wells?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Are soil and rock disposal methods, receiving facilities defined?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Have borings and monitoring wells been shown on the plans and profiles, including supplemental borings and monitoring wells?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12. Is a project-specific soil management plan required to account for handling of contaminated soils? If so, has one been prepared and incorporated into project specifications?	

Yes	No	N/A	Permitting	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Have permits required for project been identified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	a. CRMC	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	b. State Fire Marshal – Blasting	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	c. RIDEM Order of Approval	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	d. RIPDES permit for stormwater management	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	e. RIPDES for construction dewatering (if required)	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	f. National Grid	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	g. Other: _____	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Has all technical information for CRMC Assent Modification, including CRMC application number, wetland/coastal delineations, and avoidance/mitigation/minimization measures been identified and incorporated into design package?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Have stormwater reports, soil erosion and sediment control (SESC) plan, and Operation and Maintenance plan been prepared and provided by DC for incorporation into stormwater report?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Is RIPDES General Permit referenced in Contract Documents?	



Yes	No	N/A	Roadway and Traffic Management	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Have required pavement and sub-base thicknesses been identified based on existing conditions?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Are haul routes and traffic management requirements incorporated into drawings? Have major traffic concerns been identified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Have anticipated paving schedules been coordinated with City/Town?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Have state highways been identified?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Has a note been added stating that Contractor is required to obtain permits from RIDOT prior to start of work?	

Yes	No	N/A	Water Main Design	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. Did 90% design drawings identify need for water main relocation to accommodate proposed design elements?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Does the plan identify existing valves and proposed valves and number of services impacted by shutdown?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Did design identify need for water by-pass plan?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Are noted water main relocation and/or placement in conformance with PWSB standards?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Design report includes PWSB design checklist (attachment)?	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Pipe material and valves identified and meet PWSB requirements?	

Other Specific Issues or Concerns of the PM:

Yes	No	N/A	Comments
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	1. PM/CM recommends proceeding to technical review meeting.
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	2. Did DC submit necessary inputs to facilitate technical review meeting?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	3. Is the design ready to proceed to final design?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4. Is the project ready for final permitting?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5. Has the DC provided QMP documentation?
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6. Are there any outstanding design issues that need to be resolved prior to proceeding to final design and start of construction?

Yes	No	Date
<input type="checkbox"/>	<input type="checkbox"/>	<p>1. Design Consultant Authorized to Advance to Final Design and Project is Authorized for Final Permitting (If DC is Conditionally Authorized to Advance the Design, Attach a Summary of these Conditions to this Checklist)</p>

APPENDIX 11
VALUE ENGINEERING LOG



Constructability and Value Engineering Comment Log



Review Date: 7.17.20

Discipline: _____

Reviewer: _____

Cmnt #	Area	Discipline	Reference Document	Date	Reviewer	Constructability and Value Engineering Comments	Additional Notes	Cost Impact Low < \$100K - Medium \$100K-\$500K - High > \$500K	Constr. Comment	VE Comment	DC Response to Comments	Action Items
1	Consolidation Conduit	Civil	C-1, C-2 and C-3	6.15.20	MWH	A contractor may propose to eliminate MH-217-6 and microtunnel directly from MH-217-5 to MH-217-7. This longer microtunnel run could be straight or, if there is a requirement to keep the alignment within a right-of-way, it may be possible to install the pipe in a curved alignment. If MH-217-6 is not critical, consider eliminating it and allowing a longer microtunnel run as an alternative bid item.	Possibly use as a bid alternative.	High		X	Elimination of MH 217-6 is not recommended. - The microtunnel vertical alignment is within bedrock at MH 217-6 and within soil at MH 217-5 and MH 217-7. Tunneling from MH 217-5 to MH 217-7 would traverse from soil to bedrock to soil which lead to difficult steering and control of the MBTM. The MBTM will "ride up" the bedrock surface. In addition, the tendency will be to over-excavate the soil at the soil/bedrock interface creating potential for ground loss and subsequent settlement. - The proposed length of microtunnel is a concern based on pipe diameter (48"), mixed face conditions and the high abrasivity of the sandstone. To achieve longer reaches, it would necessitate use of a larger machine, a large pipe size, and an intermediate station jacking station. - Curved microtunneling is not recommended due to the nature of anticipated ground conditions. Encountered ground conditions include glacial soils and bedrock which hamper necessary steering needed to achieve the curved geometry. - Based on the high risks associated with design and constructability, it is recommended that a curve microtunnel alignment not be included as a Bid Alternative.	
2	Consolidation Conduit	Civil	C-1 through C-5	7.2.20	Pare	Is it possible to hold slope of consolidation conduit from Sta 0+00 to Sta 16+74 to be held at slope of 0.18%, which is the slope used in upstream and downstream portions of the alignment? This may require a small drop at MH 217-5. It would shorten some of the structures along this alignment, but also raise the open-cut section from 14+50 to 16+74.		Medium		X	Possible. Will review slope adjustment along with proposed supplemental subsurface information between MH 217-5 and MH 217-6 to determine if there is a disadvantage relative to the microtunnel as it relates to the soil/bedrock interface/horizon.	Conduct supplemental boring (B-14, B-15)
3	MH over Existing OF-217	Civil/Structural	C-5 and S-1	7.7.20	Stantec-VAO	Can a circular precast structure be utilized at this location?		Low to Medium		X	Benefits of Cast-in-place: - easier transition with existing brick pipe - easier to manage flow by maintaining existing pipes during construction - allows a smaller excavation. A circular precast structure was initially considered at this location. However due to the large diameter required to direct flow to DS-217, a custom shaped structure was chosen to limit the structure footprint. A circular precast structure can be re-evaluated considering the results of the proposed SUE work and additional information being received from National Grid.	Complete SUE
4	Receiving Pit at Sta 41+50	Civil	C-6	7/14/2020	Stantec-	Move receiving pit to inside face of tank holder. Inside of tank holder must be excavated for pipe regardless. Moving the receiving pipe into the tank holder will reduce the amount of excavation. Microtunnel section to increase by 20 feet.		Low to Medium		X	Agreed - Receiving Pit will be relocated to the inside face of tank holder #4. Test pit proposed to evaluate the foundation for Tank Holder 4.	
5	Tidewater Site	Civil	C-4, C-5 and C-6, BODR Section 5.1	6.15.20	MWH	We understand that the Tidewater property is the site of a former manufactured gas plant and is known to have soil and groundwater contamination levels that exceed RIDEEM direct exposure criteria. At the request of the property owner, no investigations were conducted as part of the project's exploration program. We also understand that the property will receive a cap system that must be replaced where disturbed by the NBC's contractor. We have also been informed that excavated soil from the site will remain on site to be disposed of by the owner. Additional details on the type of contaminants present at the site and their concentrations must be provided in the contract documents. Contractors need this information and all other requirements and restrictions for working on the site to determine the costs of engineering controls, worker safety and PPE, productivity, air monitoring, decontamination needs, groundwater treatment and other items.			X		Noted	
6	Consolidation Conduit	Civil	C-4, C-5, and C-6 of OF-213 Project	6.15.20	MWH	Consider extending the microtunneling of this project to MH-217-4 or to the Junction Chamber of the OF-213 project. These segments of the OF-213 alignment may be suitable for microtunneling. Including them in the OF-217 project would eliminate the mobilization of a second microtunnel contractor, reduce disruption along Taft Street, and eliminate a significant amount of excavation support, dewatering and surface restoration.	Consider with similar comments for OF-213 Project	Low		X	Not recommended between MH 217-4 and MH 217-5. The current microtunnel run is approaching the recommended limits for Microtunneling of 48-inch pipe particularly considering the mixed face condition and the abrasive nature of sandstone. Design of the 48-inch microtunnel beyond this point introduces risk. Roadway heaving, disruption to utilities are also concerns. It will also require additional drainage relocation including a manhole and catch basin relocation. This will also need to be coordinated with the proposed bike path project. - Challenges associated with Microtunneling beneath bridge include disruption of electric utility, bridge foundation, obstructions, etc. - Due to the numerous utility conflicts and the old I-95 bridge abutment footing it is not recommended to extend microtunneling from 217-4 to the Junction Chamber. - Supplemental borings are proposed between 217-3 and JCC to support the trenchless construction proposed and additional potential consideration of trenchless construction between 217-2 and JCC.	Review trenchless options between 217-2 and JCC conduct additional borings (B-16,B-17)
7	Consolidation Conduit	Civil	NA	6.15.20	MWH	If microtunneling is determined to be feasible for installation of more piping along the OF-213 project alignment, consider consolidating the OF-210/213/214 project and the OF-217 project into a single contract. There would be cost savings by mobilizing only one microtunnel subcontractor and providing the subcontractor with additional lengths of pipe to install.	This comment applicable if Comment #7 pursued.	Low		X	As indicated in the VE comments for IIIA-4, Configuration of right-of-way and existing utilities do not allow for effective siting of entry / exit pits to make microtunneling a cost-effective alternative for IIIA-4. Vertical distance from existing utilities and depth of cover may promote heaving of utilities and/or roadway in certain locations. Microtunneling components of that project have been evaluated and discounted. Schedule constraints associated with National Grid remediation plans for the Tidewater site and proposed development plans also impact ability to combine contracts, even if additional microtunneling were deemed to be feasible.	
8	General	All	NA	6.15.20	MWH	The time of the project's notice to proceed may be an issue based on the time of year and weather. Final restoration and other construction may be delayed based on winter temperatures or require special winter conditions.				X	Noted and agreed.	



Constructability and Value Engineering Comment Log



Review Date: 7.17.20

Discipline: _____

Reviewer: _____

Cmnt #	Area	Discipline	Reference Document	Date	Reviewer	Constructability and Value Engineering Comments	Additional Notes	Cost Impact Low < \$100K - Medium \$100K-\$500K - High > \$500K	Constr. Comment	VE Comment	DC Response to Comments	Action Items
9	Consolidation Conduit	Civil	C-3 and C-4	6.15.20	MWH	Confirm that there are no piles beneath Tank Holders #8 and #9, and the former circular structure between Sta 13+30 and Sta 14+00. Piles will interfere with microtunneling.			X		Information provided by National Grid. Plans for the Tank Holders were requested but not provided. A boring was advanced through Tank Holder #7 - no piles encountered.	
10	Consolidation Conduit	Civil	C-6	6.15.20	MWH	Boring B-13 is the only boring between OF-217 and MH-217-11. The boring log shows fill above and beneath the proposed 42" RCP but the boring did not extend into the underlying soils beneath the fill. Additional geotechnical exploration is recommended to confirm the consistency of the fill and that it is not underlain by compressible soils. If the pipe is installed in the fill layer, criteria for the acceptability of the fill material at the subgrade elevation must be provided. Overexcavation of the fill and removal of obstructions should be anticipated and included as unit price or allowance items.			X		Recommend not conducting another boring for the noted reach. Concur with fill subgrade improvements (over-excavate/proof roll & replace). Groundwater during drilling of test boring B-13 was noted at about 14 feet below ground surface (El. -4.5). Review of GZA's Tidewater report notes River levels at OF 217 at El. +2 (MHW) and El. -2.6 (MLW). Test boring B-13 was drilled to a depth of about 21 ft (twice depth to invert) and encountered primarily medium dense to dense sandy gravel. Anticipate that bottom of excavation to subgrade will be to about El. 1.0 (Sheet C-6)	
11	Consolidation Conduit	Civil	C-6	6.15.20	MWH	The depth of the excavation to install the 42" RCP between OF-217 and MH-217-11 will be about 10 feet deep on average, with a maximum depth of about 12 feet. The depth to groundwater is not indicated on the boring log of B-13. The depth to groundwater is about 15 feet on Boring B-1. Based on this information this segment of pipe may be suitable for installation using a trench box. Additional information on groundwater levels is necessary to determine if a trench box is an acceptable means of excavation support.		Low		X	Agreed. Temporary SOE by trench box in this location is likely based on proposed depth and known conditions.	
12	OF-217	Civil	NA	6.15.20	MWH	The locations of the existing OF-217 outfall and outfall pipe are not shown on the drawings. If the existing outfall pipe must be removed by the contractor, they must be shown on the drawings along with details of maintaining existing flows during construction. Consider abandoning the existing outfall pipe in place by filling with flowable fill or grout.			X		The existing OF-217 outfall pipe is to be cut & capped at the existing OF-217 manhole. There are still active drainage services downstream of OF-217 that will utilize the existing outfall.	
13	OF-217	Structural	S-3	6.15.20	MWH	On Sheet S-3 the notes indicate that National Grid will remove and replace the existing revetment wall and sheeting. Work by others presents some risk to the OF-217 contractor regarding schedule and quality of the work. As-built drawings of the work by others should be provided with the drawing set.			X		Current available schedule information identifies National Grid replacing the revetment wall and sheeting prior to IIIA-5 construction. As-built drawings of the work will be incorporated in the IIIA-5 Contract Documents if available and provided at the time of bidding.	
14	Consolidation Conduit	Civil	C-1	7.2.20	Pare	Is it possible to relocate MH 217-5 to the north or to the south to increase spacing from existing 16" CI gas line? It appears either direction will increase spacing from the gas line. If relocated to north, relocate to maintain access to Town Landing driveway.			X		The current microtunnel run is approaching the recommended limits for Microtunneling of 48-inch pipe particularly considering the mixed face condition and the abrasive nature of sandstone. Design of the 48-inch microtunnel beyond this point introduces risk. Roadway heaving, disruption to utilities are also concerns. Close proximity to the gas main will require additional monitoring based on National Grid's Encroachment Guidelines.	
15	Consolidation Conduit Precast Manhole Depth considerations	Civil/Structural	C-4 through C-9	7.7.20	Stantec-VAO	For all precast concrete manholes, when the depth would exceed twenty-four (24) feet include in the design of the manhole the following: 1. Check the manhole for flotation (buoyancy). 2. Verify that the exterior water pressure on the precast concrete manhole section joints from the ground water conditions will not exceed the requirements of ASTM C443 for rubber gaskets, ASTM C990 for preformed flexible joint sealants and the specifications. Any considerations for use of ASTM C877, "Standard Specification for External Sealing Bands for Concrete Pipe, Manholes and Precast Box Sections for deep structures. 3. Verify that the water pressure on the pipe to manhole connections from the groundwater conditions will not exceed the requirements of ASTM C 923 and the Specifications. 4. Pressure on walls of all buried structures should be calculated using the equations provided in ASTM C890. Structures must be designed for all possible loading including conditions including lateral earth, hydrostatic and surcharge loads.			X		For Contract IIIA-5, manhole 217-6 has a depth of 24 ft or greater, even with changes to the slope from previous comments. Structure design will be verified for compliance as part of the 60% design stage.	
16	Consolidation Conduit Precast Manhole Top Sections	Civil	C-4 through C-9	7.7.20	Stantec-VAO	For all larger diameter precast concrete manholes at 8 foot diameter show as eccentric conical tops in the profile. Consider flat top transitional slabs from 8 foot larger diameter to 4 foot smaller diameter. Properly designed for anticipated loads.		Low		X	Possible. Will review review with NBC (maintenance) regarding their preference.	Review with NBC
17	DS-217	Civil/Structural	C-5, C-6 and S-2	7.7.20	Stantec-VAO	Structure size could be reduced. Could this be reconfigured using two separate circular manhole structures. Consider separating the flap gate into a separate shallower manhole structure along the 60-inch outfall to reduce size of diversion structure. The manhole on the consolidation conduit may need to be 10 foot diameter to accommodate overflow floatables control screen configuration.		Medium		X	A circular precast structure was initially considered at this location, however, due to the large diameter required to direct flow to the consolidation conduit from the existing OF-217 and to limit the structure footprint, a rectangular shaped structure was chosen. Will request guidance from NBC as to their preference for separate flap gate structure.	
18	BODR	Civil	Section 3.4.1	7.16.20	Stantec	Consider alternate pipe and gasket material.		Low		X	Several pipe and gasket materials were reviewed and presented in BODR. Pipes were reviewed based on price, chemical resistance, and microtunneling/pipe jacking compatibility.	
NOTE:						KEY:						
Contractor's opinions and recommendations for value engineering and regarding the constructability of the design are intended for Stantec's and Owner's use in review with the Engineer in considering alternate materials, approaches or methods in the completion of project design and construction. These reviews are not intended to warrant or guaranty the constructability of the design, or to undertake any responsibility for the design, including the suitability or adequacy of the design. Any opinions or recommendations regarding constructability should be independently evaluated for potential cost savings, construction efficiencies, and impacts on performance and design criteria.						Constructability/VE comment with identified change is accepted.						
						Constructability/VE comment/action is being considered, pending approval/denial and/or subject to additional information						
						Constructability/VE comment and corresponding action item is denied						
While it is expected that value engineering and constructability reviews will identify material issues with the design in development, the nature of these reviews are limited, and these reviews are not intended to eliminate or address all possible design errors, omissions, or issues which may arise or become apparent during construction or following completion of the project.												